



MEASURING WHAT MATTERS: ROI FRAMEWORK FOR COMMUNITY INVESTMENTS

BLENDING FINANCIAL DATA AND IMPACT STORYTELLING

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ECONOMIC RECOVERY CORPS

Francesca Parent
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IN PARTNERSHIP WITH



ERC Partner Coalition

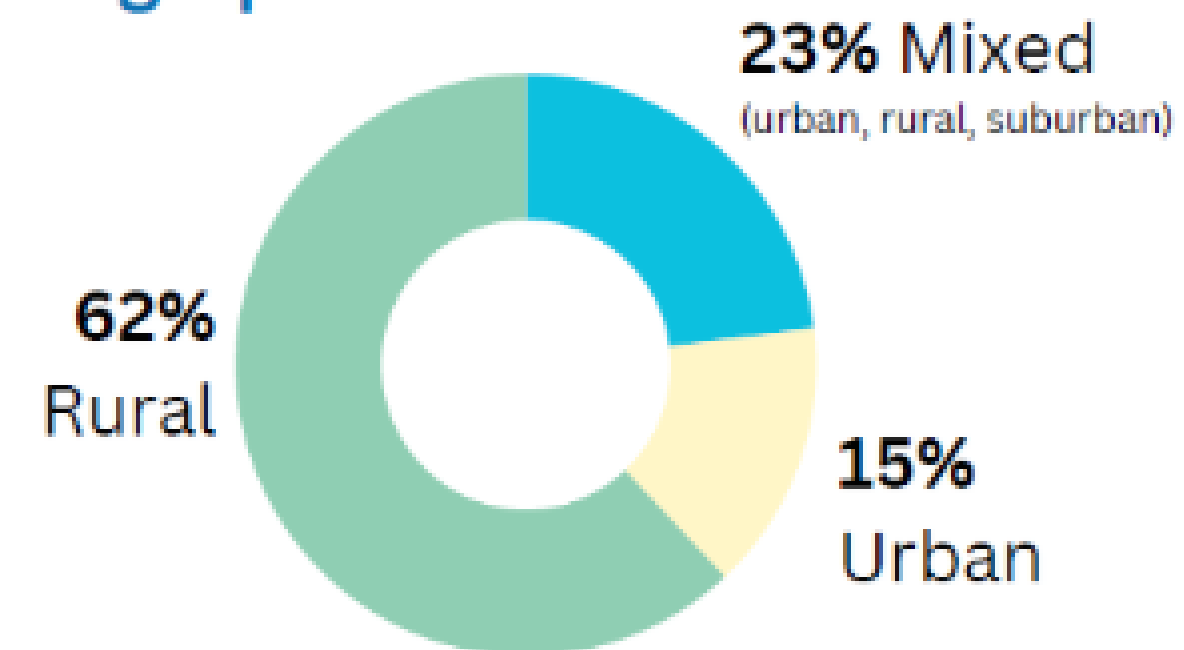


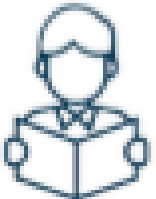
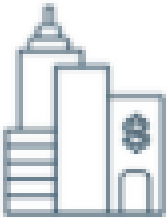
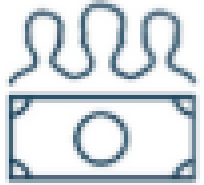
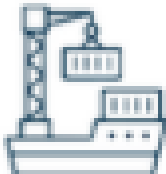
65 Fellows, 65 Catalytic Projects, 42 States, 2 Territories



ERC Fellows are working alongside Host Organizations in communities large and small, including nine Tribal Nations, two U.S. territories, and 5 multi-state collaboratives.

Geographic Mix



Fellows	Projects	Host Organizations
65% 10+ years of experience 69% Women 54% Identify as a person of color 40% Come from host community or region 	 Broadband  Housing  Childcare  Downtown Revitalization  Technology & Innovation  Workforce Development  Tourism & Recreation  Sustainability & Climate Resilience  Small business, Entrepreneurship, Access to Capital  Transportation & Infrastructure	• City and county governments • Regional coalitions and partnerships • Tribal Nations • Economic development organizations (EDOs) • Economic Development Districts (EDDs) • Entrepreneurial support organizations • Community Development Financial Institutions (CDFIs) • Nonprofits and technical assistance providers

The background of the slide is a stylized illustration of a forest. It features numerous tall, thin tree trunks in shades of grey and light brown, some with vertical orange-brown streaks. The upper portion of the image shows the green, needle-like foliage of the trees. A solid blue horizontal bar is positioned across the middle of the image, containing the title text in white.

ROI FRAMEWORK FOR COMMUNITY INVESTMENTS

KISATCHIE-DELTA REGION

Eight parishes in central Louisiana

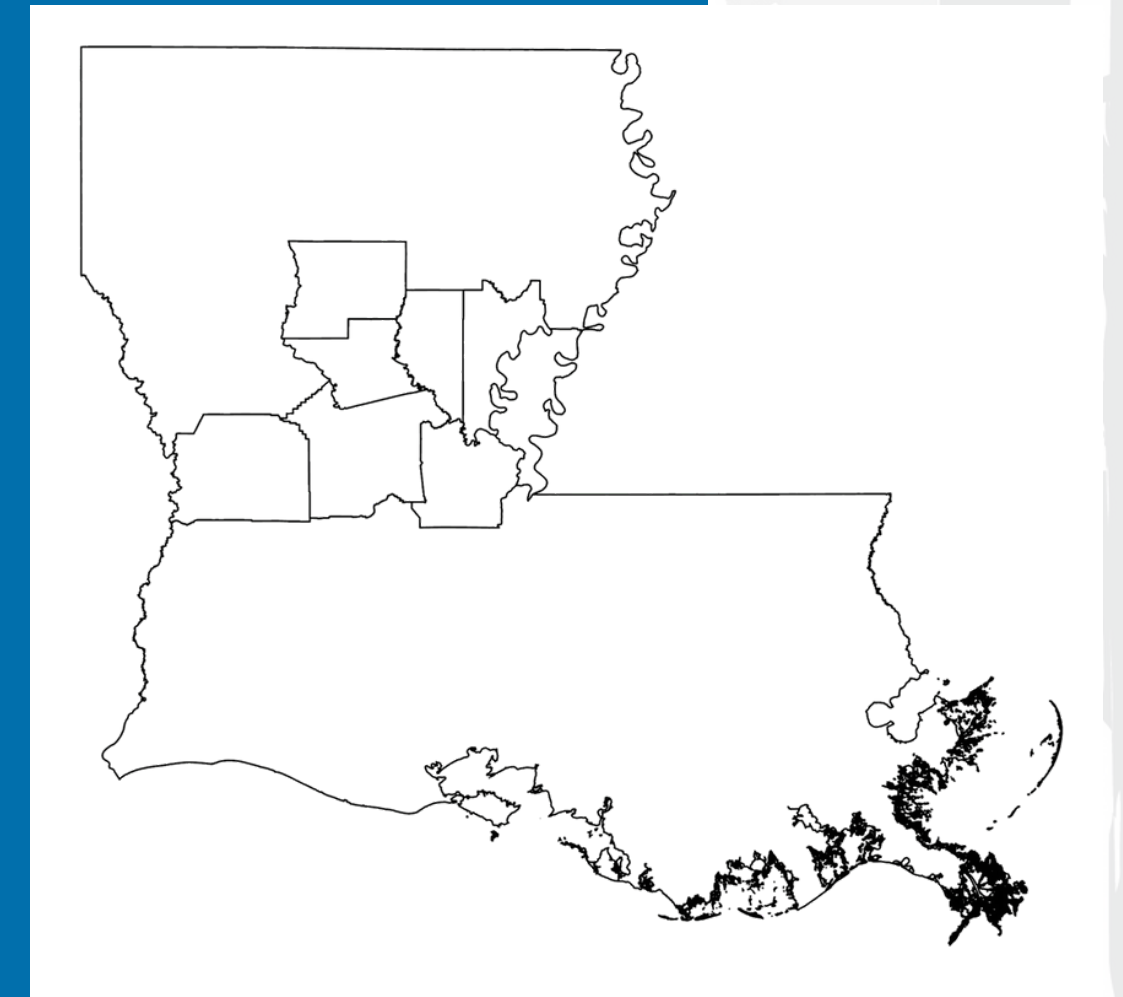
Two federally-recognized tribes and one state-recognized tribe

Geographic convergence of Mississippi River and all tributaries

Two military bases

Highly impacted by natural disasters

Primary industries: agriculture and timber

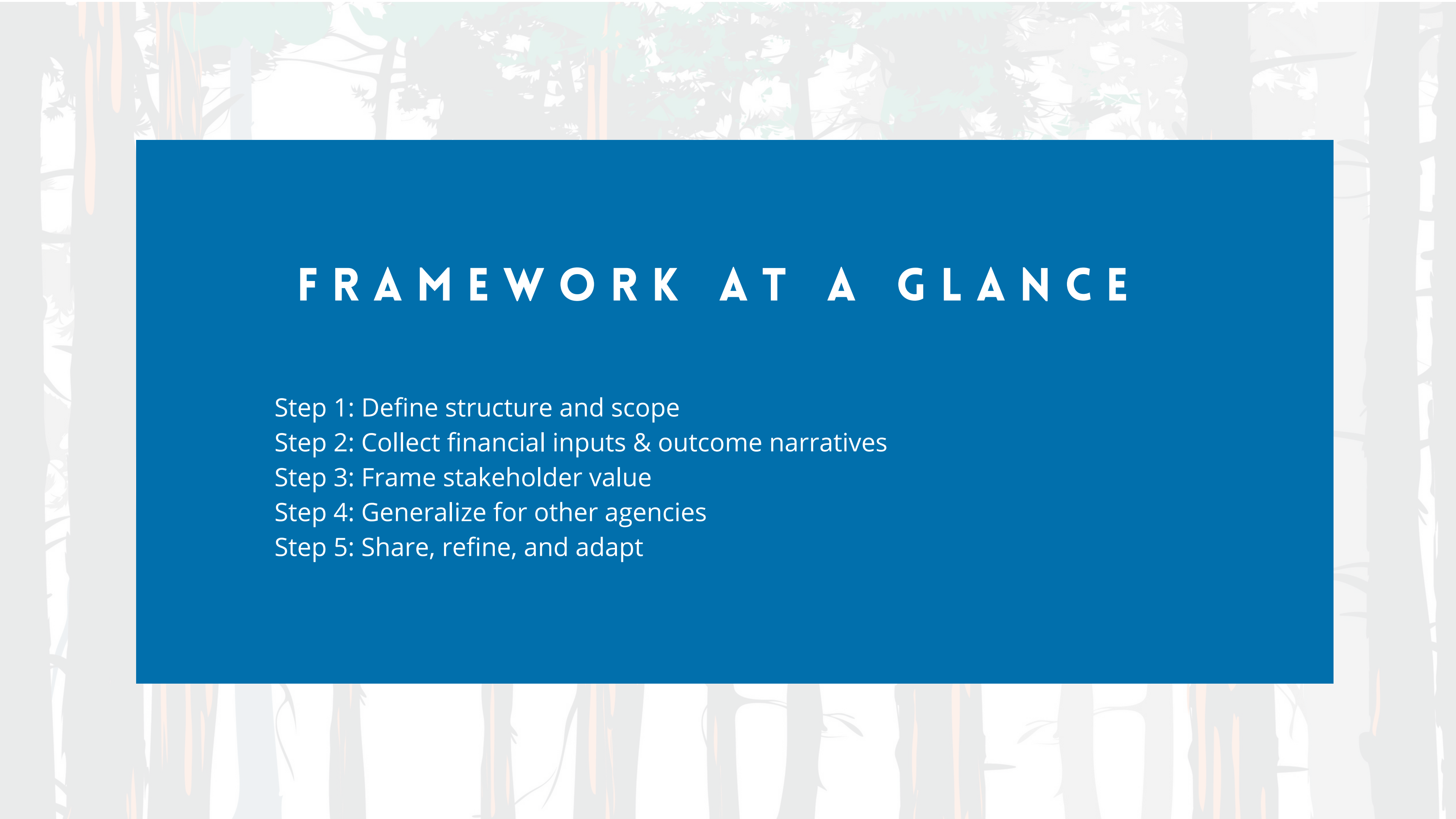


WHY AN ROI MATTERS?

It takes years of planning, alignment, trust-building, and engagement to unlock funding, shape and execute projects, and realize outcomes.

Before a dollar is obligated, districts are already doing the work: planning, identifying gaps, aligning partners, and building readiness.

Traditional ROI models often overlook this planning, or fail to capture the real value of catalytic investments made by local leaders from planning to activation.



FRAMEWORK AT A GLANCE

Step 1: Define structure and scope

Step 2: Collect financial inputs & outcome narratives

Step 3: Frame stakeholder value

Step 4: Generalize for other agencies

Step 5: Share, refine, and adapt



SCOPE AND STRUCTURE

Created a mixed-methods ROI framework combining data and narrative to assess community investment impact; in order to establish improved strategic communications with funders, legislators, and local leadership.



COMPONENTS

Inputs: Local, public, and private dollars

Outcomes: Jobs, industries,
infrastructure, resilience

Storytelling: Progression of human
impacts, community transformation,
economic ripple effects



REGIONAL EXAMPLES

Harnessing Energy

How investment sparked local energy innovation and resilience

Manufacturing & Multi-Modal

Investing in industrial readiness and regional connectivity to unlock long-term economic transformation

HARNESSING ENERGY

Planning Foundations (1970s–1990s)

Conducted Small Ports Development Study

Supported hydroelectric plant development enabling long-term municipal energy revenue

Developed Vidalia Industrial Park

Infrastructure as Catalyst (2000s–2010s)

Constructed inland port and river access

Built Technology Center + broadband conduit across Mississippi River

Supported GIS system for Concordia Assessor

Rehabilitated abandoned gas line and Industrial Park expansion

Diversification & Growth (2020s)

Supported DOE-funded Syrah Technologies facility

Integrated workforce and small business TA strategy to support clean energy investment

District's Role

Long-term infrastructure planner, grant writer, and regional TA provider

Facilitated public infrastructure that catalyzed energy diversification and job creation

MANUFACTURING AND MULTI-MODAL

Planning Foundations (1960s–1980s)

Identified and prepared key sites

Secured federal & state funds (EDA, HUD) for roads, rail, sewer, and port access

Recruited anchor industries

Supported land use planning and community readiness

Infrastructure as Catalyst (2000s–2010s)

Led sewer expansion in Pineville to prevent PG&E closure

Grant development multimodal logistics assets: port, rail spur, warehousing

Diversification & Growth (2010s–Present)

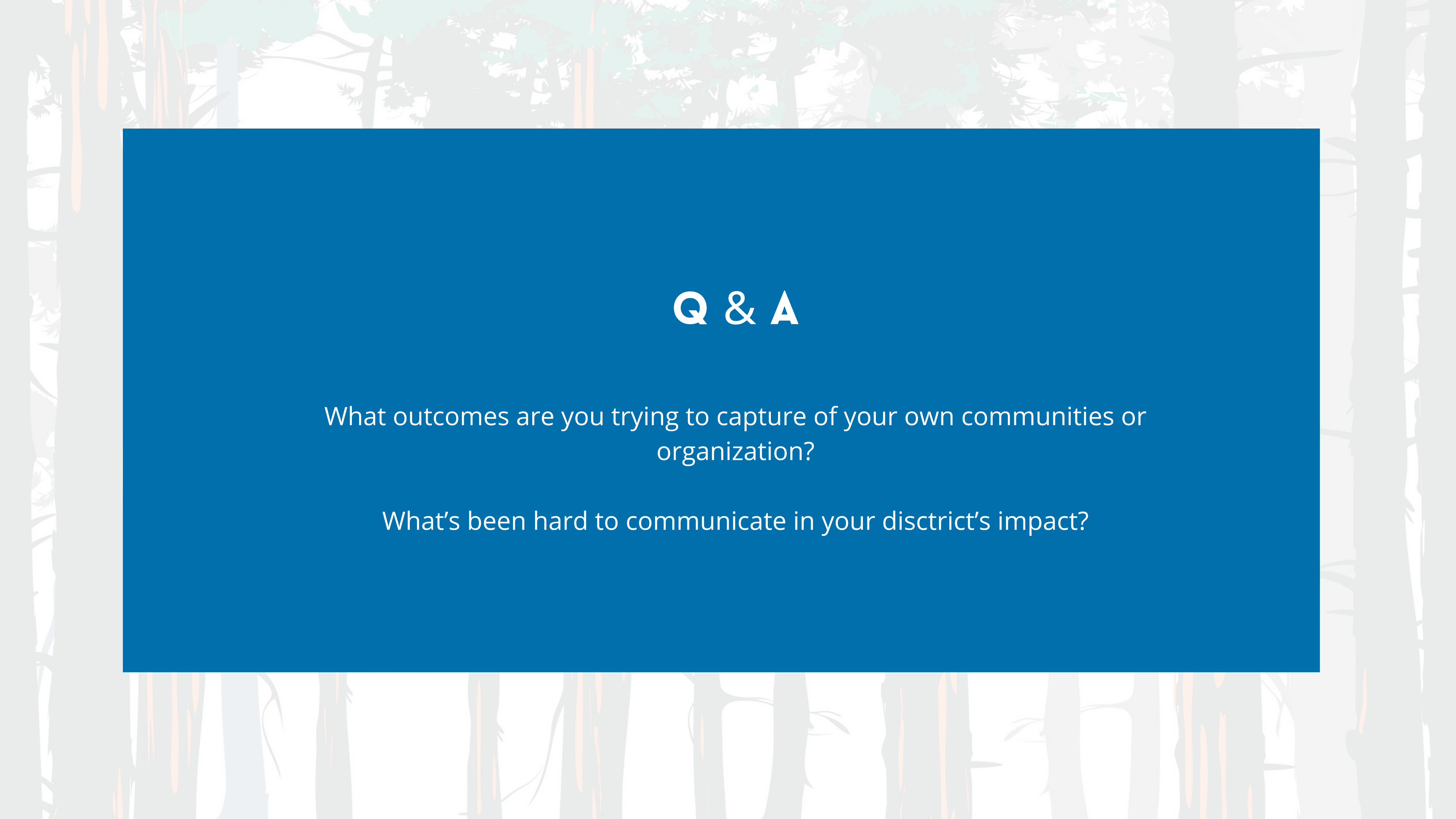
Supported vertical integration and just-in-time manufacturing

Facilitated Foreign Trade Zone activation

District's Role

Regional convener, technical assistance provider, grant writer, and infrastructure strategist

Ensured public investments led to long-term private reinvestment & job growth

The background of the slide features a stylized illustration of a forest. It includes various types of trees, some with green foliage and others with bare branches, set against a light grey and white background. A large, solid blue rectangle is centered on the slide, serving as a backdrop for the text.

Q & A

What outcomes are you trying to capture of your own communities or organization?

What's been hard to communicate in your district's impact?

THANK YOU!

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