INVESTING IN THE
FUTURE
OF REGIONAL DEVELOPMENT

PROGRAM GUIDE

OCTOBER 13-16
CHARLOTTE, NC

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Please note that meeting room temperatures are not within our control. We suggest you plan accordingly and bring a sweater. The conference is meant to be a comfortable experience for all attendees and business casual dress is encouraged, except for the President’s Award Dinner on Tuesday evening which is business attire.
LETTER FROM THE PRESIDENT

Dear NADO members and friends:


On behalf of the Board of Directors, thank you for your on-going support of NADO and the NADO Research Foundation. We are pleased that so many members have traveled to Charlotte for this conference—we know that your time and resources continue to be challenged, but we are confident that you will find the conference to be informative, educational, and fun! As you will see while you are here in the Queen City, Charlotte is an exciting and vibrant location for us to convene.

As NADO’s President, I am honored to preside over this year’s ATC, especially because the focus is on our roles as investors in the future of regional development. We are all investing in the future of our regions. Our organizations continue to lead the way when it comes to innovative solutions to local problems and challenges. The programs we manage and services we provide are instrumental in helping our regions thrive. Convening here in Charlotte gives us many opportunities to share our experiences, seek solutions to challenges from our peers, hear about new approaches and strategies, and discuss your own successful initiatives.

I know you will agree that this year’s conference offers a diverse schedule of events: with nearly 40 plenary and concurrent sessions, learning labs, conversation cafés, mobile workshops, receptions, and other networking events. And, as has come to be expected at the ATC, the conference offers a unique combination of sessions and speakers that blends economic development practitioners with expert subject matter trainers.

Once again, we are pleased that EDA Deputy Assistant Secretary for Regional Affairs Dennis Alvord will join us during Monday’s luncheon, along with the EDA Regional Directors, to share the latest information about EDA’s programs. I encourage you to visit with the Deputy Assistant Secretary and your Regional Directors throughout the conference and let them know how critical EDA funding is to the work you do in your regions and the impact EDA programs are having.

Monday’s Opening Plenary, The Future of Regions and Implications for NADO, will offer a fascinating look into emerging trends across the globe that will affect the work regional development organizations will do in the coming years, as well as the work NADO does to promote regional development. The session will include space for NADO members and other stakeholders to learn about, and have input into, NADO’s current strategic planning process.

The NADO Board of Directors invites all NADO members to participate in two opportunities to learn more about our organization’s governance and operations: the 2018 Annual Business Meeting on Tuesday afternoon which will be followed immediately after by a Board of Directors meeting. We encourage you to attend these to hear from the Association’s leadership and staff and learn more about the programs and services your association is currently engaged in to promote and enhance regional development across the nation.

I hope you will plan to celebrate the accomplishments of the 2018 Aliceann Wohlbruck Innovation Awardees at the Roundtable Reception on Monday afternoon—the reception provides a perfect opportunity for attendees to learn about interesting and impactful projects and programs managed by their peers in an informal setting. This year we are honoring NADO’s first Executive Director, Aliceann Wohlbruck, who passed away earlier this year. Aliceann created the annual award program in 1986 to help NADO members receive recognition for their successful projects and programs.

I want to thank all our sponsors for their support of this conference. Your contributions are greatly appreciated!

NADO’s Executive Committee and Board of Directors value your continued support of your national membership organization and we are excited that so many of our members, federal partners, and others engaged in economic development have joined us in Charlotte.

Very sincerely,

Doug Elliott, NADO President
Executive Director, East Central Iowa Council of Governments, Cedar Rapids, IA
FRIDAY, OCTOBER 12

3:00 – 5:00 p.m.
Conference Registration........ Grand Promenade, 2nd Floor

SATURDAY, OCTOBER 13

8:30 a.m. – 5:00 p.m.
Conference Registration........ Grand Promenade, 2nd Floor

9:30 a.m. – 12:00 p.m.
Learning Lab
• Becoming an Effective Public Speaker ..................... Providence I, 1st Floor

10:00 a.m. – 3:00 p.m
Mobile Workshop
Main Street Comes Alive!
A Visit to Uptown Shelby .....................E. Stonewall exit, Lobby

1:30 – 4:00 p.m.
Learning Labs
• Recruiting (and Retaining) Talented Employees .................. Providence I, 1st Floor
• Running an Effective RDO: Strategies for New (or soon to be) Executive Directors .................. Providence II, 1st Floor

2:00 – 4:00 p.m.
NADO Research Foundation Advisory Committee Meeting ........ Sharon, 2nd Floor

3:45 – 5:15 p.m.
NADO Regional Membership Caucuses (all rooms are on the 2nd floor)
• East .............................................................. Kings Room
• Midwest ...................................................... Independence Room
• Central ....................................................... Trade Room
• Southeast .................................................. Harris Room
• Southwest .................................................. Tryon Room
• West ............................................................ Stonewall Room

5:30 – 7:00 p.m.
Opening Reception ............. Grand Ballroom C/D, 2nd Floor
All conference attendees are invited to the Opening Reception where we welcome NADO’s newest members, board members and executive directors, and honor several of NADO’s past presidents who will be in attendance. Sponsored by the Three Rivers Planning and Development District (MS).

SUNDAY, OCTOBER 14

8:00 a.m. – 5:00 p.m.
Conference Registration........ Grand Promenade, 2nd Floor

8:30 – 10:00 a.m.
NADO Executive Committee Meeting .......................................... Stonewall, 2nd Floor

MONDAY, OCTOBER 15

7:00 a.m. – 5:00 p.m.
Conference Registration........ Grand Promenade, 2nd Floor

7:15 – 8:15 a.m.
DDAA Breakfast .............. Grand Ballroom A, 2nd Floor
(All attendees from the 73 ARC-designated LDDs are invited.)
8:30 – 10:00 a.m.
Opening Plenary: The Future of Regions and Implications for NADO
Grand Ballroom, 2nd Floor
Sponsored by the Piedmont Triad Regional Council.

10:00 a.m. – 12:00 p.m.
Mobile Workshop
Hitting the Streets—E. Stonewall Street Exit, Lobby

10:00 – 10:15 a.m.
Networking Break
Grand Promenade, 2nd Floor

10:15 – 11:45 a.m.
Concurrent Sessions and Conversation Café
• What You Need to Know About Small Drinking Water Systems
  Grand Ballroom A, 2nd Floor
• Being an Effective Board Member
  Grand Ballroom B, 2nd Floor
• Applying Systems Thinking to Multidisciplinary Planning
  Providence II, 1st Floor
• Conversation Café: International Engagement Ready Communities Initiative
  Providence III, 1st Floor

12:00 – 1:30 p.m.
Plenary Lunch: Economic Development Administration Updates
Grand Ballroom, 2nd Floor

1:45 – 4:45 p.m.
Mobile Workshop and Learning Lab
• Mobile Workshop: Connecting to Opportunity: Charlotte’s Light Rail Service
  Tryon, 2nd Floor
• Learning Lab: Applying the Wealth Creation Framework to the CEDS
  Grand Ballroom A, 2nd Floor

1:45 – 3:00 p.m.
Concurrent Sessions
• Census Solutions Workshop ... Grand Ballroom B, 2nd Floor
• Coping with Federal Grant Oversight: Monitors and Auditors
  Providence II, 1st Floor
• Opioid Crisis in Rural America: What is the RDO Role?
  Providence III, 1st Floor

3:00 – 3:15 p.m.
Networking Break
Grand Promenade, 2nd Floor

3:15 – 4:30 p.m.
Concurrent Sessions and Conversation Café
• Broadband Planning to Support Economic Development
  Grand Ballroom B, 2nd Floor
  Sponsored by the Southeastern Economic Development Commission (NC).
• Purchasing with Federal Grant Funds: The Future is Now
  Providence II, 1st Floor
• Conversation Café: Administering and Housing a Transportation Planning Organization in an RDO
  Providence III, 1st Floor

3:30 – 5:00 p.m.
Nominating Committee
Stonewall, 2nd Floor

5:00 – 6:30 p.m.
2018 Aliceann Wohlbruck Innovation Awards Reception
Grand Ballroom, 2nd Floor

8:00 a.m. – 5:00 p.m.
Conference Registration
Grand Promenade, 2nd Floor

8:30 – 9:45 a.m.
Plenary Session: Incorporating the Creative Sector in Rural Economic Development Strategies
Grand Ballroom D, 2nd Floor

10:00 a.m. – 1:45 p.m.
Mobile Workshop
Riverwalk: Rock Hill’s Robust Master Planned Community
E. Stonewall Street Exit, Lobby

10:00 – 11:00 a.m.
Concurrent Sessions and Conversation Café
• Current Issues in Aging
  Grand Ballroom A, 2nd Floor
• New Developments in Cybersecurity and Technology for RDOs
  Grand Ballroom B, 2nd Floor
• Going Beyond Traditional Impact Assessments: Social Return on Investment
  Providence II, 1st Floor
• Conversation Café: Regional Resilience Roundtable
  Providence III, 1st Floor

11:00 – 11:15 p.m.
Networking Break
Grand Promenade, 2nd Floor

11:15 a.m. – 12:15 p.m.
Concurrent Sessions and Conversation Café
• New Opportunities to Grow Your Region’s Workforce
  Grand Ballroom A, 2nd Floor
  Sponsored by the Piedmont Triad Workforce Board.
• Better Outreach for Better Planning
  Grand Ballroom B, 2nd Floor
• Connected and Autonomous Vehicle Readiness for Rural and Small Metro Areas
  Providence II, 1st Floor
• Conversation Café: Discovering American Regionalism
  Providence III, 1st Floor
  Sponsored by the South Dakota Planning Districts.

1:30 – 2:30 p.m.
Grand Ballroom D, 2nd Floor
Sponsored by the North Carolina Association of Regional Councils.
2:45 – 5:15 p.m.  
Annual Business Meeting  
Providence II, 1st Floor  
NADO Board of Directors  
Meeting  
Providence III, 1st Floor

5:30 – 6:15 pm  
Innovation Awards Photo Session  
Grand Ballroom A/B, 2nd Floor

6:30 – 7:00 p.m.  
Cash Bar  
Grand Promenade, 2nd Floor

7:00 – 8:30 p.m.  
President’s Awards Banquet  
Grand Ballroom C/D, 2nd Floor

All conference attendees are invited to attend the President’s Award Banquet. As NADO President Doug Elliott concludes his presidency he will announce the recipient of the 2018 President’s Award which is given annually to an individual who has made great contributions to regional development, to NADO, and to the organization’s leadership. Sponsored by the Florida Regional Councils Association.

**Stay Connected**

Stay connected during the conference using the free Wi-Fi throughout the conference area, made possible by the generosity of VC3.

Open Westin Meeting and enter the access code: **nado2018**

Need to charge your phone?  
Stop by VC3’s exhibit table and plug into their charging station.

**Participate in NADO’s Strategic Planning Process - Win a Microsoft Surface Go!**

During the Opening Plenary: The Future of Regions and Implications for NADO on Monday, October 15 (8:30 – 10:00 a.m., Grand Ballroom, 2nd Floor), attendees will be asked to stop by the Future iQ exhibit table throughout the conference to participate in a brief survey to provide input to NADO’s on-going strategic planning process. The survey will take 5 to 10 minutes and is a great way for NADO members to have a say in the future of NADO.

Stop by, complete the survey, drop your business card into the bowl, and maybe you will win a **10" Touch-Screen, Intel Pentium Gold, 8GB Memory, 28GB Storage Microsoft Surface Go**.

The drawing will occur at the Closing Plenary: Strengthening Manufacturers, Connecting Partners, and Scaling to Meet Opportunity: North Carolina’s New Textile Industry on Tuesday, October 16 (1:30 – 2:30 p.m., Grand Ballroom D, 2nd Floor).

Tweeting about the conference? Use the hashtag **#NADOATC**.
FRIDAY, OCTOBER 12

3:00 – 5:00 p.m.
Conference Registration ......................................................... Grand Promenade, 2nd Floor

SATURDAY, OCTOBER 13

8:30 a.m. – 5:00 p.m.
Conference Registration ......................................................... Grand Promenade, 2nd Floor

9:30 a.m. – 12:00 p.m.
Learning Lab
Becoming an Effective Public Speaker ........................................ Providence I, 1st Floor
Talking in front of groups, whether 500 strangers, 20 board members or a small group of staff, can be intimidating and frustrating. For many RDO staff, it is an essential part of their job, but it is a skill they often do not possess. This interactive Learning Lab will provide tips and strategies for helping attendees develop strong public speaking skills that will help you craft on-the-spot elevator speeches or in-depth presentations and reports to stakeholders. You will leave the session equipped with new tools to make you a much more effective public speaker.
Jake and Page Fehling, Charlotte, NC

10:00 a.m. – 3:00 p.m.
Mobile Workshop
Main Street Comes Alive! A Visit to Uptown Shelby ...................... E. Stonewall Exit, Lobby
Travel to Shelby, North Carolina for an afternoon exploring the community’s vibrant downtown and meet with staff from the Uptown Shelby Association (USA) to learn about local economic development, arts and culture amenities, and redevelopment projects underway. USA was one of the first five Main Street Associations in North Carolina and one of the first 30 Main Street programs nationally under the pilot program launched by the National Trust for Historic Preservation. This tour coincides with Shelby’s Second Saturday celebration and will include visits to the Don Gibson Theatre, City Pavilion, Earl Scruggs Center, and lunch at Newgrass Brewing Co., one of the key anchors in downtown. (Limited to 30 participants; additional fee to participate. If you are not registered but interested in attending, stop by the conference registration desk to see if there is space available.)
1:30 – 4:00 p.m.
Learning Labs

Recruiting (and Retaining) Talented Employees ................................................................. Providence I, 1st Floor
Building a great workplace is one of the biggest challenges senior leadership face. Despite the inherent difficulties associated with finding, hiring, training and keeping quality staff, the positive results can be immeasurable and long-lasting. Once new staff are on board and ready to roll up their sleeves and work, leadership is faced with providing training, keeping all employees motivated, conducting useful performance evaluations, and developing procedures to eliminate negative forces within the workplace in a timely and effective manner. This Learning Lab will offer tips and ideas on how to develop a strong new employee marketing campaign, select the best candidates to interview, make sensible hiring decisions, and then work to ensure that new hires rise to their fullest potential.
Jennifer Golynsky, SPHR, SHRM-SCP, CHRS, Director of Human Resources, W.K. Dickson & Co., Inc., Charlotte, NC

Running an Effective RDO: Strategies for New (or soon to be) Executive Directors ........ Providence II, 1st Floor
The turnover rate in RDO executive directors continues to roll along, and much of the turnover is due to retirements. As existing staff take on the responsibilities of executive director, or as new staff join the RDO to bring their expertise and ideas to the organization, there is much to be learned… from organizational culture to managing diverse employees to handling unexpected challenges and much more. This session will offer tips and strategies from RDO executive directors that have successfully met the challenge(s) of the role head on.
Chris Bickley, Former Executive Director, Lowcountry Council of Governments, Yemassee, SC
Russ Crowley, Executive Director, Six County Association of Governments, Richfield, UT
Sasha Grist, Executive Director, Western Arkansas PDD, Fort Smith, AR
Laura Lewis Marchino, Executive Director, Region 9 EDD of Southwest Colorado, Durango, CO
Cheri Soileau, AICP, Executive/MPO Director, IMCAL, Lake Charles, LA

2:00 – 4:00 p.m.
NADO Research Foundation Advisory Committee Meeting .................................................. Sharon, 2nd Floor

SUNDAY, OCTOBER 14

8:00 a.m. – 5:00 p.m.
Conference Registration ........................................................................................................ Grand Promenade, 2nd Floor

8:30 – 10:00 a.m.
NADO Executive Committee Meeting ................................................................................... Stonewall, 2nd Floor

8:30 a.m. – 12:30 p.m.
Mobile Learning Lab
The Brownfields Redevelopment Journey: Partners, Resources, and Funding ................ Providence I, 1st Floor
Brownfields are opportunities—opportunities to spur economic development, create sustainable and resilient communities, improve environmental quality, and improve quality of life. This workshop and accompanying tour will demonstrate how key partners, various resources, and funding sources are leveraged throughout the brownfields process to realize successful redevelopment. EPA’s designated Technical Assistance to Brownfield Communities (TAB) providers will lead the training which will include a panel discussion on the importance of resources and funding/financing for brownfields redevelopment. Because of Charlotte’s position as a major financial center, this panel will also include lenders who make decisions about financing redevelopment on environmentally challenged sites. Following the workshop, participants will be taken on a mobile tour to see firsthand some of Charlotte’s redeveloped brownfield sites. (Additional fee to participate and pre-registration required. Stop by the conference registration desk to learn about availability if you are interested in attending.)
9:30 a.m. – 12:00 p.m.
Learning Lab

Public Relations Strategies for Today’s RDO ............................................................... Providence II, 1st Floor
RDOs are working throughout their communities and regions on a variety of programs and projects. In many cases their role is completely unknown to the various users and other stakeholders. There are also occasions when the RDO needs to be able to share information broadly to the public using local media. This hands-on workshop will offer useful information about messaging, developing strong media and public relations campaigns, establishing relationships with local media, and the various tools available to best get the message out.

Erica Allison, Founder and Brand Specialist, Formation PR + Brand, Flat Rock, NC

10:00 a.m. – 12:00 p.m.
Learning Lab

Finding Catalysts in Your Community: Harnessing the Potential of Libraries and Museums ............................................................... Providence III, 1st Floor
The Institute of Museum and Library Services has launched a new initiative aimed at assisting libraries and museums in developing a deeper understanding of their role as enablers of community vitality and co-creators of positive community change. Join IMLS Director Dr. Kathryn K. Matthew in this interactive session that will explore examples of how museums and libraries are serving and collaborating with their communities in innovative ways. In addition, the session will explore how your organization can engage in outreach to strengthen opportunities for museums and libraries to participate more fully. Whether you are interested in neighborhood revitalization, workforce, digital literacy and inclusion, veterans and military families, tourism, or early learning, come join the conversation.

Dr. Kathryn Matthew, Director, Institute of Museum and Library Services, Washington, DC

10:00 a.m. – 12:30 p.m.
NADO Board of Directors Planning Session ............................................................ Grand Ballroom A/B, 2nd Floor

12:30 – 2:00 p.m.
SERDI Council of Peers Meeting ................................................................................. Uptown, 1st Floor

1:00 – 3:30 p.m.
Learning Labs

Scenario Planning as an Inclusive Decision-making Tool for RDOs ............................. Providence II, 1st Floor
Scenario planning is structured decision making. It can be used to understand the interconnectivity or interdependency of various urban and rural systems, anticipate unintended consequences, or educate the public on tradeoffs. This Learning Lab, offered through the Lincoln Institute for Land Policy’s Consortium for Scenario Planning, will help attendees learn how scenario planning can apply across RDO program areas (including transportation, economic and community development, and more), as well as how to use scenario planning to improve public outreach.

Janae Futrell, LEED, AICP, Decision Support Fellow, Consortium for Scenario Planning, Atlanta, GA

Unleashing the Economic Power of Small-Scale Manufacturing ................................................ Providence III, 1st Floor
This workshop will address how a unique kind of small business in your community can be a catalyst to economic stability, hometown pride, and expanding business ownership. Discuss how communities across the country are working with small-scale manufacturing businesses to help increase local employment, attract investment into target neighborhoods, and build inclusive economic opportunity. This workshop will include: hands-on learning and interactive small group discussions; guides, case studies, and reference materials on small-scale manufacturing; and the opportunity to create a detailed 90-day action plan to jumpstart your ideas.

Ilana Preuss, Founder and CEO, Recast City LLC, Washington, DC
3:45 – 5:15 p.m.
NADO Regional Membership Caucuses
All NADO members are encouraged to attend their regional caucuses to talk about issues of importance to your regions, and to NADO. All rooms are on the 2nd floor.

East .................................................................................................................................................................................................. Kings Room
Central ........................................................................................................................................................................................... Trade Room
Midwest .......................................................................................................................................................................................... Independence Room
Southeast ....................................................................................................................................................................................... Harris Room
Southwest ...................................................................................................................................................................................... Tryon Room
West .......................................................................................................................................................................................... Stonewall Room

5:30 – 7:00 p.m.
Opening Reception................................................................................................................................. Grand Ballroom C/D, 2nd Floor
All conference attendees are invited to the Opening Reception where we will welcome NADO’s newest members, board members and executive directors, and honor several of NADO past presidents who will be in attendance. The Opening Reception is sponsored by the Three Rivers Planning and Development District (MS).

MONDAY, OCTOBER 15

7:00 a.m. – 5:00 p.m.
Conference Registration .................................................................................................................. Grand Promenade, 2nd Floor

7:15 – 8:15 a.m.
DDAA Breakfast .................................................................................................................................. Grand Ballroom A, 2nd Floor
Attendees from the 73 Appalachian Regional Commission (ARC) Local Development Districts (LDDs) are invited to attend.

8:30 – 10:00 a.m.
Opening Plenary
The Future of Regions and Implications for NADO ........................................................................ Grand Ballroom, 2nd Floor
Join us as David Beurle, CEO of Future iQ, talks about important emerging trends that will likely shape regional development over the coming decades. Future iQ specializes in foresight and trend analysis and has been conducting critical foresight research in the areas of regional development, urbanization, climate change, food and agriculture, manufacturing, and sustainability. These topics will all have a direct impact on how development organizations may need to adapt and operate in the next 10-20 years. Find out how these macro trends may affect NADO, what to anticipate, and how you can be ready. Future iQ is assisting NADO with the creation of a five-year strategic plan for the organization and its foundation. This session is also an opportunity for NADO stakeholders and members to learn about the strategic planning thus far and to have input on the plan. **Sponsored by the Piedmont Triad Regional Council**
**David Beurle**, CEO & Founder, Future iQ, Minneapolis, MN
**Moderator:** **Doug Elliott**, NADO President and Executive Director, East Central Iowa Council of Governments, Cedar Rapids, IA

10:00 a.m. – 12:00 p.m.
Mobile Workshop
Hitting the Streets—A Tour with Charlotte Walks ............................................................................. E. Stonewall Street Exit, Lobby
Put on your walking shoes for a tour of Charlotte with staff from the Charlotte Department of Transportation’s Active Transportation Group to visit projects around Uptown and South End and learn about Charlotte WALKS, the city’s first comprehensive Pedestrian Plan. On the tour, you’ll learn about recently installed pedestrian/bicycle/trail infrastructure in the densest urban environment in the Carolinas; the South End transit-oriented development district, an economic development success story grounded in active transportation choices; and challenges associated with retrofitting historically auto-oriented thoroughfares to offer safe and comfortable options for pedestrians, cyclists, and transit users. The walking tour will be about two miles in length and conclude at a Blue Line Light Rail station where you’ll ride back to the hotel. Wear comfortable walking shoes and clothing! (Limited to 20 participants; additional cost to attend. Stop by the conference registration desk to see if there are spaces available if you did not pre-register.)
10:00 – 10:15 a.m. 
Networking Break ............................................................................................................................ Grand Promenade, 2nd Floor

10:15 – 11:45 a.m.
Concurrent Sessions and Conversation Café

What You Need to Know About Small Drinking Water Systems ........................................ Grand Ballroom A, 2nd Floor
This session will provide RDO staff and board members the information they need to best assist small drinking water systems in their regions. The session will discuss what entities are regulated as drinking water systems, financial facts about small water systems across the country, ways that water systems can raise money to pay for the full cost of operations, and state and federal funding programs such as CDBG that can be used for drinking water infrastructure. Attendees will also learn more about free technical assistance opportunities available through the Smart Management for Small Water Systems Project, funded through the U.S. EPA.

Glenn Barnes, Associate Director, Environmental Finance Center at UNC-Chapel Hill, Chapel Hill, NC
Moderator: Misty Crosby, NADO Treasurer and Executive Director, Buckeye Hills Regional Council, Marietta, OH

Being an Effective Board Member .................................................................................................. Grand Ballroom B, 2nd Floor
Designed for board members and executive directors, this session will outline basic elements for a fully engaged and effective board of directors. The session will look at ways to better involve the board throughout the strategic planning process and plan implementation, offer ideas on the type of information needed from the executive director to make sound decisions, and discuss ways that board members can share the relevance and importance of the organization to its various stakeholders and audiences. The session is designed to incorporate conversations among attendees to promote sharing of ideas and examples.

John Metcalf, President, Workforce Systems Associates, Charlotte, NC
Moderator: Mike Brown, NADO Board Member and SWODA Board Member, Weatherford, OK

Applying Systems Thinking to Multidisciplinary Planning .......................................................... Providence II, 1st Floor
Systems thinking is the act of establishing interconnections and interdependencies across a variety of topics. Though many are familiar with the concept and find it compelling in general, few have practical guidance on how to apply it to rural and urban planning. This session will explain how systems thinking can work at various scales: organizational level, plan level, program level, and project level. In addition, the session will include interactive elements to bolster learning and provide specific examples of how systems thinking can be useful, such as to 1) integrate/align separate planning efforts and 2) mitigate unintended consequences.

Janae Futrell, LEED, AICP, Decision Support Fellow, Consortium for Scenario Planning, Atlanta, GA
Moderator: Peter Gregory, Executive Director, Two Rivers-Ottauquechee Regional Commission, Woodstock, VT

Conversation Café:

International Engagement Ready Communities Initiative .................................................. Providence III, 1st Floor
Learn about CREC’s International Engagement Ready Communities (IREC) Initiative, a collaborative effort with SRI International’s Center for Innovation Strategy and Policy (CISP) and Stone & Associates to produce a rigorous, validated set of tools that can be used by regions interested in attracting foreign direct investment (FDI) and foster export promotion. Using in-depth qualitative and quantitative analyses of successful international engagement strategies, coupled with inputs from subject matter experts, local practitioners, and regional partners, CREC has developed a Best Practices Toolkit to help regions develop and implement effective strategies and practices to leverage their unique strengths and opportunities, using “how to guides,” examples, case studies, checklists, and summary briefings on specific topics. Be among the first to learn about the Toolkit and gain an understanding of how it can help your FDI and export work.

Mark Troppe, Senior Vice President, Center for Regional Economic Competitiveness, Arlington, VA

12:00 – 1:30 p.m.
Plenary Luncheon

Economic Development Administration Updates .......................................................... Grand Ballroom, 2nd Floor
Join NADO’s Executive Committee and EDA leadership for lunch; Deputy Assistant Secretary Alvord will provide an update on current EDA programs.

Dennis Alvord, Deputy Associate Secretary for Economic Development, U.S. Department of Commerce, Washington, DC
Moderator: Scott Koons, NADO First Vice President and Executive Director, North Central Florida Regional Planning Council, Gainesville, Florida
1:45 – 4:45 p.m.
Learning Lab and Mobile Workshop

Learning Lab:
Applying the Wealth Creation Framework to the CEDS ...................................................... Grand Ballroom A, 2nd Floor
Rural wealth creation is an economic development framework focused on building regional assets to create multiple forms of wealth that is rooted locally. This framework, also known as WealthWorks, is growing in use by practitioners around the country and in a variety of sectors, such as agriculture and food systems, arts and tourism, energy, fishing, wood products, and transportation. In this learning lab, attendees will learn how to use this asset-based, systems approach to rethink CEDS committee participation, conduct a SWOT, and develop strategies that build local wealth.
Erica Anderson, Economic and Community Development Director, Asheville, NC
Dawn Espe, Senior Regional Development Planner, Region Five Development Commission, Staples, MN
Carrie Kissel, Associate Director, NADO Research Foundation, Washington, DC
Brett Schwartz, Associate Director, NADO Research Foundation, Washington, DC

Mobile Workshop:
Connecting to Opportunity: Charlotte’s Light Rail Service .................................................... Tryon, 2nd Floor
Ride the Blue Line from Uptown to the University of North Carolina at Charlotte (UNCC) to hear from the Charlotte Area Transit System about the origin of Charlotte’s light rail service, partnership with UNCC to improve mobility through a light rail line extension, impact on the city and development, and the transit system’s future plans. (Limited to 24 participants; additional fee to participate. Stop by the conference registration desk to learn about availability if you did not preregister.)

1:45 – 3:00 p.m.
Concurrent Sessions

Census Solutions Workshop ........................................................................................................... Grand Ballroom B, 2nd Floor
This workshop will provide a creative, collaborative, problem-solving space where attendees can address key census related challenges and opportunities, specifically the importance of census data, reaching hard-to-count populations (HTC), and encouraging participation in the 2020 census. Attendees will develop creative, grass roots solutions that address the undercount of hard-to-count communities. The workshop will be interactive and hands-on as participants generate new and innovative ideas and partnerships. The workshop will use design thinking methodology/user-centered methods to help the audience go from ideas to actions.
Haley Ashcom, Intergovernmental Affairs Specialist, U.S. Census Bureau, Suitland, MD
Moderator: Ali DeMersseman, Executive Director, Black Hills Council of Governments, Rapid City, SD

Coping with Federal Grant Oversight: Monitors and Auditors .................................................. Providence II, 1st Floor
The task of running programs funded by federal grants and subgrants is difficult enough. But what makes it more challenging is the fact that there is frequently someone looking over your shoulder while you’re trying to get something done. Revised federal grant requirements have hung a big light on oversight in all its varieties—federal agencies monitoring primary recipients, pass-through entities monitoring subrecipients, independent auditors performing single audits, federal inspectors general picking and choosing who to visit and whether to stay a long time. What do the rules say about how those overseers are supposed to operate and what they are expected to produce? And, importantly, what are the practical ways to interact with them and to deal with their resulting monitoring and audit reports? This session aims to help you with readiness and survival.
Bob Lloyd, Robert M. Lloyd Consulting Services, Greenville, SC
Moderation: David Cleveland, Executive Director, East Texas Council of Governments, Kilgore, TX

Opioid Crisis in Rural America: What is the RDO Role? .......................................................... Providence III, 1st Floor
Across the country, in every state, communities are faced with an epidemic of drug overdose deaths. The USDA reports that almost 64,000 people died in 2016 from a drug overdose... more than deaths from gun accidents or car accidents. Opioids are most commonly the drug involved in overdose deaths. Drug overdoses in rural communities continue to rise, and regional development organizations are determining their roles in responding to the crisis. In this session, we will hear from NADO members that are involved to varying degrees in combatting the crisis.
Charlie Baker, Executive Director, Chittenden County Regional Planning Commission, Winooski, VT
Rick Hindman, Assistant Executive Director, Buckeye Hills Regional Council, Marietta, OH
Moderator: Lisa Cooper, Executive Director, Northern Kentucky Area Development District, Florence, KY
3:00 – 3:15 p.m.
Networking Break..................................................................................................................Grand Promenade, 2nd Floor

3:15 – 4:30 p.m.
Concurrent Sessions and Conversation Café

Broadband Planning to Support Economic Development..................................................Grand Ballroom B, 2nd Floor
Fast and reliable broadband service is critical to support economic development efforts and improve overall quality of life in communities large and small. This session will cover how to consider broadband as a marketable asset, strategies to develop broadband partners, and ways to connect local government, businesses, and Internet service providers (ISPs). It will also feature case studies of RDOs that are promoting broadband planning in their own regions by convening key stakeholders and supporting public/private partnerships. Sponsored by the Southeastern Economic Development Commission (NC).
Sarah Kackar, Principal, Touchpoint Consultants, LLC, Fairfax, VA
Lloyd Frasier, Executive Director, Northwest Georgia Regional Planning Commission, Rome, GA
Justin Hembree, Executive Director, Land of Sky Regional Council, Asheville, NC

Purchasing with Federal Grant Funds: The Future is Now ..................................................Providence II, 1st Floor
When you look at your federal grant budgets, it’s hard not to notice that a big chunk of your expenses will involve buying goods and services. Acquiring supplies, equipment, travel, consultants, and even social services for beneficiaries now involves following a set of revised procurement standards contained in the U.S. Office of Management and Budget’s hefty “Super Circular.” While most of what is covered by that big policy document took effect a couple of years ago, OMB allowed a long grace period for implementing the controversial procurement standards. The grace period ended this year but not before Congress got involved and enacted statutory language that affects various dollar thresholds that determine how certain purchases are to be conducted. This session will provide you with a current snapshot of what the revised requirements are and what you need to do about them—pronto.
Bob Lloyd, Robert M. Lloyd Consulting Services, Greenville, SC
Moderator: Geri Gamber, Southeastern Utah Association of Local Governments, Price, UT

Conversation Café:
Administering and Housing a Transportation Planning Organization in an RDO ..............Providence III, 1st Floor
RDOs typically serve their regions by conducting several program areas. Transportation planning through MPOs and RTPOs is often a very visible effort, with a high degree of interest from local officials, pathways to planning and project dollars, and much outreach to the public. How does the visibility of MPOs or RTPOs affect the “parent” RDO, its resources and staffing, and its brand? Come to this discussion-centered session to brainstorm solutions.
Austin Mount, Executive Director, West Florida Regional Planning Council, Destin, FL
Martha Shickle, Executive Director, Richmond Regional Planning District Commission, Richmond, VA

3:30 – 5:00 p.m.
Nominating Committee...........................................................................................................Stonewall, 2nd Floor
The nominees for NADO Officers will be interviewed by the Nominating Committee. The meeting is open to all NADO members.

5:00 – 6:30 p.m.
2018 Aliceann Wohlbruck Innovation Awards Reception..................................................Grand Ballroom, 2nd Floor
All attendees are invited to attend this reception to learn about the 2018 Aliceann Wohlbruck Innovation Award winning projects. The Innovation Awards program was created in 1986 by NADO’s first Executive Director, Aliceann Wohlbruck. Aliceann passed away in early 2018 and to honor her significant contributions to regional development and to NADO, the NADO Executive Committee has renamed the annual program. During the reception we will raffle various gift baskets. Be sure to bring your 2018 Aliceann Wohlbruck Innovation Awards Raffle card (located in your conference packet) to the reception!
TUESDAY, OCTOBER 16

8:00 a.m. – 5:00 p.m.
Conference Registration ................................................................................................................... Grand Promenade, 2nd Floor

8:30 – 9:45 a.m.
Plenary Session
Incorporating the Creative Sector in Rural Economic Development Strategies .......... Grand Ballroom D, 2nd Floor
Various national studies have shown the creative sector’s role in economic development will increase and be a greater part of economic growth in the future. Simultaneously, regional development organizations (RDOs) are assuming leadership roles in leveraging the creative sector to strengthen rural economies. Many RDOs are incorporating the creative sector into their CEDS and other strategic plans. Others are working with businesses and entrepreneurs in the sector through small business loans, technical assistance, providing incubators makers spaces for artists to work and sell their products, creating partnerships between artists and markets, and more. This session will offer information about the role of state arts agencies and RDOs to promote the creative sector as an economic development strategy.
Kelly Barsdate, Chief Program and Planning Officer, National Assembly of State Arts Agencies, Washington, DC
Sally Rood, Senior Policy Analyst, Economic Opportunity Division, National Governors Association Center for Best Practices, Washington, DC
Kevin Byrd, Executive Director, New River Valley Regional Commission, Radford, VA
Pete Fellows, GIS Manager, GIS, CFM, Two Rivers-Ottauquechee Regional Commission, Woodstock, VT
Moderator: Doug Elliott, NADO President and Executive Director, East Central Iowa COG, Cedar Rapids, IA

10:00 a.m. – 1:45 p.m.
Mobile Workshop
Riverwalk: Rock Hill’s Robust Master Planned Community .....................................................E. Stonewall Street Exit, Lobby
Less than 30 minutes from Charlotte, nestled on the Catawba River bank, the Riverwalk community is located on a former brownfield site in Rock Hill, SC. Previously home to a chemical plant and a manufacturing facility, the 1,000-acre site was the area’s biggest employer and the biggest source of air pollution. Shuttered in 2005, the site has since been remediated and is now home to residences, retail and commercial operations, a business park, parks and recreational trails, and is also home to a world class BMX Supercross Track, the Giordana Velodome, and will soon house a Cyclocross racing track. Riverwalk builds upon Rock Hill’s plans for using sports tourism to encourage economic growth. The workshop will bring the group to the center of Riverwalk to learn how the community has grown over the past 10 years and plans for future growth. The group will be able to tour the various sports venues and recreational areas. Before heading back to Charlotte, the group will have lunch at the Pump House—a former river pump house that has been repurposed into a fabulous waterfront eatery. (Limited to 30 participants; additional cost to participate. Please stop by the conference registration desk to see if there is room if you have not preregistered.)

10:00 – 11:00 a.m.
Concurrent Sessions and Conversation Café
Current Issues in Aging ................................................................................................................Grand Ballroom A, 2nd Floor
As America’s youngest baby boomers reach retirement age, the nation’s 65-plus population will increase to 73 million in the next 12 years. Rural communities, which have a greater percentage of residents over 65 than their urban counterparts, will feel the pull for increased services and programs that respond to the needs and desires of this population. Across the nation, regional development organizations manage or house AAA programs, and many provide services and offer programs that encourage employment and cultural activities by their senior residents. This session will provide insights into current trends in aging from both the national policy and local program perspectives.
Autumn Campbell, Director, Public Policy & Advocacy, National Association of Area Agencies on Aging (n4a), Washington, DC
Moderator: Adrienne Calhoun, Area Agency on Aging Assistant Director, Piedmont Triad Regional Council, Kernersville, NC
New Developments in Cybersecurity and Technology for RDOs ........................................ Grand Ballroom B, 2nd Floor

The cyber age is here and everyone, every organization, that communicates virtually, manages information on premises or in the cloud, and has a social media presence is susceptible to a cyberattack. RDOs are not immune to the potential risks and ramifications inherent in their everyday use of technology. Starting with a basic overview of the current realm of cybersecurity, attendees will learn how to assess their organization’s risks, prepare for and prevent an attack, understand the legal considerations and the implications for your users, and recover from a security breach event. The trainers will help attendees learn and understand their biggest threats, how they can decrease the likelihood of a breach, how they can minimize the impact of a security breach, and the types of internal policies and procedures that should be in place.

Joe Howland, Chief Security Officer, VC3, Raleigh, NC
Moderator: Cathy Davison, Executive Director, Albemarle Commission, Hertford, NC

Going Beyond Traditional Impact Assessments: Social Return on Investment ....................... Providence II, 1st Floor

RDOs and other organizations are skilled at measuring impact in terms of numbers—jobs created or retained, business start-ups or expansions, meals-on-wheels lunches provided, service units provided to the elderly and through Head Start programs, jobs placed, workers trained, housing units built or rehabbed, etc. The challenge has been developing tools and methodologies to measure the social impact of programs and services. This session will share the work being done by Ohio University and Buckeye Hills Regional Council to quantify the value of impacts, calculate the economic value of outcomes achieved, and compare value created to investment required.

Bret Allphin, Development Director, Buckeye Hills Regional Council, Marietta, OH
John Glazer, Director, TechGROWTH Ohio, Ohio University Voinovich School of Leadership and Public Affairs, Athens, OH
Megan Riddlebarger, Entrepreneur in Residence, Ohio University Voinovich School of Leadership and Public Affairs, Athens, OH
Moderator: Calvin Newsom, Supervisor, District 5 and Southern Mississippi PDD Board member, Columbia, MS

Conversation Café:
Regional Resilience Roundtable .................................................. Providence III, 1st Floor

Join your peers from around the country to discuss how you are planning for resilience and integrating resilience principles into your CEDS to better respond to economic uncertainties and more extreme weather events. Share what has worked (and what hasn’t) in making your region better equipped to prepare for, respond to, and recover from shocks and disruptions.

Brett Schwartz, Associate Director, NADO Research Foundation, Washington, DC

11:00 – 11:15 a.m.
Networking Break .................................................................................................................. Grand Promenade, 2nd Floor

11:15 a.m. – 12:15 p.m.
Concurrent Sessions and Conversation Café

New Opportunities to Grow Your Region’s Workforce .................................................. Grand Ballroom A, 2nd Floor

A strong workforce is one that is inclusive and provides opportunities for all residents seeking employment and opportunities for growth. Many RDOs are at the forefront of these efforts in their regions. This session will take a closer look at three innovative workforce development and skills training programs that are creating jobs for youth, disabled persons, and formerly incarcerated populations. Sponsored by the Piedmont Triad Workforce Board.

Ashley Garris, Director of Economic Development, Western Arkansas PDD, Ft. Smith, AR
Polly Long, Coordinator of Surry County WIOA NextGen Youth Program, Piedmont Triad Regional Council, Kernersville, NC
Laura Mathis, Executive Director, Middle Georgia Regional Commission, Macon, GA
Moderator: Eric Sexton, Executive Director, Barren River ADD, Bowling Green, KY

Better Outreach for Better Planning ............................................................................. Grand Ballroom B, 2nd Floor

This session will explore ways RDOs are improving their outreach and engagement strategies which are leading to more robust planning efforts and better implementation outcomes. Learn how RDOs are getting better buy-in from stakeholders and are also hearing from new voices to improve a variety of planning initiatives, including the CEDS and county strategic plans.

Kyle Ingham, Executive Director, Panhandle Regional Planning Commission, Amarillo, TX
Pat Steed, Executive Director, Central Florida Regional Planning Council, Bartow, FL
Sarah Thompson, Executive Director, Southwestern Commission Council of Governments, Sylva, NC
Moderator: Tasha Willis, Executive Director, Lamoille County Planning Commission, Morristown, VT
Connected and Autonomous Vehicle Readiness for Rural and Metro Areas ............................ Providence II, 1st Floor
Vehicles with advanced features are already traveling today’s roads, with more technology change expected in the coming years and decades. Learn why vehicle technology change is important across rural, suburban, and urban areas, including impacts on freight, mobility, and incident management. Hear what local governments and regional planning and development organizations can do to look ahead at transportation systems, land use and site plans, and local funding streams, and how state partners can lead the way with vehicle testing. RDO staff and board members will find benefit in attending this session, since innovation will affect regional and statewide networks as well as locally owned roads and communities.

Robert Cook, AICP, Secretary, Charlotte Regional Transportation Planning Organization, Charlotte, NC
Dana Stoogenke, Director, Rocky River Rural Planning Organization, Albermarle, NC
Moderator: Michelle Nance, Planning Director, Centralina Council of Governments, Charlotte, NC

Conversation Café:
Discovering American Regionalism ......................................................................................................... Providence III, 1st Floor
Join authors of the new book Discovering American Regionalism for a discussion about the ways in which university research is taking a fresh look at intergovernmental organizations like Councils of Government, Planning and Development Districts, and Regional Planning Commissions. Help shape the future of research about organizations like yours and the ways this research can best be shared with local elected officials, state government stakeholders, civic leaders, and citizens. Sponsored by the South Dakota Planning Districts.

Jay Rickabaugh, Visiting Assistant Professor of Public Administration, Government & Justice Studies, Appalachian State University, Boone, NC.
Jen Nelles, Adjunct Assistant Professor, Urban Policy and Planning, Hunter College at City University of New York
Moderator: Lynne Keller Forbes, Executive Director, South Eastern Council of Governments, Sioux Falls, SD

12:00 – 1:30 pm
Lunch on Your Own

1:30 – 2:30 p.m.
Closing Plenary

Over time, North Carolina has seen a decrease in its textile industry. Significant assets, including a capable textile workforce with a variety of skills, remain in the area and offer opportunities for a new economic transition. The Carolina Textile District coordinates partners to build business-to-business relationships and encourage strategies that generate local economic benefit. Textile successes are being replicated in other sectors in the region. Learn how partners work together to create and retain jobs with lessons that apply across economic sectors and geographic areas. Sponsored by the North Carolina Association of Regional Councils.

Sara Chester, Co-Director, Carolina Textile District, Morganton, NC
Olivia Collier, ARC Program Manager, NC Department of Commerce, Raleigh, NC
Andrew Crosson, Director of Regional Initiatives, Rural Support Partners, Asheville, NC
Moderator: Chris Fetzer, Executive Director, NACOG, Flagstaff, AZ

2:45 – 5:15 p.m.
Annual Business Meeting .................................................. Providence II, 1st Floor
NADO Board of Directors Meeting .................................................. Providence III, 1st Floor
All NADO members are encouraged to attend each meeting. The Board meeting will occur immediately after the Annual Business Meeting concludes.

5:30 – 6:15 pm
Innovation Awards Photo Session .................................................. Grand Ballroom A/B, 2nd Floor

6:30 – 7:00 p.m.
Cash Bar Reception .................................................. Grand Promenade, 2nd Floor

7:00 – 8:30 p.m.
President’s Awards Banquet .................................................. Grand Ballroom C/D, 2nd Floor
All conference attendees are invited to attend the President’s Award Banquet. As NADO President Doug Elliott concludes his presidency he will announce the recipient of the 2018 President’s Award which is given annually to an individual who has made great contributions to regional development, to NADO, and to the organization’s leadership. Sponsored by the Florida Regional Councils Association
Executive

Joe McKinney, Executive Director, is responsible for the daily management and operations of NADO and the NADO Research Foundation. He builds and maintains relationships with NADO’s strategic partners, including representatives of various federal agencies and national organizations, and key Hill staff. Joe provides overall direction and guidance on all NADO and NADO Research Foundation programs and provides legislative updates nationally, regionally, and locally. He has a BA in Public Policy Analysis from UNC-Chapel Hill and is a candidate for a Master’s Degree in Public Administration from UNC-Chapel Hill.

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Ian Schramm, Database Manager/Membership Assistant, is responsible for the implementation of the day-to-day functions of the office. His duties include database management, membership invoicing, and other administrative tasks. Ian holds a BA in Political Science from Temple University and an MA in International Peace and Conflict Resolution from American University’s School of International Service.

ischramm@nado.org, 202.624.7841

Government Relations and Legislative Affairs

Mirielle Burgoyne, Director of Government Relations and Legislative Affairs, facilitates outreach to policymakers and advocates for NADO’s legislative priorities. Previously, Mirielle was a Senior Associate with the Pew Charitable Trusts, where she conducted research on economic development programs across the country and advocated for policy solutions to make those programs more effective and impactful. Prior to that, she served as a Policy Advisor with the Delta Regional Authority, where she created partnerships with federal agencies and facilitated joint collaborations with the White House Rural Council and National Economic Council. She also developed programs and initiatives designed to spur economic diversification, disaster resilience, workforce development, and improved health outcomes in the rural Delta region. Mirielle holds a Bachelor of Arts in Government and Politics from the University of Maryland College Park.

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Research Foundation

Laurie Thompson, Deputy Executive Director, assists the Executive Director in planning, designing, implementing, and managing the organization’s programs and activities including overseeing grant proposals, research, training and conferences, and communications activities. Laurie works with the Executive Director to help secure financial resources for NADO and the NADO Research Foundation, as well as monitor and comply with appropriate budget, financial and reporting requirements. She holds a Master’s degree in Health Services Administration from George Washington University and a BA degree in Public Affairs and Government from Mount Vernon College.

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Carrie Kissel, Associate Director, manages the NADO Research Foundation’s transportation research, technical assistance, and capacity building programs, RPO America, and wealth creation work. Carrie completed a Master of Arts in Public Anthropology at American University and holds a Bachelor of Arts in Anthropology from Ball State University.

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Brett Schwartz, Program Manager, manages the NADO Research Foundation’s CEDS training and economic resilience portfolio. He has experience at the state and federal level promoting community and economic development. Brett is a graduate of the University of Baltimore School of Law where he focused on land use issues. He also holds degrees from Georgetown University and Trinity College, Dublin, Ireland.

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Graduate Fellow

Joe D’Antonio works in NADO’s Government Relations and Legislative Affairs department. Joe works primarily on NADO News production. He graduated from Catholic University of America in 2018 with a BA in Politics with a minor in Media Studies.

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Congratulations to the 2018 Aliceann Wohlbruck Innovation Awards recipients! Each year, the Innovation Awards program honors NADO members for their creative approaches to advancing regional community and economic development and improved quality of life. These projects have made significant impacts on their regions and demonstrate the diversity of services and program delivery provided by regional development organizations across the country. The projects will be recognized at a special reception on Monday, October 15 from 5:00 to 6:30 p.m. in the Grand Ballroom at the Westin. They will also be featured in an interactive online Story Map created by our partners at Esri.

This year’s awards are presented in honor of Aliceann Wohlbruck, who passed away in March 2018. Aliceann was NADO’s first Executive Director, serving 24 years as a tireless champion for regional approaches to economic development in rural communities. Her hard work and determination built the foundation for our organization that exists today. In 1986, Aliceann launched the Innovation Awards program with support from the Appalachian Regional Commission and since then we have recognized over 1,700 projects. We honor Aliceann’s legacy with this year’s awards.

The 2018 class of award recipients consists of 88 projects from 60 NADO member organizations spanning 24 states:

ALASKA
- Southeast Conference, Southeast Alaska 2020 Economic Plan

ARKANSAS
- Western Arkansas Planning and Development District, Tyson Foods Logan County Career Center

ARIZONA
- Northern Arizona Council of Governments, NACOG Regional Strategic Highway Safety Study

CALIFORNIA
- Sonoma County Economic Development Board, #GoSoCo Shop Local

COLORADO
- Region 9 Economic Development District of SW Colorado, San Juan County Recovery Coordinator

FLORIDA
- Central Florida Regional Planning Council, Central Florida Regional Planning Council Comprehensive Economic Development Strategy
- Central Florida Regional Planning Council and Treasure Coast Regional Planning Council, South Florida Avenue Complete Street Charrette and Master Plan
- Central Florida Regional Planning Council / Heartland Regional Transportation Planning Organization, Highlands Transit Plan
- East Central Florida Regional Planning Council, Orange County Food Production Strategic Plan
- East Central Florida Regional Planning Council, West Lakes Health Impact Assessment
- East Central Florida Regional Planning Council, Minton Road Town Center Mobility Plan
- North Central Florida Regional Planning Council, North Central Florida Regional Hazardous Materials Response Team
- Tampa Bay Regional Planning Council, Tampa Interstate Study Economic and Fiscal Impact Analysis
- Tampa Bay Regional Planning Council, Tampa Bay Regional Planning Council Hazardous Materials Training Program 2018

GEORGIA
- Coastal Regional Commission, Joint Addressing Ordinance and Manual
- Coastal Regional Commission, Coastal Regional Commission Partnering for Jobs
- Georgia Association of Regional Commissions, GARC Trails of Georgia Story Map
- Georgia Association of Regional Commissions, Georgia LiDAR Program
- Georgia Mountains Regional Commission, Atlanta Highway Corridor Study
- Georgia Mountains Regional Commission, Diana Food Infrastructure Project
- Georgia Mountains Regional Commission – Workforce Development, GED Career Pathways
- Middle Georgia Regional Commission, Middle Georgia Parcel Work Order System (PWOS)
- Middle Georgia Regional Commission, Macon-Bibb County, Georgia Tindall Fields Community
- Northwest Georgia Regional Commission, Northwest Georgia Healthcare Initiative
- Northwest Georgia Regional Commission, Northwest Georgia Rural Broadband Advisory Committee
- River Valley Regional Commission, Montezuma Multi-Phase Infrastructure Improvements
- River Valley Regional Commission, Reaching the Economic Potential for the River Valley Region
- Southern Georgia Regional Commission, Southern Georgia Regional Commission’s Geographic Information Systems (GIS)
- Southern Georgia Regional Commission, Downtown Tifton Pedestrian & Bicycle Connectivity Plan

IOWA
- East Central Iowa Council of Governments, Cedar Rapids to Iowa City Express Bus
- East Central Iowa Council of Governments, Indian Creek Soil Health Partnership

KENTUCKY
- Purchase Area Development District, WAVE: Promoting Economic Development in West Kentucky’s River Counties

LOUISIANA
- Acadiana Planning Commission, Acadiana Regional Watershed Initiative
• South Central Planning and Development Commission, MyGovernmentOnline’s GPS and RFID Based Asset System

MAINE
• Northern Maine Development Commission, Aroostook County Tourism Social Media Marketing

MINNESOTA
• Region Five Development Commission, The Good Life...for ALL!!!
• Region Nine Development Commission, Rural Equity Project

MISSISSIPPI
• Central Mississippi Planning and Development District, Yazoo City City Hall Renovation
• East Central Planning and Development District, Biever-Sawmill Infrastructure Improvements
• East Central Planning and Development District, Meridian Velma Young Community Center
• Northeast Mississippi Planning and Development District, Public Sewer Improvements
• Northeast Mississippi Planning and Development District, Tishomingo County/G & G Steel, Inc. Building Expansion
• Northeast Mississippi Planning and Development District, Hickory Flat Attendance Center Technology Improvements
• South Delta Planning and Development District, Electrical Lineman Training Building
• Southern Mississippi Planning and Development District, Sector Strategy Plan

MISSOURI
• Boonslick Regional Planning Commission, Collaboration at its Best in Boonslick
• Meramec Regional Planning Commission, Rehabilitation through Innovation
• Southwest Missouri Council of Governments, Housing Inventory & Property Maintenance Code Review

NORTH CAROLINA
• Albemarle Commission, Northeastern Workforce Development Board’s NextGen Career Cafes
• Kerr-Tar Regional Council of Governments, Pathways to Prosperity
• Land of Sky Regional Council, WestNGN Broadband Initiative
• Land of Sky Regional Council, The Asheville Terrace Community Health Worker Project

OREGON
• Northeast Oregon Economic Development District, Advancing DEI in Northeast Oregon Non-Profits

PENNSYLVANIA
• North Central Pennsylvania Regional Planning and Development Commission, North Central 2045 Long Range Transportation Story Journal

SOUTH CAROLINA
• Berkeley-Charleston-Dorchester Council of Governments, Hospitality on Peninsula (HOP)
• Lowcountry Council of Governments, Walterboro Works
• Lower Savannah Council of Governments, Summer Youth Jumpstart Program
• Lower Savannah Council of Governments, Dementia Dialogues®
• Santee-Lynches Regional Council of Governments, Beating Blight: Sumter and Camden’s Neighborhood Initiative Program
• Santee-Lynches Regional Council of Governments, Tomorrow Together: The City of Manning’s Comprehensive Plan
• Upper Savannah Council of Governments, County and Municipal Clerks Training Workshops
• Upper Savannah Council of Governments, Graduates Preparing for Success
• Waccamaw Regional Council of Governments, Murrells Inlet Stormwater Demonstration Project
• Waccamaw Regional Council of Governments, Working Wednesday

TEXAS
• Alamo Area Council of Governments, Military & Veterans Programs
• Alamo Area Council of Governments, Regional Law Enforcement Academy Programs
• Alamo Area Council of Governments, Intellectual & Developmental Disabilities Program
• Capital Area Council of Governments, Disaster Resiliency & Recovery in the Texas Capital Area
• Heart of Texas Council of Governments, Heart of Texas Regional Citizen Corps
• Panhandle Regional Planning Commission, Potter County Strategic Plan

VIRGINIA
• New River Valley Regional Commission, Bus Stop Safety and Accessibility Studies
• New River Valley Regional Commission, River Center Action Plan
• Richmond Regional Planning District Commission, Pulse Corridor Planning
• Richmond Regional Planning District Commission, Central Virginia Emergency Management Alliance Survivor Day
• Roanoke Valley-Alleghany Regional Commission, Regional Study on Transportation Project Prioritization for Economic Development and Growth

VERMONT
• Lamoille County Planning Commission, The Boardwalk at Barnes Camp in Smugglers’ Notch, Stowe VT
• Two Rivers-Ottawaquechee Regional Commission, Tropical Storm Irene Flood Buyouts
• Vermont Association of Planning and Development Agencies, Municipal Roads Grants In Aid Pilot Project

WASHINGTON
• Benton-Franklin Council of Governments, Connell Rail Interchange

WEST VIRGINIA
• Mid-Ohio Valley Regional Council, Apprenticeship Training Pilot Program

 TENNESSEE
• First Tennessee Development District, CareerQuest TN...It’s All About Business
• Southwest Tennessee Development District, Strong Communities Program
Many thanks to our members who submitted over 100 images this year as part of NADO’s Annual Photo Contest! These photos visually capture what makes your regions great places to live, work, and play. Images were judged in four categories: “Strengthening the Built and Natural Environments,” “Building Vibrant Places,” “Investing in Our Communities,” and “Sustaining Our Communities.” A “People’s Choice” winner was also chosen online by the public via our Facebook page.

Visit www.nado.org to see all of the images submitted for the contest and learn the stories behind the winning photos.

Congratulations to the Winners and Runners-up!
Strengthening the Built and Natural Environments
1. **Winner:** Tri-County Council for Western Maryland
2. **Runner-Up:** Middle Georgia Regional Commission

Building Vibrant Places
3. **Winner:** Upper Minnesota Valley Regional Development Commission
4. **Runner-Up:** Central Florida Regional Planning Council

Investing in our Regional Economy
5. **Winner:** Clearwater Economic Development Association, Inc. (ID)
6. **Runner-Up:** Region Five Development Commission (MN)

Sustaining our Communities
7. **Winner:** Southeastern Utah Association of Local Governments
8. **Runner-Up:** North Central Florida Regional Planning Council

People’s Choice
9. **Winner:** South Western Oklahoma Development Authority
Kentucky’s training incentive program for elected county officials began with the enactment of House Bill 810 (KRS 64.5275), effective in January 1999. The program offers county judge-executives, fiscal court members, clerks, sheriffs and jailers an annual financial incentive to participate in continuing training relevant to their official duties. NADO’s 2018 Annual Training Conference is an approved event. If you did not receive a Certification Form for this conference in your conference packet, please stop by the Conference Registration and Information Center to get one. You must have a NADO staff person or the session presenter initial the form next to the appropriate session. Attendees are responsible for submitting the forms to the Kentucky Department for Local Government after the conference.

American Institute of Certified Planners (AICP) are required to participate in APA-eligible education and training opportunities to earn mandatory credits and remain current with the latest trends, technologies, and best practices. NADO is a provider with the American Planning Association’s (APA) Certification Maintenance (CM) Program. The following sessions at the ATC 2018 should meet AICP certification maintenance requirements.

Visit www.planning.org/cm to learn how to get approval for your attendance at these sessions.

**Mobile Workshop: Main Street Comes Alive!**
A Visit to Uptown Shelby .................................................................CM 3

**The Brownfields Redevelopment Journey – Partners, Resources, and Funding** ..............................................................CM 3

**Finding Catalysts in Your Community: Harnessing the Potential of Libraries and Museums** ..............................................................CM 2

**Scenario Planning as an Inclusive Decision-making Tool for RDOs** .................................................................CM 2.25

**Unleashing the Economic Power of Small-Scale Manufacturing** .................................................................CM 2.25

**Mobile Workshop: Hitting the Streets—A Tour with Charlotte Walks** .................................................................CM 2

**Strengthening Manufacturers, Connecting Partners, and Scaling to Meet Opportunity: North Carolina’s New Textile Industry** .................................................................CM 1.5

**Applying the Wealth Creation Framework to the CEDS** ................................................CM 2.75

**Mobile Workshop: Connecting to Opportunity: Charlotte’s Light Rail Service** .................................................................CM 2.5

**Broadband Planning to Support Economic Development** .................................................................CM 1.25

**Applying Systems Thinking to Multidisciplinary Planning** .................................................................CM 1.25

**Incorporating the Creative Sector in Rural Economic Development Strategies** .................................................................CM 1.25

**Mobile Workshop: Riverwalk—Rock Hill’s Robust Master Planned Community** .................................................................CM 2

**Connected and Autonomous Vehicle Readiness for Rural and Small Metro Areas** .................................................................CM 1

**Regional Resilience Roundtable** .................................................................CM 1

**Better Outreach for Better Planning** .................................................................CM 1

**Administering and Housing a Transportation Planning Organization in an RDO** .................................................................CM 1
**2018 ANNUAL BUSINESS MEETING AGENDA**

**Tuesday, October 16**
**Providence II**
**2:45 p.m.**

**Presiding Officer**
Doug Elliott, President

**Welcoming Remarks**
Mr. Elliott

**Minutes**
Chris Fetzer, Secretary

**Treasurer’s Report**
Misty Crosby, Treasurer

**Membership Report**
Kevin Byrd, 2nd Vice President

**State of the Association Report**
Joe McKinney, Executive Director

**Nominating Committee Report**
Dawn Hegland, Chair

**Election of Officers**
Mr. Elliott

**Other Business**
Mr. Elliott

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**Note: Voting Credentials**
Voting delegates must turn in a completed credential form at the NADO registration desk to receive their voting delegate ribbon. Voting delegates sit in a specially marked section during the Annual Business Meeting on Tuesday and vote for officers of NADO and organizational business issues. Only voting delegates wearing a green ribbon will be allowed to vote, but all conference registrants are encouraged to attend the business meeting.

The NADO Board of Directors Meeting will convene in Providence III immediately following the Annual Business Meeting. The Annual Business Meeting and Board of Directors Meeting are open to all NADO members.
2018-2020 BOARD OF DIRECTORS

CENTRAL REGION
Ali DeMersseman, Executive Director, Black Hills Council of Governments (Rapid City, SD)
Chad Eggen, Executive Director, Boonslick RPC (Warrenton, MO)
Tom Higginbotham, Executive Director, Northeast Nebraska EDD (Norfolk, NE)
Randall Hrabe, Executive Director, Northwest Kansas PDC (Hill City, KS)
Rick Hunsaker, Executive Director, Region XII COG (Carroll, IA)
Laura Lewis Marchino, Deputy Director, Region 9 EDD of SW Colorado, Inc. (Durango, CO)
Amber Metz, Executive Director, Lake Agassiz Regional Council (Fargo, ND)
Stan Summers, Box Elder County Commissioner, Bear River Association of Governments (Logan, UT)

EAST REGION
Charlie Baker, Executive Director, Chittenden County RPC (Winooski, VT)
Eric Bridges, Executive Director, North Central PA Commission (Ridgway, PA+)
Robert Clark, Executive Director, Northern Maine Development Commission (Caribou, ME)
Jill Foys, Executive Director, Northwest Commission (Oil City, PA)
Carol Jackson, Executive Director, Mid-Ohio Valley Regional Council (Parkersburg, WV)
Tom Kennedy, Executive Director, Southern Windsor County RPC (Ascutney, VT)
Amy Kessler, Director of Community Development and Regional Planning, North Central PA Commission (Ridgeway, PA)
Randall Rapp, Mayor of Vienna, Mid-Ohio Valley Regional Council (Parkersburg, WV)
Martha Shickle, Executive Director, Richmond Regional PDC (Richmond, VA)
Wayne Strickland, Executive Director, Roanoke Valley-Alleghany Regional Commission (Roanoke, VA)

MIDWEST REGION
Denise Bulat, Executive Director, Bi-State Regional Commission (Rock Island, IL)
Nicole Griensewic Mickelson, Executive Director, Region Nine Development Commission (Mankato, MN)
Sheldon Johnson, Executive Director, Northwest Commission (Spooner, WI)
Joe A. Matthews, Mayor of City of Marietta, Buckeye Hills Regional Council (Marietta, OH)
Matt McCauley, Director of Strategic Initiatives, Networks Northwest (Traverse City, MI)
Jill Saegesser, Executive Director, River Hills EDD & RPC (Jeffersonville, IN)

SOUTHEAST REGION
Joe Barker, Executive Director, Southwest Tennessee DD (Jackson, TN)
Lisa Cooper, Executive Director, Northern Kentucky ADD (Florence, KY)
Cathy Davison, Executive Director, Albemarle Commission (Hertford, NC)
Matthew Dolge, Executive Director, Piedmont Triad Regional Council (Winston-Salem, NC)
Jim Dove, Executive Director, Northeast Georgia Regional Commission (Athens, GA)
Tommy Goodwin, Executive Director, South Delta PDD (Greenville, MS)
Patricia Hartung, Executive Director, Upper Savannah COG (Greenwood, SC)
Keith Jones, Executive Director, Northwest Alabama Council of Local Governments (Muscle Shoals, AL)
Ron Mitchum, Executive Director, Berkeley-Charleston-Dorchester COG (North Charleston, SC)
Calvin Newsom, Supervisor, District 5, Southern Mississippi PDD (Columbia, MS)
Pat Steed, Executive Director, Central Florida RPC (Bartow, FL)
Jason Vincent, Executive Director, Pennyrile Area Development District (Hopkinsville, KY)
Southwest Region

Tim Armer, Executive Director, North Central New Mexico EDD (Santa Fe, NM)
Kevin Belanger, CEO, South Central Planning and Development Commission (Houma, LA)
Chris Brown, Executive Director, Ark-Tex COG (Texarkana, TX)
Mike Brown, Mayor of Weatherford, South Western Oklahoma Development Authority (Burns Flat, OK)
Debora Glasgow, Executive Director, South Western Oklahoma Development Authority (Burns Flat, OK)
Rodney Larsen, Executive Director, Central Arkansas PDD (Lonoke, AR)
Dwayne Pratt, Executive Director, West Central Arkansas PDD (Hot Springs, AR)
Tom Wilkinson, Executive Director, Brazos Valley COG (Bryan, TX)

West Region

Lisa Dawson, Executive Director, Northeast Oregon EDD (Enterprise, OR)
Christine Frei, Executive Director, Clearwater Economic Development Association (Lewiston, ID)
Amanda Hoey, Executive Director, Mid-Columbia EDD (The Dalles, OR)
Bob Nash, CEO, Superior California Economic Development; Director, Bella Vista Water District (Redding, CA)

Associate Representatives

Kevin Adam, Legislative Liaison, Arizona Rural Transportation Advocacy Council (Phoenix, AZ)
Jack Couch, Kentucky Council of ADD (Frankfort, KY)+
Linda Salmonson, Economic Development Manager, East River Electric Power Co-op (Madison, SD)
Jim Youngquist, Executive Director, Arkansas Economic Development Institute (Little Rock, AR)

Names in orange are elected officials.
+ Resigned from the NADO Board

This list is as of October 1, 2018
### 2018 NADO Membership

#### Alabama
- Alabama-Tombigbee Regional Council
- East Alabama RP&DC
- Lee-Russell COG
- North Central Alabama RCOG
- NW Alabama Council of Local Governments
- RPC of Greater Birmingham
- South Alabama RPC
- Southeast Alabama RPDC
- Top of Alabama Regional COG
- West Alabama Regional Commission

#### Arizona
- Northern Arizona Council of Governments
- SouthEastern Arizona Governments Organization

#### Arkansas
- Central Arkansas PDD
- East Arkansas PDD
- Northwest Arkansas EDD
- Southeast Arkansas EDD
- Southwest Arkansas PDD
- West Central Arkansas PDD
- Western Arkansas PDD
- White River PDD

#### California
- Superior California Economic Development

#### Colorado
- Region 10 EDD
- Region 9 EDD of SW Colorado, Inc.
- Southern Colorado EDD

#### Connecticut
- Capitol Region COG

#### Florida
- Apalachee RPC
- Central Florida RPC
- East Central Florida RPC
- North Central Florida RPC
- Northeast Florida Regional Council
- South Florida RPC
- Tampa Bay RPC
- Treasure Coast RPC
- West Florida RPC

#### Georgia
- Coastal Regional Commission
- CSRA Regional Commission
- Georgia Mountains Regional Commission
- Heart of Georgia Regional Commission
- Middle Georgia Regional Commission
- Northeast Georgia Regional Commission
- Northwest Georgia Regional Commission
- River Valley Regional Commission
- Southern Georgia Regional Commission
- Southwest Georgia Regional Commission
- Three Rivers Regional Commission

#### Idaho
- Clearwater Economic Development Association
- Region IV Development Association
- Southeast Idaho COG

#### Illinois
- Bi-State Regional Commission
- Blackhawk Hills Regional Council
- Greater Egypt RP&DC
- North Central Illinois COG
- Region 1 Planning Council
- Southeastern Illinois RP&DC
- Western Illinois Regional Council

#### Indiana
- Indiana 15 Regional Planning Commission
- Kankakee-Iroquois RPC
- North Central Indiana RPC
- River Hills EDD & RPC
- Southern Indiana Development Commission

#### Iowa
- Chariton Valley Planning & Development COG
- East Central Intergovernmental Assn.
- East Central Iowa COG
- Iowa Northland Regional COG
- MIDAS COG
- North Iowa Area COG
- Region Six Planning Commission
- Region XII COG
- Siouxland Interstate MPC
- Southeast Iowa RPC
- Southwest Iowa Planning Council

#### Kansas
- Flint Hills Regional Council
- North Central Kansas RPC
- Northwest Kansas PDC
- South Central Kansas EDD, Inc.

#### Kentucky
- Barren River ADD
- Big Sandy ADD
- Bluegrass ADD
- Buffalo Trace ADD
- Cumberland Valley ADD
- FIVCO ADD
- Gateway ADD
- Green River ADD
- Kentucky River ADD
- KIPDA
- Lake Cumberland ADD
- Lincoln Trail ADD
- Northern Kentucky ADD
- Pennyrile ADD
- Purchase ADD

#### Louisiana
- Acadiana Planning Commission
- Capital RPC
- Imperial Calcasieu RP&DC
- Kisatchie-Delta RP&DC
- North Delta RP&DD
- South Central PDC

#### Maine
- Androscoggin Valley COG
- Greater Portland COG
- Northern Maine Development Commission
- Southern Maine RPC

#### Maryland
- Mid-Shore Regional Council
- Tri-County Council for the Lower Eastern Shore of Maryland
- Tri-County Council for Western Maryland
- Upper Shore Regional Council

#### Massachusetts
- Central Massachusetts RPC
- Franklin Regional COG
- Merrimack Valley Planning Commission
- Old Colony Planning Council
- Pioneer Valley Planning Commission
### M I C H I G A N
- East Michigan Council of Governments
- Eastern Upper Peninsula Regional PDC
- Networks Northwest
- Northeast Michigan COG
- West Michigan Shoreline RDC
- Western Upper Peninsula PDR

### M I N N E S O T A
- Arrowhead RDC
- East Central RDC
- Headwaters RDC
- Mid-Minnesota Development Commission
- Northwest RDC
- Region Five Development Commission
- Region Nine Development Commission
- Southwest RDC
- Upper Minnesota Valley RDC

### M I S S I S S I P P I
- Central MS PDD
- East Central PDD
- Golden Triangle PDD
- North Central PDD
- North Delta PDD
- Northeast Mississippi PDD
- South Delta PDD
- Southern Mississippi PDD
- Three Rivers PDD

### M I S S O U R I
- Boonslick RPC
- Bootheel RP&EDC
- Harry S Truman Coordinating Council
- Kaysinger Basin RPC
- Lake of the Ozarks Council of Local Govts.
- Mark Twain Regional COG
- Meramec RPC
- Mid Missouri RPC
- Mo-Kan Regional Council
- Northeast Missouri RPC & RDC
- Northwest Missouri Regional COG
- Pioneer Trails RPC
- Southeast Missouri RP&EDC
- Southwest Missouri COG

### M O N T A N A
- Bear Paw Economic Development Corp.
- Sweetgrass Development Corporation

### N E B R A S K A
- Metropolitan Area Planning Agency
- Northeast Nebraska EDD
- South Central EDD
- Southeast Nebraska Development District
- West Central Nebraska Development District

### N E V A D A
- Western Nevada Development District

### N E W H A M P S H I R E
- Lakes Region Planning Commission
- Nashua RPC
- North Country Council
- Southwest RPC
- Upper Valley Lake Sunapee RPC

### N E W M E X I C O
- Eastern Plains COG
- Mid-Region COG
- North Central New Mexico EDD
- Northwest New Mexico COG
- South Central New Mexico COG
- Southeastern New Mexico EDD/COG
- Southwest New Mexico COG

### N E W Y O R K
- Capital District RPC
- Central New York RP&D Board
- Genesee/Finger Lakes RPC
- Southern Tier Central RP&D Board
- Southern Tier East RP&D Board
- Southern Tier West RP&D Board

### N O R T H C A R O L I N A
- Albemarle Commission
- Centralina COG
- Eastern Carolina Council
- High Country COG
- Isothermal PDC
- Kerr-Iar Regional Council of Governments
- Land of Sky Regional Council
- Lumber River COG
- Mid-Carolina COG
- Mid-East Commission
- Piedmont Triad Regional Council
- SouthEastern EDC
- Southwestern Commission
- Triangle J COG
- Upper Coastal Plain COG
- Western Piedmont COG

### N O R T H D A K O T A
- Lake Agassiz Regional Council
- Lewis & Clark RDC
- Red River Regional Council

### O H I O
- Buckeye Hills Regional Council
- NEFCO
- Ohio Mid-Eastern Governments Assn.
- Ohio Valley RDC
- Toledo Metropolitan Area COG

### O K L A H O M A
- Assn. of Central Oklahoma Govts.
- Assn. of S. Central Oklahoma Govts.
- Central Oklahoma EDD
- Eastern Oklahoma Development District
- Grand Gateway EDA
- Indian Nations COG
- Northern Oklahoma Development Authority
- Oklahoma EDA
- South Western Oklahoma Development Association

### O R E G O N
- CCD Business Development Corp.
- Central Oregon Intergovernmental Council
- Columbia-Pacific EDD
- Greater Eastern Oregon Development Corp.
- Mid-Columbia EDD
- Mid-Willamette Valley COG
- Northeast Oregon EDD
- South Central Oregon EDD
- Southern Oregon Reg. Econ. Dev., Inc.

### P E N N S Y L V A N I A
- Delaware Valley Regional Planning Commission
- North Central PA Commission
- Northeastern Pennsylvania Alliance
- Northern Tier RP&DC
- Northwest Commission
- SEDA-COG
- Southern Alleghenies PDC

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SOUTH CAROLINA
Berkeley-Charleston-Dorchester COG
Catawba Regional COG
Central Midlands COG
Lowcountry COG
Pee Dee Regional COG
Santee-Lynches Regional COG
SC Appalachian COG
Upper Savannah COG
Waccamaw Regional COG

SOUTH DAKOTA
Black Hills COG
Central South Dakota Enhancement District
First District Assn. of Local Governments
Northeast COG
Planning & Development District III
South Eastern COG

TENNESSEE
East Tennessee Development District
First Tennessee Development District
Greater Nashville Regional Council
Memphis Area Association of Govts.
NW Tennessee Development District
South Central TN Development District
Southeast TN Development District
Southwest TN Development District
Upper Cumberland Development District

TEXAS
Alamo Area COG
Ark-Tex COG
Brazos Valley COG
Capital Area COG
Central Texas COG
Coastal Bend COG
Concho Valley COG
Deep East Texas COG
East Texas COG
Golden Crescent RPC
Gulf Coast EDD
Heart of Texas COG
Lower Rio Grande Valley Development Council
Middle Rio Grande Development Council
North Central Texas COG
Panhandle RPC
Permian Basin RPC
Rio Grande COG
South Plains AOG
South Texas Development Council
Texoma COG

UTAH
Bear River AOG
Mountainland AOG
Six County AOG
Southeastern Utah Assn. of Local Govts.
Uintah Basin AOG

VERMONT
Addison County RPC
Bennington County Regional Commission
Central Vermont RPC
Chittenden County RPC
Lamoille County Planning Commission
Northwest RPC
Rutland RPC
Southern Windsor County RPC
Two Rivers-Ottowaquechee Reg. Commission
Windham Regional Commission

VIRGINIA
Cumberland Plateau PDC
George Washington Regional Commission
Mount Rogers PDC
New River Valley PDC
Northern Neck PDC
Northern Shenandoah Valley RC
Region 2000 Local Government Council
Richmond Regional PDC
Roanoke Valley-Alleghany Regional Commission
Southside PDC

U.S. VIRGIN ISLANDS
U.S. Virgin Islands Economic Development Authority

WASHINGTON
Benton-Franklin COG
Cowlitz-Wahkiakum COG
Puget Sound Regional Council
Tri-County EDD

WEST VIRGINIA
Bel-O-Mar Regional Council
Brooke-Hancock RP&DC

2018 NADO MEMBERSHIP
As of October 1, 2018

EASTERN PANHANDLE RP&DC
Mid-Ohio Valley Regional Council
Region 4 PDC
Region 8 PDC
Region 1 PDC
Region I PDC
Region VI PDC
Region VII PDC
Regional Intergovernmental Council

WISCONSIN
Northwest RPC

ASSOCIATE MEMBERS

ALABAMA
Alabama Institute for Deaf & Blind

ALASKA
Juneau Economic Development Council
Southeast Conference
State of Alaska Division of Economic Development
UAA, Center for Economic Development

AMERICAN SAMOA
Development Bank of American Samoa

ARIZONA
Arizona Rural Transportation Advocacy Council
Greenlee County

ARKANSAS
Arkansas Economic Development Institute

CALIFORNIA
Del Norte Economic Development Corp.
Nevada County Transportation Commission
Sonoma County Economic Dev. Board

COLORADO
Colorado Association of Regional Organizations

CONNECTICUT
Waterbury Development Corporation
Florida Regional Councils Assn.

Central Georgia Joint Development Authority
Coastal ADD Authority
Georgia Assn. of Regional Commissions

Maui Economic Development Board

Economic Development Coalition of SW Indiana
Indiana Association of Regional Councils
Indiana Communities Institute, Ball State University
Purdue Center for Regional Development

Iowa Association of Regional Councils
Iowa Department of Transportation
National Rural Economic Developers Association

Center for Rural Development
Kentucky Council of ADDs
Kentucky Department for Local Government

Greater New Orleans, Inc.

Magna International

Great River Energy
The Northspan Group, Inc.
West Central Initiative

Midwest Assistance Program, Inc.
Missouri Association of COGs
Missouri State University - Center for Resource Planning & Management
Southeast Missouri State University

Great Falls Development Authority, Inc.
Montana Economic Developers Assn.
Rural Community Assistance Corporation

City of Claremont

Thomas Edison State University

New MARC

City of Glens Falls

The Sequoyah Fund - Business Development

WSOS Community Action

Cherokee Nation Commerce Department
Tulsa Tech

Dakota BUSINESS Finance
East River Electric Power Cooperative

Tennessee Development District Association

HeadlightData
Texas Association of Regional Councils

Bennington County Industrial Corporation

National Rural Electric Cooperative Assn.
Virginia Association of PDCs

Hardy County Rural Development Authority
West Virginia Assn. of RP&DCs

Association of Wisconsin RPC

Appalachian Regional Commission
<table>
<thead>
<tr>
<th>Past Presidents</th>
<th>Years</th>
</tr>
</thead>
<tbody>
<tr>
<td>Earl Price, Oklahoma</td>
<td>1968</td>
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<tr>
<td>Earl Price, Oklahoma</td>
<td>1969</td>
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<tr>
<td>Lon Hardin, Arkansas</td>
<td>1970</td>
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<tr>
<td>Tim Maund, Georgia</td>
<td>1971</td>
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<tr>
<td>Rudy Esala, Minnesota</td>
<td>1972</td>
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<tr>
<td>Nick Salazar, New Mexico</td>
<td>1973</td>
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<tr>
<td>Les Newcomb, Mississippi</td>
<td>1974</td>
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<tr>
<td>John Ladd, New York</td>
<td>1975</td>
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<tr>
<td>Don Raney, Arkansas</td>
<td>1976</td>
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<tr>
<td>Bob Chandler, Texas</td>
<td>1977</td>
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<tr>
<td>J. Roy Fogle, North Carolina</td>
<td>1978</td>
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<tr>
<td>Vernon Martin, Georgia</td>
<td>1979</td>
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<tr>
<td>G. Anthony Kuhn, Oregon</td>
<td>1980</td>
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<tr>
<td>Herman Tushaus, South Dakota</td>
<td>1981</td>
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<tr>
<td>Ed Bodenhamer, Georgia</td>
<td>1982</td>
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<tr>
<td>Rachel Sciocia, Nebraska</td>
<td>1983</td>
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<tr>
<td>Chris Page, Vermont</td>
<td>1984</td>
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<tr>
<td>Charles Howell, Georgia</td>
<td>1985</td>
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<tr>
<td>David Martin, Minnesota</td>
<td>1986</td>
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<tr>
<td>Vernon Kelley, Mississippi</td>
<td>1987</td>
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<tr>
<td>Michael Aube, Maine</td>
<td>1988</td>
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<tr>
<td>George Alford, Alabama</td>
<td>1989</td>
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<tr>
<td>Terence Stone, Minnesota</td>
<td>1990</td>
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<tr>
<td>Charles Justice, Florida</td>
<td>1991</td>
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<tr>
<td>Howard Grossman, Pennsylvania</td>
<td>1992</td>
</tr>
<tr>
<td>Robert Paciocco, North Carolina</td>
<td>1993</td>
</tr>
</tbody>
</table>
IN MEMORIAM

ALICE ANN WOHBLBRUCK
NADO EXECUTIVE DIRECTOR, 1979 - 2003
NOVEMBER 2, 1936 - MARCH 19, 2018

“We will be forever indebted to you for making NADO such a great national organization for Regional Councils.”

“Thank you for being the voice for regionalism in rural America. Our lives have indeed been touched and improved because of the hard work you’ve done on our behalf. You have truly made a difference.”

“Those of us who have come under your influence are better, all our districts are better, and our country is better, as a result of your talent and effort.”

“You have made NADO a strong voice in Washington for rural America. We are deeply indebted to you.”

“Your leadership through the years has helped to create an organization that is responsive to its members and well respected in its field. You’ve often told me that active members are the future of NADO.”

These are just a few of the many tributes from NADO members upon Alice Wohlbruck’s retirement in 2003 after 24 years at the helm of NADO. She came to NADO in 1979 after serving as Associate Director of the National Association of Counties (NACo). Aliceann assumed her new role at a time of change for NADO as it moved from a consultant-led organization based in Minnesota to a prominent Public Interest Group based in Washington, DC. Notably, she was the first female executive director of a Public Interest Group. As executive director, she was a tireless champion for regional approaches to economic development in rural communities. She was a strong advocate for regional development organizations (RDOs) that serve primarily rural communities and regions; throughout the 1990s she played a major role in the effort to reauthorize EDA, ARC, and DRA. During her tenure, she guided NADO as it became an omnipresent voice for RDOs and rural development on Capitol Hill and with various federal agencies. Over the span of nearly 25 years, Aliceann built NADO into a strong membership organization with a legislative arm that advocates daily for RDOs, and a Research Foundation that offers timely and relevant information and training. Her hard work and determination built the foundation for the organization that exists today. Aliceann was more than executive director, she was also a friend and mentor to NADO members and staff. She will be missed.
Bret Allphin, Buckeye Hills Regional Council (OH)
Stu Anderson, Iowa Department of Transportation
Rose Bauguess, Southwestern Commission (NC)
Tom Bliss, Southeast Nebraska Development District
Chris Brown, Ark-Tex Council of Governments (TX)
Kurt Brummett, Three Rivers Planning and Development District (MS)
Brian Carver, Bear River Association of Governments (UT)
Susan Christensen, Greater Eastern Oregon Development Corporation
Dave Doran, Southeast Idaho Council of Governments
Chad Eggen, Boonslick Regional Planning Commission (MO)
Vicki Eggers, Northern Oklahoma Development Authority
Randall Embry, Kentuckiana Regional Planning and Development Agency (KY)
Annette Fiedler, Southwest Regional Development Commission (MN)
Rick Green, Upper Savannah Council of Governments (SC)
Cerisse Grijalva, Southwest New Mexico Council of Governments
Sasha Grist, Western Arkansas Planning and Development District
Frank Hampton, Pennsylvania Department of Transportation
Robert Hiett, Upper Coastal Plain Council of Governments (NC)
Bryan Hill, Roanoke Valley-Alleghany Regional Commission (VA)
Zach James, Southeast Iowa Regional Planning Commission (IA)
Sheldon Johnson, Northwest Regional Planning Commission (WI)
Amy Kessler, North Central Pennsylvania Regional Planning and Development Commission
Dan Landon, Nevada County Transportation Commission (CA)
Gena McCullough, Bi-State Regional Commission (IL/IA)
Kelly Murray, Illinois Association of Regional Councils
Michael Parks, Brazos Valley Council of Governments (TX)
Len Pavelka, Benton-Franklin Council of Governments (WA)
Mike Pennington, Tri-County Council for the Lower Eastern Shore of Maryland
Fred Rader, Mid-Ohio Valley Regional Council (WV)
Jason Ray, Missouri State University - Center for Resource Planning & Management
Jim Reed, Central Texas Council of Governments
Chad Reese, Southeast Tennessee Development District
Tom Reinauer, Southern Maine Planning and Development Commission
Diane Rekowski, Northeast Michigan Council of Governments
Jill Saegesser, River Hills Economic Development District & Regional Planning Commission (MN)
Lisa Sandt, Lee-Russell Council of Governments (AL)
Toby Sanford, Golden Triangle Planning & Development District (MS)
Shea Seager, Mountainland Association of Governments (UT)
Eric Senger, Northeast Council of Governments (SD)
Elijah Sharp, New River Valley Regional Commission (VA)
Patricia Steed, Central Florida Regional Planning Council

Thank you for joining us for
Investing in the Future of Regional Development

J. B. Mack, Southwest Regional Planning Commission (NH)
Anthony Reimers, Northwest Regional Planning Commission (VT)
FUTURE NADO CONFERENCES

MARCH 18 – 20, 2019
NADO Washington Policy Conference / DDAA Annual Conference
Marriott Crystal Gateway | Arlington, Virginia
703.920.3230
Room rate: $260 single/double

OCTOBER 19 – 22, 2019
NADO Annual Training Conference
Peppermill Resort | Reno, Nevada
775.826.2121
Room rate: $129 single/double

MARCH 15 – 18, 2020
NADO Washington Policy Conference / DDAA Annual Conference
Marriott Crystal Gateway | Arlington, Virginia
703.920.3230
Room rate: $260 single/double

OCTOBER 17 – 20, 2020
NADO Annual Training Conference
Hilton Cleveland Downtown | Cleveland, Ohio
216.413.5000
Room rate: $199 single/double

OCTOBER 16 – 19, 2021
NADO Annual Training Conference
Hilton Portland Downtown | Portland, Oregon
503.226.1611
Room rate: $199 single/double

OCTOBER 15 – 18, 2022
NADO Annual Training Conference
Wyndham Grand Pittsburgh Downtown | Pittsburgh, Pennsylvania
412.391.4600
Room rate: $185 single/double
The National Association of Development Organizations (NADO) works to strengthen America’s local governments, communities, and economies through the regional strategies, partnerships, and solutions of the nation’s network of 520 regional development organizations.