



Stop by the Conference Registration and Information Center, located on the 2nd Level Lobby at the Dena'ina Civic & Convention Center, to pick up your name badge and conference packet.

REGISTRATION SCHEDULE

Fri., September 8 8:00 – 9:00 a.m. (for attendees of Friday's Mobile Workshops) 3:00 - 5:00 p.m.

Sat., September 9 9:00 a.m. – 5:00 p.m.

Sun., September 10 9:00 a.m. – 5:00 p.m.

Mon., September 11 7:00 a.m. – 5:00 p.m.

Tues., September 12 8:00 a.m. – 5:00 p.m.

• EXHIBITORS

Mortimer & Mimi Levitt Foundation NADO/NADO RF

Where Expectations Meet Reality







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New Mexico Association of Regional Councils

Northern Maine

Development Commission

Three Rivers Planning and

Development District South Dakota Planning Districts

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Please note that meeting room temperatures are not within our control. We suggest that you plan accordingly and bring a sweater. The conference is meant to be a comfortable training experience for attendees and business casual dress is encouraged, except for the President's Award Dinner which is business attire.































LETTER FROM THE PRESIDENT

Dear NADO members and friends:

Welcome to Anchorage, Alaska for NADO's Annual Training Conference and the celebration of 50 years as the national voice for RDOs across the country. Our work is critically important to the livelihood of America's rural and small metro communities and regions, and the partnership we have with our members across the nation is what makes us strong and successful.

Launched in 1967 as the Association of District Development Organizations and housed in Minnesota, NADO has had many organizational "firsts" over the years. Our first Annual Training Conference was held in St. Louis, MO in 1968. Our first full time executive director, Aliceann Wohlbruck, was hired in 1979. Also in 1979, for the first (and only) time, a president (Jimmy Carter) spoke at a NADO conference.

The first edition of NADO News (type written and snail-mailed to the membership) was published in 1981. NADO's first female president assumed leadership in 1983. With support from ARC, the first round of Innovation Awards were made in 1986.

A generous grant from the Ford Foundation, the first of three grants, provided the financial means to establish the NADO Research Foundation in 1994. 1995 brought the first iteration of NADO's website. For the first time in over two decades, both EDA and ARC were reauthorized in 1998, due, in part, to the tireless efforts of NADO's legislative team. The first Congressional Partnership Awards recognizing members of Congress for their support of regional development were made. RPO America was established to serve as the first national professional association for regional and rural transportation planning professionals, practitioners, and other interested stakeholders.

A 2007 MOU between NADO and AMPO created a platform for the first of

many collaborative research, training, and advocacy initiatives to benefit MPOs and RTPOs. Later that year, the first Excellence Awards recognized noteworthy projects and practices in rural and small metropolitan areas that help meet regional transportation needs. Another legislative success for NADO occurred in 2012 when RTPOs were formally federally recognized for the first time in MAP–21. To further promote the work of NADO members, the first Photo Contest was in 2014 and has become an annual event.

Speaking of firsts, NADO first brought the ATC to Anchorage in 1997, and then again in 2008. We are ecstatic to be bringing our conference to America's Last Frontier again this year. As always, the ATC offers countless opportunities to share experiences, seek peer-to-peer solutions to particular challenges, hear about new approaches and strategies, and share innovative approaches to regional development. With nearly 50 plenary and concurrent sessions, learning labs, conversation cafés, mobile workshops, receptions and other networking events, the diversity in topics is broad. And, as is the hallmark of NADO's ATC, the conference offers a unique combination of sessions and speakers that blends economic development practitioners with expert subject matter trainers.

NADO's leadership is pleased that EDA Deputy Assistant Secretary for Regional Affairs Dennis Alvord will provide a keynote address during Monday's luncheon. He will be joined by all six of the EDA Regional Directors, and I encourage you to visit with all of them during the conference. Now, more than ever, it is important that we convey the important role EDA has across our regions.

The NADO Board of Directors encourages you to participate in two opportunities to learn more about



our organization's governance and operations: the 2017 Annual Business Meeting on Tuesday afternoon which will be followed immediately after by a Board of Directors meeting. We encourage you to attend these meetings to hear from the Association's leadership and staff and learn more about the programs and services your association is currently engaged in to promote and enhance regional development across the nation.

I hope you will plan to celebrate the accomplishments of the 2017 Innovation Awardees at the Roundtable Reception on Monday afternoon—the reception provides a perfect opportunity for attendees to learn about interesting and impactful projects and programs managed by their peers in an informal setting.

NADO's Executive Committee and Board of Directors appreciate your continued support of your national membership organization and we are excited that so many of our members, federal partners, and others engaged in economic development have joined us in Alaska. Please enjoy your time in Alaska, and return home rejuvenated and ready to help NADO tackle the next 50 years of firsts!

Very sincerely,

Lynne Keller Forbes
NADO President

Executive Director, South Eastern Council of Governments, Sioux Falls, SD



SCHEDULE AT-A-GLANCE

• FRIDAY, SEPTEMBER 8

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Conference Registration (for Attendees of Friday's Mobile Workshops)......**2nd Level Lobby**

8:30 a.m. - 6:00 p.m.

9:00 a.m. - 5:00 p.m.

Mobile Workshop - Planting the Seeds for Food Security in the Mat-Su Valley...... Street Level Entrance 7th & G Streets

3:00 - 5:00 p.m

Conference Registration2nd Level Lobby

• SATURDAY, SEPTEMBER 9

9:00 a.m. – 5:00 p.m.

9:30 a.m. - Noon

Concurrent Learning Labs

- Human Resources Basics: What Executive
 Directors Need to Know......Tubughnenq' Room 3

Learning Labs are open to all conference attendees. Stop by the Conference Registration desk to register.

1:30 - 4:00 p.m.

Concurrent Learning Labs

- What You Need to Know Now to Be an Effective RDO LeaderTubughneng' Room 3

• SUNDAY, SEPTEMBER 10

9:00 a.m. - 5:00 p.m.

9:00 - 11:00 a.m.

Executive Committee MeetingTubughnenq' Room 5

10:00 a.m. – 12:00 p.m.

Regional Resilience Roundtables.....Tikahtnu Ballroom C

10:00 a.m. – 12:00 p.m.

Concurrent Learning Labs

- Moving from Measuring Success to Showing Relevance.....Tubughneng' Room 3

1:00 - 3:30 p.m.

Concurrent Learning Labs

- Telling Your Story/Sharing Your SuccessesTubughneng' Room 3
- Best Practices to Incorporate Resilience
 Into the CEDSTikahtnu Ballroom C

3:45 - 5:15 p.m.

Membership Regional Caucus Meetings

- Midwest......Tubughnenq' Room 3
 Southeast.....Tikahtnu Ballroom C
- Southwest _____Tubughneng' Room 4
- West.....Tubughnenq' Room 5

5:30 - 7:00 p.m.

Opening Reception **Tikahtnu Ballroom A/B** Join your peers for conversation and catching up over hors d'ouevres and beverages.

• MONDAY, SEPTEMBER 11

Mondal, Ser lember 11
7:00 a.m. – 5:00 p.m. Conference Registration
7:30 – 8:15 a.m. DDAA BreakfastTikahtnu Ballroom E/F
8:30 – 10:00 a.m. Opening Plenary: The Indispensive Regional Development Organization: Continuing to Make the Case for Why RDOs Matter
10:00 – 10:15 a.m. Networking Break
10:00 a.m. – Noon Mobile Workshop - Ted Stevens International Airport Operations
10:15 – 11:45 a.m.
**Emerging Leaders: Leadership Competencies You Need to Become a Successful Executive Director Concurrent Sessions and Conversation Café Building Community for Prosperity and Inclusion Tikahtnu Ballroom C Tikahtnu Ballroom D Emerging Leaders: Leadership Competencies You Need to Become a Successful Executive Director Tikahtnu Ballroom E/F Conversation Café: RDO Roles in Renewable Energy and Energy Efficiency Kahtnu Room 1 & 2
12:00 – 1:30 p.m. Keynote Luncheon Tikahtnu Ballroom A/B
1:45 – 3:15 p.m. Concurrent Sessions and Conversation Café • Leveraging Assets to Improve Health and Equity in Rural Communities
1:45 – 4:45 p.m. Mobile Workshop - Anchorage Neighborhoods on the Move

3:15 – 3:30 p.m. Networking Break	οy
3:30 – 4:30 p.m. Concurrent Sessions and Conversation Café Regional Partnerships to Achieve Transportation Outcomes	/ F
3:30 – 5:00 p.m. Nominating CommitteeTubughnenq' Room	5
5:00 – 6:30 p.m. Innovation Awards Reception Tikahtnu Ballroom A/All attendees are invited to attend this roundtable reception to learn about the 2017 Innovation Award winning projects. Light snacks and beverage will be provided.	υţ

•TUESDAY, SEPTEMBER 12

8:00 a.m. – 5:00 p.m. Conference Registration
9:00 a.m. – 12:00 p.m. Mobile Workshop - Port of Anchorage Tour
9:00 – 10:15 a.m. Plenary Session - The Power of Creative Placemaking
10:30 a.m. – 12:30 p.m. Mobile Workshop - Growing and Accelerating Anchorage's Entrepreneurial Community: A Visit to the Boardroom



SCHEDULE AT-A-GLANCE

10:30 - 11:45 a.m.

Concurrent Sessions & Conversation Café

- Creating New Opportunities for Your Region's
 - Workforce Tikahtnu Ballroom E/F

12:20 - 1:30 p.m.

Lunch on Your Own

1:30 - 2:30 p.m.

2:30 - 2:45 p.m.

2:45 - 5:15 p.m.

5:15 - 6:15 p.m.

6:30 - 7:00 p.m.

Reception / Cash Bar......3rd Level Lobby

7:00 - 8:30 p.m.



Stay Connected at the ATC

Stay connected during the conference using the free Wi-Fi throughout the conference grea!

Open the Dena'ina Center Guest Wireless; no access code is needed.









facebook.com/nado.org

Tweeting about the conference? Use the hashtag #NADOATC.

NADO.ORG



ATC 2017 FULL CONFERENCE SCHEDULE

Speaker presentations will be posted to nado.org/events/2017-annual-training-conference

• FRIDAY, SEPTEMBER 8

Not registered for a Mobile Workshop? Stop by the Conference Registration desk to see about availability.

8:00 - 9:00 a.m.

8:30 a.m. – 6:00 p.m. Mobile Workshop

Located on the edge of Resurrection Bay, Seward is home to the state's only public aquarium that includes marine research, education, and wildlife response, and the state's only post-secondary vocational training center. Both facilities contribute enormously to the city, region, and state economy. AVTEC's "career in less than a year" has proven highly successful in providing skills and pathways to careers. The workshop will include an overview of the important impact of AVTEC to the state's future, and a tour of the facility including the state-of-the-art maritime training center and the culinary academy (including lunch!). A tour of the SeaLife Center will offer insights into the important work they do to protect and preserve sea life and their various educational programs.

9:00 a.m. – 5:00 p.m Mobile Workshop

Planting the Seeds for Food Security in the Mat-Su Valley
 Street Level Entrance
 7th & G Streets

The heart of the Matanuska Valley, Palmer's microclimate assures its place as an agricultural center for the state. A quiet town of miners, Palmer transformed forever when President Roosevelt's New Deal brought farmers from the Midwest to the Mat-Su to try their skills at farming in this fertile region. Today, Palmer's booming agriculture industry is helping boost Farmer's Markets, bring local foods to the table (at homes and restaurants), and contribute to the state's overall economy. This workshop will cover the unique agricultural history of the Mat-Su, its impact on food security and the economy, a stroll along Palmer's Edible Rail Trail, and visits to local farms as well as a locally-sourced meal.

3:00 - 5:00 p.m.

• SATURDAY, SEPTEMBER 9

9:00 a.m. - 5:00 p.m.

ATC 2017 FULL CONFERENCE SCHEDULE



9:30 a.m. - Noon

Concurrent Learning Labs

Harnessing the Power of Data to Improve Your CEDS
 Accessing, interpreting, and incorporating the right data are some of the most important tasks in writing an effective and compelling CEDS. This hands-on learning lab will highlight data tools and resources including StatsAmerica, BlastPoint, and the Area Sector Analysis Process (ASAP) that you can use to improve your CEDS and enable stakeholders to make more informed

Marion Bentley, Director, Extension Business & Development Center, USU, Logan, UT

Russell Cowley, Executive Director, Six County AOG, Richfield, UT

Jody Gale, Sevier County & Southern Area Extension Agent, USU Cooperative Extension, Richfield, UT

decisions. Make sure to bring your own laptop or tablet to follow along with the live demonstrations.

Carol Rogers, Deputy Director and CIO, Indiana Business Research Center, Indianapolis, IN

Jeremy Shafton, Sales and Marketing Director, BlastPoint, Pittsburgh, PA

Nathan Ohle, Executive Director, Rural Community Assistance Partnership, Washington, DC, Moderator

1:30 - 4:00 p.m.

Concurrent Learning Labs

Nathan Ohle, Executive Director, Rural Community Assistance Partnership, Washington, DC Aaron Sizemore, Executive Director, Mount Rogers Planning District Commission, Marion, VA Matthew Suchodolski, Management Analyst, EDI, U.S. EDA, Philadelphia, PA

Sponsored by Three Rivers Planning and Development District

• SUNDAY, SEPTEMBER 10

9:00 a.m. - 5:00 p.m.

9:00 - 11:00 a.m.

10:00 a.m. – 12:00 p.m.
Regional Resilience Roundtables
10:00 a.m. – 12:00 p.m.
• RDO Board Members: Becoming a Strong(er) Advocate for the RDO
 Moving from Measuring Success to Showing Relevance
1:00 – 3:30 p.m. Concurrent Learning Labs • Fiduciary Responsibility for RDO Board Members
• Telling Your Story/Sharing Your Successes

ATC 2017 FULL CONFERENCE SCHEDULE



3:45 - 5	:15 p.m.
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Membership Regional Caucus Meetings	Membershi	Regional	Caucus	Meetings
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• East	Kahtnu Room 1
Central	
Midwest	Tubughneng' Room 3
Southeast	
• Southwest	Tubughneng' Room 4
• West	

5:30 - 7:00 p.m.

MONDAY, SEPTEMBER 11

7:00 a.m. – 5:00 p.m.

7:30 - 8:15 a.m.

8:30 - 10:00 a.m.

As NADO marks its 50th Anniversary and many RDOs are also celebrating milestones, the time is right to reflect on the important role that our organizations play in supporting improved quality of life in our regions and local communities. During these times of change, it is critical for RDOs to continue to serve as leaders in regional development and communicate their role and relevancy to a wide cross-section of stakeholders and funders. In this plenary, hear from executive directors of RDOs across the country who are keeping their organizations front and center on issues of regional importance and learn ways to continue to keep your organization relevant and indispensable for years to come.

Tim Armer, Executive Director, North Central New Mexico EDD, Santa Fe, NM

Karl Elmshaeuser, Executive Director, West Central Nebraska Development District, Ogallala, NE Nicole Griensewic Mickelson, Executive Director, Region Five Development Commission, Mankato, MN Colleen Padilla, Executive Director, Southern Oregon Regional Development, Inc., Medford, OR Martha Shickle, Executive Director, Richmond Regional Planning District Commission, Richmond, VA

Anthony Starr, Executive Director, Western Piedmont Council of Governments, Hickory, NC Steve Etcher, Manager Location Strategies, Marks Nelson, Kansas City, MO, Facilitator

10:00 - 10:15 a.m.

10:00 a.m. – Noon Mobile Workshop

Anchorage's airport is an important anchor in the economy of the region and the state, situated less than 9.5 hours from 90 percent of the industrial world. The Ted Stevens Anchorage International Airport ranks second in the United States for landed weight of cargo aircraft, and is among the top five globally for cargo throughput. The airport is also the world's busiest floatplane base, serving a critical aviation need in Alaska. On this tour, attendees will learn about airport operations in a way typically unseen by airport passengers.

10:15 - 11:45 a.m.

Concurrent Sessions and Conversation Café

Moira Gallagher, Live. Work. Play. Director, AEDC, Anchorage, AK
Mara Kimmel, First Lady of Anchorage, City of Anchorage, Anchorage, AK
Lourdes Linato-Crawford, President, Bridge Builders of Anchorage, Anchorage, AK
Wanetta Ayers, Interim Executive Director, Prince William Sound, EDD, Anchorage, AK, Moderator

What leadership skills are needed for a first time ED? Do you have what it takes to be successful as an ED? If you want to proactively direct your career path and become an ED this session is for you. In this session you will assess your current skill base and compare it to what is expected in most ED positions. Then we will review some key competencies and the best practices for building them to get you prepared for your first ED position.

Monica Scamardo, President, Variate, Round Rock, TX Sponsored by Three Rivers Planning and Development District

Conversation Café:

12:00 - 1:30 p.m.

1:45 - 3:15 p.m.

Concurrent Sessions and Conversation Café

ATC 2017 FULL CONFERENCE SCHEDULE



Wood Johnson Foundation, is conducting formative research to explore opportunities to improve health and equity in rural communities using an asset-based community development approach. This session will provide an overview of rural health disparities data, followed by preliminary findings and key recommendations to strengthen rural communities based on an enhanced understanding of culture and history, priorities, assets, partners, and promising strategies unique to and common across rural communities and regions.

Michael Meit, MS, MPH, Co-Director, NORC Walsh Center for Rural Health Analysis, NORC at the University of Chicago, Bethesda, MD

Chris Rietow, Executive Director, Apalachee RPC, Tallahassee, FL, Moderator

Emily Gojkovich, Economic Development Planner, Southwest NM COG, Silver City, NM

Al Lerma, Director, Business Development and Innovation, Sonoma County EDB, Santa Rosa, CA

Teri Provost, Program Analyst, SEDA-Council of Governments, Lewisburg, PA

Jay Trusty, Executive Director, Southwest Regional Development Commission, Slayton, MN, Moderator

Jim Reed, AICP, Executive Director, Central Texas Council of Governments, Belton, TX

Dr. Lynette Reed, Where Expectations Meet Reality, Salado, TX

Conversation Café:

Join your peers for discussion on how regions can work with partners to look for opportunities to improve telecommunications infrastructure.

Miriam Gillow-Wiles, Executive Director, Southwest Colorado Council of Governments, Durango, CO, Facilitator

1:45 – 4:45 p.m.

Mobile Workshop

.... Street Level Entrance
7th & G Streets

Join staff from the Cook Inlet Housing Authority and Anchorage Community Land Trust to tour two evolving neighborhoods in Anchorage – Mountain View and Spenard. This tour will explore community and economic development approaches in each neighborhood, including initiatives around affordable housing, transportation infrastructure, placemaking, and the arts. Learn what partnerships and coalitions were created to support redevelopment, secure funding, and involve local residents in planning for the future of these neighborhoods.

3:15 - 3:30 p.m.

Networking Break _______2nd Level Lobby

3:30 - 4:30 p.m.

Concurrent Sessions and Conversation Café

The public and private sectors often work on different timelines for delivering transportation projects, sometimes making of communication difficult. In this session, hear from two regions how they have effectively brought together diverse stakeholders to develop long-range and short-term strategies. From effective freight stakeholder engagement to initiating new public transportation service with public and private involvement and investment. Teresa Brewer, Senior Transportation Planner, Anchorage Metropolitan Area Transportation Solutions, Anchorage, AK Vickie Williamson, Regional Development Coordinator, Ark-Tex COG, Texarkana, TX Matthew Johnson, Community Development Director, Mid-Minnesota Develop. Comm., Willmar, MN, Moderator

Sandy Reeser, President, VC3, Columbia, SC

Dale Graver, Vice President of Business Development, Columbia, SC

Conversation Café:

3:30 - 5:00 p.m.

5:00 - 6:30 p.m.

•TUESDAY, SEPTEMBER 12

8:30 a.m. - 5:00 p.m.

Conference Registration 2nd Level Lobby

9:00 a.m. – 12:00 p.m. Mobile Workshop

The deep water Port of Anchorage is at the center of Alaska's distribution hub and provides connections to rail and truck freight movements. The port is critical to Alaskans' ability to access goods, since over 3.5 million tons of food, building materials, cars, clothing, and other goods pass through the port annually. During the tour, attendees will hear from port officials about the port's economic impact, port operations, vessels calling at the port, and more.

ATC 2017 FULL CONFERENCE SCHEDULE



9:00 - 10:15 a.m.

Creative placemaking integrates the arts and culture into public spaces to fuel economic growth, spark civic engagement, and improve overall quality of life. From free concert series in parks to mural projects in vacant lots to public art in storefronts, the benefits of creative placemaking projects are numerous, including increased foot traffic which often drives economic activity, reduces crime, and builds positive perceptions of a place. Creative placemaking projects also create environments where neighbors connect, voices are expressed, and traditions are celebrated. Sharon Yazowski, executive director of the national Mortimer & Mimi Levitt Foundation, will deliver a relevant plenary exploring the power of creative placemaking—highlighting the impact of free outdoor concerts—in injecting new economic and social vitality into a public space and creating positive ripple effects that extend throughout a community.

Sharon Yazowski, Executive Director, Mortimer & Mimi Levitt Foundation, Los Angeles, CA Doug Elliott, Executive Director, East Central Iowa Council of Governments, Cedar Rapids, IA, Moderator

10:15 - 10:30 a.m.

Networking Break2nd Level Lobby

10:30 a.m. – 12:30 p.m. Mobile Workshop

Growing and Accelerating Anchorage's Entrepreneurial Community: A Visit to the Boardroom....... Street Level Entrance
 7th & G Streets

The Boardroom opened in downtown Anchorage in 2013 to serve as a flexible and affordable workspace for the city's growing class of independent workers, small businesses, mavericks, freelancers, and consultants. On this tour, learn how the Boardroom is a vital part of Anchorage's entrepreneurial ecosystem by connecting its members with corporate partners, facilitating networking opportunities, and providing technical assistance and guidance to start-ups and small businesses. Participants will also get a chance to meet staff from some of the organizations based out of the Boardroom including Launch Alaska, the state's first accelerator that takes companies through a four-month process to position them for growth and investment.

10:30 – 11:45 a.m. Concurrent Sessions

• Economic Development Integration (EDI): Breaking Down Silos

The federal government can be a critical partner as regions work to produce new employment opportunities, expand existing businesses, and contribute to increased regional prosperity. But navigating the muddy waters of federal funding programs can at times be confusing and overwhelming. This session will highlight EDI, the U.S. Economic Development Administration's initiative to promote the federal government's various economic development resources that supports the capacity of local and regional stakeholders to invest in dynamic, innovative projects that will lead to enhanced economic growth and diversification outcomes for communities across the country.

Angela Belden Martinez, Regional Director, U.S. EDA, Denver, CO

Linda Cruz-Carnall, Regional Director, U.S. EDA, Philadelphia, PA

Shirley Kelly, EDR, U.S. EDA, Anchorage, AK

Doug Lynott, Director, Economic Development Integration, U.S. EDA, Washington, DC

Matthew Suchodolski, Management Analyst, EDI, U.S. EDA, Philadelphia, PA

Dawn Espe, Regional Planner, Region Five Development Commission, Staples, MN
Amanda Hoey, Executive Director, Mid-Columbia Economic Development District, The Dalles, OR
Mike Pennington, Executive Director, Tri-County Council for the Lower Eastern Shore of Maryland, Salisbury, MD, Moderator

Jenifer Buford, Community Development Director, East Central PDD, Newton, MS
Lisa Hankins, REDI Director, Southwest Tennessee Development District, Jackson, TN
Danna Stansbury, Deputy Executive Director, Land of Sky Regional Council, Asheville, NC
Carol Jackson, Executive Director, Mid-Ohio Valley Regional Council, Parkersburg, WV, Moderator

Conversation Café:

12:20 – 1:30 p.m. Lunch on Your Own

1:30 – 2:30 p.m.

Misty Casto, Executive Director, Buckeye Hills Regional Council, Marietta, OH Matthew Dolge, Executive Director, Piedmont Triad Council, Kernersville, NC Richard Hunsaker, Executive Director, Region XII, Carroll, IA (Invited)
Josh Shumaker, Legislative Associate, NADO, Washington, DC
Susan Howard, Legislative Director, NADO, Washington, DC, Moderator

ATC 2017 FULL CONFERENCE SCHEDULE



2:30 – 2:45 p.m.	
Networking Break	2nd Level Lobby
2:45 – 5:15 p.m.	
Annual Rusiness Meeting	Tikahtnu Ballroom F /F
Annual Business Meeting	Tikahtnu Ballroom C
All NADO members are encouraged to attend the Annual Business Meeting	
It's a great way to learn more about the governance of your membership organisms.	
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5:15 – 6:15 p.m.	
Innovation Award Photo Session	2nd Level Lobby
6:30 – 7:00 p.m.	
Reception / Cash Bar	3rd Level Lobby
7.00 0.00	
7:00 – 8:30 p.m.	
President's Award Dinner	Tikahtnu Ballroom A/B
As always, the conference will end with the Annual President's Award Dinner	where an individual is recognized for his or her
contributions to regional development. Cash bar followed by dinner.	
Sponsored by the Iowa Association of Councils of Governments	



• STAFF & CONSULTANTS

EXECUTIVE

Joe McKinney, Executive Director, is responsible for the daily management and operations of NADO and the NADO Research Foundation. He builds and maintains relationships with NADO's strategic partners, including representatives of various federal agencies and national organizations, and key Hill staff. Joe provides overall direction and guidance on all NADO and NADO Research Foundation programs and provides legislative updates nationally, regionally, and locally. He has a BA in Public Policy Analysis from UNC-Chapel Hill and is a candidate for a Master's Degree in Public Administration from UNC-Chapel Hill.

imckinney@nado.org, 202.624.5947

lan Schramm, Database Manager/Membership
Assistant, is responsible for the implementation of the dayto-day functions of the office. His duties include database
management, membership invoicing, and other administrative
tasks. Ian holds a BA in Political Science from Temple University
and an MA in International Peace and Conflict Resolution from

ischramm@nado.org, 202.624.7841

GOVERNMENT RELATIONS AND LEGISLATIVE AFFAIRS

American University's School of International Service.

Susan Howard, Director of Government Relations and Legislative Affairs, conducts legislative and executive branch outreach, advocates for NADO's legislative priorities, and leads NADO's policy development. Susan coordinates NADO News, prepares legislative fact sheets, and makes presentations about NADO's policy priorities. Her primary legislative responsibilities include transportation, EDA, regional commissions, FEMA disaster preparedness, EPA brownfields, appropriations, and budget. She holds a BA in Political Science from Guilford College. **Showard@nado.org, 202.624.8590**

Josh Shumaker, Legislative Associate, assists on legislative and executive branch outreach, provides advocacy for NADO's legislative priorities, and assists with policy development. Josh's legislative responsibilities include housing and community development, brownfields, aging, workforce, FEMA and emergency preparedness, appropriations, Northern Border Commission (and other regional commissions), and budget. He holds a Master's degree in Public Administration from the University of Memphis and a BA degree from Wofford College.

jshumaker@nado.org, 202.624.8482

RESEARCH FOUNDATION

Laurie Thompson, Deputy Executive Director, assists the Executive Director in planning, designing, implementing and managing the organization's programs and activities including overseeing grant proposals, research, training and conferences, and communications activities. Laurie works with the Executive Director to help secure financial resources for NADO and the NADO Research Foundation, as well as monitor and comply with appropriate budget, financial and reporting requirements. She holds a Master's degree in Health Services Administration from George Washington University and a BA degree in Public Affairs and Government from Mount Vernon College.

lthompson@nado.org, 202.624.5948

Carrie Kissel, Associate Director, manages all aspects of the NADO Research Foundation's Center for Transportation Advancement and Regional Development and RPO America, and NADO's other transportation research and training programs, providing information and capacity building for rural and small metro regional transportation planners. She manages the Research Foundation's WealthWorks project. Carrie has a MA in Public Anthropology from American University and holds a BA in Anthropology from Ball State University. ckissel@nado.org, 202.624.8829

Brett Schwartz, Program Manager, manages the Research Foundation's CEDS training and economic resilience portfolio. He has experience at the state and federal level promoting community and economic development. Brett is a graduate of the University of Baltimore School of Law where he focused on land use issues. He also holds degrees from Georgetown University and Trinity College, Dublin, Ireland. bschwartz@nado.org, 202.270.4397

CONSULTANTS

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Tate & Tryon; www.tatetryon.com

Vicki Glass, Meetings and Membership 202.624.8574; vglass@nado.org

SPEAKERS & MODERATORS

Dennis Alvord

Deputy Assistant Secretary for Regional Affairs, U.S. EDA, Washington, DC 202.482.5081

Tim Armer

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Wanetta Ayers

Interim Executive Director, Prince William Sound EDD, Anchorage, AK 907.222.2440 pwsedd@gmail.com

Angela Belden Martinez

Regional Director, U.S. EDA Denver Regional Office, Denver, CO 303.844.4715 AMartinez@eda.gov

Marion Bentley

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Teresa Brewer

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Jenifer Buford

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Misty Casto

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Russell Cowley

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CEO, Foraker Group, Anchorage, AK 907.743.1200

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Executive Director, Mortimer & Mimi Levitt Foundation, Los Angeles, CA 323.363.3542 sharon@levitt.org

Speakers and Moderators As of August 31, 2017



RECOGNIZING
INNOVATIVE
APPROACHES TO
REGIONAL ECONOMIC
AND COMMUNITY
DEVELOPMENT

Congratulations to the 2017 NADO Innovation Awards recipients! Each year, the Innovation Awards program honors NADO members for their creative approaches to advancing regional community and economic development and improved quality of life. These projects have made significant impacts on their regions and demonstrate the diversity of services and program delivery provided by regional development organizations across the country. The projects will be recognized at a special reception on **Monday, September 11 from 5:00 to 6:30 p.m.** in the Tikahtnu Ballroom A/B at the Convention Center. They will also be featured in an interactive online Story Map created by our partners at Esri.

The 2017 class of award recipients consists of 80 projects spanning 21 states:

ALABAMA

- Lee-Russell Council of Governments, Red Clay Brewing Company
- West Alabama Regional Commission, Pickens County Utility Systems Mapping

ARIZONA

• Greenlee County, Health – The Highway to Greenlee County, Arizona

FLORIDA

- Apalachee Regional Planning Council, Chattahoochee to Bristol Trail Feasibility Study
- Central Florida Regional Planning Council, Avon Park Air Force Range Joint Land Use Study Public Awareness Videos
- Central Florida Regional Planning Council, Greater Auburndale JPA Overlay District Land Development Regulations
- East Central Florida Regional Planning Council, The Route Condition Tool
- East Central Florida Regional Planning Council, Delivered Justice Full Scale Exercise
- East Central Florida Regional Planning Council, Kissimmee Medical Arts District Program
- North Central Florida Regional Planning Council, Experience North Florida By Bicycle

- South Florida Regional Planning Council, Infrastructure Protection Resources: Improving the Planning Process to Protect Infrastructure Emerging from Coastal Flood Hazards
- Treasure Coast Regional Planning Council, Village of Tequesta US1 Master Plan and Complete Streets Project
- West Florida Regional Planning Council, rideOn Commuter Services
- West Florida Regional Planning Council, Emerald Coast Transportation Symposium

GEORGIA

- Georgia Association of Regional Commissions, Georgia MAP-21 Program
- Georgia Mountains Regional Commission, Sautee Nacoochee Center Campus Plan
- Georgia Mountains Regional Commission, Lake Lanier Olympic Venue Project
- Georgia Mountains Regional Commission, Nifco KTW America Building Construction Project
- Middle Georgia Regional Commission, City of Perry Housing Assessment
- Middle Georgia Regional Commission, Wellness Sustainability
- Southern Georgia Regional Commission, Valdosta and Lowndes County Complete Streets Suitability
- Southern Georgia Regional Commission, Innovative Resource Management through Enhanced Web-Based Mapping Applications

 Southern Georgia Regional Commission, Improving Citizen Service Through Improved Work Order Management

IOWA

- East Central Iowa Council of Governments, Facilitate, Fund, Flourish: Community Development Through Revolving Loan Funds
- Region XII Council of Governments, Public Transit to Support Employment

KENTUCKY

- Northern Kentucky Area Development District, NKY Community Cat Diversion Project
- Purchase Area Development District, Merryman House Expansion

MAINE

 Northern Maine Development Commission, Proper Planning for Small Business Success

MINNESOTA

- Mid-Minnesota Development Commission, McLeod County Trails Plan
- Region Five Development Commission, Sprout Growers and Makers Marketplace
- Region Nine Development Commission, Climate Change Adaptation Planning

MISSISSIPPI

- Central Mississippi Planning & Development District, Copiah County Medical Center
- East Central Planning & Development District, MCC-Riley Workforce Development Center
- East Central Planning & Development District, Kemper County Economic Development Building Expansion
- Northeast Mississippi Planning & Development District, Marshall County Rockfon Infrastructure Project
- Northeast Mississippi Planning & Development District, Alcorn County/Public Building Improvements/Avectus
- Northeast Mississippi Planning & Development District, Town of Byhalia Industrial Road Improvements
- Three Rivers Planning & Development District, The Furniture Academy

NEW MEXICO

 Southwest New Mexico Council of Governments, Southwest New Mexico Green Energy and Jobs

NEW YORK

 Southern Tier East Regional Planning Development Board, Area Development Online Application

NORTH CAROLINA

- Eastern Carolina Council, Carteret County Waterway Prioritization System
- Land of Sky Regional Council, Community Led Fall Prevention
- Land of Sky Regional Council, R.I.D.E. (Ridership Independence for the Disabled and Elderly)
- Land of Sky Regional Council, Backpacks to Briefcases
- Piedmont Triad Regional Council, Collaboration for Greener Homes
- Triangle J Council of Governments,
 TJCOG Livability Self-Assessment for Local Governments and Toolkit
- Triangle J Council of Governments, Triangle J Transportation Demand Management
- Triangle J Council of Governments, Triangle Area Water Supply Monitoring Project
- Upper Coastal Plain Council of Governments, UCP Brownfields Coalition
- Western Piedmont Council of Governments, Priorities First, Let's Communicate

OHIO

 Buckeye Hills Regional Council, Marietta Collaborative Parking Inventory

OREGON

- Greater Eastern Oregon Development Corporation / Northeast Oregon Economic Development District, Supporting Eastern Oregon's New Natural Resource Economy
- Mid-Columbia Economic Development District, Gorge Night Sky
- Southern Oregon Regional Economic Development, Inc., SOREDI "Edge" Campaign
- Southern Oregon Regional Economic
 Development, Inc., SOREDI Virtual Buildings

PENNSYLVANIA

- SEDA-Council of Governments, Central PA Asset Based Economy – Outdoor Recreation and Tourism as an Economic Engine
- SEDA-Council of Governments, Flood Mitigation and Resiliency Planning

SOUTH CAROLINA

- Berkeley Charleston Dorchester Council of Governments, BCDCOG Blog
- Catawba Regional Council of Governments, Chester County Industrial Site Analysis
- Catawba Regional Council of Governments, Chester County Gateway Master Plan
- Central Midlands Council of Governments, Central SC Stronger Economies Together (SET)
- Santee-Lynches Regional Council of Governments, Heartfelt Patriotism
- Santee-Lynches Regional Council of Governments, "Hire Me" – Industry-Specific Regional Hiring Events for Economic Development Prospects
- Santee-Lynches Regional Council of Governments, Understanding the Green Heart of South Carolina: Santee-Lynches Green Infrastructure Inventory
- Upper Savannah Council of Governments, Greenwood Genetic Center Strategic Plan
- Waccamaw Regional Council of Governments, WIOA Young Adult Career Readiness Boot Camp
- Waccamaw Regional Council of Governments, Career and Technology Education (CATE) Employability Initiative

SOUTH DAKOTA

 South Eastern Council of Governments, Solid Waste Management Financing Partnership

TENNESSEE

- First Tennessee Development District, CareerQuest TN
- Southwest Tennessee Development District, MyRide West TN
- Southwest Tennessee Development District, REDI College Access Program – Any College Simulation
- Upper Cumberland Development District, Clay County Comprehensive Plan Project

TEXAS

- Alamo Area Council of Governments, Securing the Future of Joint Base San Antonio through Regional Land Use Coordination
- Ark-Tex Council of Governments, Paris Metro Fixed-Route Bus Service
- Central Texas Council of Governments, Veterans Directed Health Care Program
- Heart of Texas Council of Governments,
 Bringing State-of-the-Art 9-1-1 Technology to the Rural HOTCOG Region

UTAH

 Six County Association of Governments/ Economic Development District, Six County Area Sector Analysis Process (ASAP)

VIRGINIA

- New River Valley Regional Commission, Mapping and Data Partnership with the New River Health District
- Richmond Regional Planning District Commission, The Capital Region Collaborative
- Roanoke Valley-Alleghany Regional Commission, Where the Sidewalk Ends: RIDE Solutions Mobility Tour

Innovation Award winners as of Augustt 31, 2017





CONGRATULATIONS TO THE 2017 NADO PHOTO CONTEST WINNERS AND RUNNERS-UP!

This year, over 150 images were submitted from members across the country that demonstrated what makes their regions great places to live, work, and play. Images were judged in five categories: "Strengthening the Built and Natural Environments," "Building Vibrant Places," "Investing in Our Communities," "Sustaining Our Communities," and a special "50 Year Retrospective" category to mark NADO's Golden Anniversary. A "People's Choice" winner was also chosen online by the public via our Facebook page where over 2,300 votes were cast. Visit www.nado.org to see all of the images submitted for the contest and learn the stories behind the winning photos. Thanks to all of our members who participated this year. Remember, it's never too early to start snapping creative photos for next year's contest!



















Strengthening the Built and Natural Environments:

- 1. Winner: Upper Cumberland Development District (TN)
- 2. Runner-Up: Sweetgrass Development (MT)

Building Vibrant Places:

- 3. Winner: Roanoke Valley-Alleghany Regional Commission (VA)
- 4.) Runner-Up: Tri-County Council for Western Maryland

Investing in Our Regional Economy:

- (§) Winner: Imperial Calcasieu Regional Planning and Development Commission (LA)
- 6. Runner-Up: Lamoille County Planning Commission (VT)

Sustaining Our Communities:

- 1. Winner: Region Nine Development Commission (MN)
- (B.) Runner-Up: Ohio Valley Regional Development Commission (OH)

50 Years Retrospective:

- (9.) Winner: Alamo Area Council of Governments (TX)
- (10.) Runner-Up: Upper Savannah Council of Governments (SC)

People's Choice:

II.) Winner: Region XII Council of Governments (IA)





• AICP CERTIFICATION MAINTENANCE SESSIONS

American Institute of Certified Planners (AICP) are required to participate in APA-eligible education and training opportunities to earn mandatory credits and remain current with the latest trends, technologies, and best practices. NADO is a provider with the American Planning Association's (APA) Certification Maintenance (CM) Program. The following sessions at the ATC 2017 should meet AICP certification maintenance requirements. Visit www.planning.org/cm to learn how to get approval for your attendance at these sessions.

- Harnessing the Power of Data to Improve Your CEDS - CM 2.5
- Taking the CEDS to the Next Level Through the Content Guidelines - CM 2.5
- Regional Resilience Roundtables CM 2
- Best Practices to Incorporate Resilience Into the CEDS CM 2.5
- Finding Catalysts in Your Community: Harnessing the Potential of Libraries and Museums CM 1.5
- Leverage Assets to Improve Health and Equity in Rural Communities CM 1.5
- New Approaches to Economic Development: Looking Beyond the Norm CM 1.5
- Conversation Café: RDO Roles in Broadband CM 1.5
- Mobile Workshop: Anchorage Neighborhoods on the Move CM 3
- Regional Partnerships to Achieve Transportation Outcomes CM 1
- Mobile Workshop: Port of Anchorage CM 3
- Mobile Workshop: Growing and Accelerating Anchorage's Entrepreneurial Community: A Visit to the Boardroom - CM 2
- Economic Development Integration: Breaking Down Silos to Build Up Local and Regional Economies - CM 1.25
- Building on Your Assets CM 1.25
- Creating New Opportunities for Your Region's Workforce CM 1.25

KENTUCKY COUNTY OFFICIALS TRAINING CREDIT

Kentucky's training incentive program for elected county officials began with the enactment of House Bill 810 (KRS 64.5275), effective in January 1999. The program offers county judge-executives, fiscal court members, clerks, sheriffs and jailers an annual financial incentive to participate in continuing training relevant to their official duties. NADO's 2017 Annual Training Conference is an approved event. If you did not receive a Certification Form for this conference in your conference packet, please stop by the Conference Registration and Information Center to get one. You must have a NADO staff person or the session presenter initial the form next to the appropriate session. Attendees are responsible for submitting the forms to the Kentucky Department for Local Government after the conference.

ANNUAL BUSINESS MEETING AGENDA

Tuesday, September 12 - 2:45 pm Tikahtnu Ballroom E/F

Presiding Officer Lynne Keller Forbes, President

Welcoming Remarks Ms. Keller Forbes

Minutes Misty Casto, Secretary

Treasurer's Report Kevin Byrd, Treasurer

Membership Report and Recognition of **Platinum Plus and Platinum Members** and New Sustaining Members Scott Koons, 2nd Vice President

State of the Association Report Joe McKinney, Executive Director

Nominating Committee Report Leanne Mazer, Chair

Election of Officers Ms. Keller Forbes

Other Business Ms. Keller Forbes

NOTE: VOTING CREDENTIALS

Voting delegates must turn in a completed credential form at the NADO registration desk to receive their voting delegate ribbon. Voting delegates sit in a specially marked section during the Annual Business Meeting on Tuesday and vote for officers of NADO and organizational business issues. Only voting delegates wearing a green ribbon will be allowed to vote, but all conference registrants are encouraged to attend the business meeting.

The NADO Board of Directors Meeting will convene in Tikahtnu Ballroom C immediately following the Annual Business Meeting. The Annual Business Meeting and Board of Directors Meeting are open to all NADO members.



2016 - 2017 NADO **EXECUTIVE COMMITTEE**

Lynne Keller Forbes, President

South Eastern Council of Governments (Sioux Falls, SD)

Doug Elliott. First Vice President

East Central Iowa Council of Governments (Cedar Rapids, IA)

Scott Koons, Second Vice President

North Central Florida Regional Planning Council (Gainesville, FL)

Kevin Byrd, Treasurer

New River Valley Regional Commission (Radford, VA)

Misty Casto, Secretary

Buckeye Hills Regional Council (Marietta, OH)

Jeff Kiely, Immediate Past President

Northwest New Mexico Council of Governments (Gallup, NM)



• 2016-2018 BOARD OF DIRECTORS

CENTRAL REGION

Tom Bliss, Executive Director, Southeast Nebraska Development District (Lincoln, NE)*

Chad Eggen, Executive Director, Boonslick RPC (Warrenton, MO)

Karl Elmshaeuser, Executive Director, West Central Nebraska Development District (Ogallala, NE)

Tom Higginbotham, Executive Director, Northeast Nebraska EDD (Norfolk, NE)

Randall Hrabe, Executive Director, Northwest Kansas PDC (Hill City, KS)

Rick Hunsaker, Executive Director, Region XII COG (Carroll, IA)

Laura Lewis Marchino, Deputy Director, Region 9 EDD of SW Colorado, Inc. (Durango, CO)

Stan Summers, Box Elder County Commissioner, Bear River Association of Governments (Logan, UT)

EAST REGION

Eric Bridges, Executive Director, North Central PA Commission (Ridgway, PA) **Robert Clark**, Executive Director, Northern Maine Development Commission (Caribou, ME)

Catherine Dimitruk, Executive Director, Northwest RPC (Saint Albans, VT)

Jill Foys, Executive Director, Northwest Commission (Oil City, PA)

Carol Jackson, Executive Director, Mid-Ohio Valley Regional Council (Parkersburg, WV)

Tom Kennedy, Executive Director, Southern Windsor County RPC (Ascutney, VT)

Randall Rapp, Mayor of Vienna, Mid-Ohio Valley Regional Council (Parkersburg, WV)

Martha Shickle, Executive Director, Richmond Regional PDC (Richmond, VA)

Wayne Strickland, Executive Director, Roanoke Valley-Alleghany Regional Commission (Roanoke, VA)

MIDWEST REGION

Denise Bulat, Executive Director, Bi-State Regional Commission (Rock Island, IL) **Dawn Hegland**, Executive Director, Upper Minnesota Valley RDC (Appleton, MN)

Sheldon Johnson, Executive Director, Northwest Commission, (Spooner, WI)

Joe A. Matthews, Mayor of City of Marietta, Buckeye Hills-Hocking Valley RDD (Reno, OH)

Matt McCauley, Director of Strategic Initiatives, Networks Northwest (Traverse City, MI)

Jill Saegesser, Executive Director, River Hills EDD & RPC (Jeffersonville, IN)

SOUTHEAST REGION

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Suzanne Burnette, Executive Director, Lee-Russell COG (Opelika, AL)

Lisa Cooper, Executive Director, Northern Kentucky ADD (Florence, KY)

Matthew Dolge, Executive Director, Piedmont Triad Regional



Council (Winston Salem, NC)

Jim Dove, Executive Director, Northeast Georgia Regional Commission (Athens, GA)

Patricia Hartung, Executive Director, Upper Savannah COG (Greenwood, SC)

Justin Hembree, Executive Director, Land-of-Sky Regional Council, (Asheville, NC)

Wendell Lawrence, Executive Director, Lincoln Trail ADD (Elizabethtown, KY)

Ron Mitchum, Executive Director, Berkeley-Charleston-Dorchester COG (North Charleston, SC)

Calvin Newsom, Supervisor, District 5, Southern Mississippi PDD (Columbia, MS)

Stephen Russell, Executive Director, North Central PDD (Winona, MS)

Pat Steed, Executive Director, Central Florida RPC (Bartow, FL)

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Glenn Bell, Executive Director, Southeast Arkansas PDD (Pine Bluff, AR)+

Chris Brown, Executive Director, Ark-Tex COG (Texarkana, TX)

Mike Brown, Mayor of Weatherford, South Western Oklahoma Development Authority (Burns Flat, OK)

Debora Glasgow, Executive Director, South Western Oklahoma Development Authority (Burns Flat, OK)

Rodney Larsen, Executive Director, Central Arkansas PDD (Lonoke, AR)

Dwayne Pratt, Executive Director, West Central Arkansas PDD (Hot Springs, AR)#

Tom Wilkinson, Executive Director, Brazos Valley COG (Bryan, TX)

WEST REGION

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Chris Fetzer, Executive Director, Northern Arizona COG, (Flagstaff, AZ) **Christine Frei**, Executive Director, Clearwater Economic Development Association (Lewiston, ID)

Bob Nash, CEO, Superior California Economic Development; Director, Bella Vista Water District (Redding, CA)

ASSOCIATE REPRESENTATIVES

Kevin Adam, Legislative Liaison, Arizona Rural Transportation Advocacy Council (Phoenix, AZ)

Jack Couch, Liaison, Kentucky Council of ADDs (Louisville, KY)

Linda Salmonson, Economic Development Manager, East River Electric Power Co-op (Madison, SD)

Names in **green** are elected officials.

*Was formerly with Mo-Kan Regional Council (Saint Joseph, MO)

+Retired in 2017

#Elected in 2017 to replace retiring member





NADO -2017 NADO MEMBERSHIP

As of August 10, 2017

RDO MEMBERS ALABAMA

Alabama-Tombigbee Regional Council
East Alabama RP&DC
Lee-Russell COG
North Central Alabama RCOG
NW Alabama Council of Local
Governments
RPC of Greater Birmingham
South Alabama RPC
Southeast Alabama RPDC
Top of Alabama Regional COG
West Alabama Regional Commission

ARIZONA

Northern Arizona Council of Governments SouthEastern Arizona Governments Organization

ARKANSAS

Central Arkansas PDD
East Arkansas PDD
Northwest Arkansas EDD
Southeast Arkansas EDD
Southwest Arkansas PDD
West Central Arkansas PDD
Western Arkansas PDD
White River PDD

CALIFORNIA

Superior California Economic Development

COLORADO

Region 10 EDD Region 9 EDD of SW Colorado, Inc. Southern Colorado EDD

CONNECTICUT

Capitol Region COG

FLORIDA

Apalachee RPC
Central Florida RPC
East Central Florida RPC
North Central Florida RPC
Northeast Florida Regional Council
South Florida RPC
Tampa Bay RPC
Treasure Coast RPC
West Florida RPC

GEORGIA

Coastal Regional Commission CSRA Regional Commission Georgia Mountains Regional Commission Heart of Georgia Regional Commission Middle Georgia Regional Commission Northeast Georgia Regional Commission Northwest Georgia Regional Commission River Valley Regional Commission Southern Georgia Regional Commission Southwest Georgia Regional Commission Three Rivers Regional Commission

IDAHO

Clearwater Economic Development Association Southeast Idaho COG

ILLINOIS

Bi-State Regional Commission Blackhawk Hills Regional Council EDD of Northern Illinois Greater Egypt RP&DC North Central Illinois COG Southeastern Illinois RP&DC Western Illinois Regional Council

INDIANA

Indiana 15 Regional Planning Commission Kankakee-Iroquois RPC North Central Indiana RPC River Hills EDD & RPC Southern Indiana Development Commission

IOWA

Chariton Valley Planning & Development COG
East Central Intergovernmental Assn.
East Central Iowa COG
Iowa Northland Regional COG
MIDAS COG
North Iowa Area COG
Region Six Planning Commission
Region XII COG
Siouxland Interstate MPC
Southeast Iowa RPC
Southwest Iowa Planning Council

KANSAS

Flint Hills Regional Council North Central Kansas RPC Northwest Kansas PDC South Central Kansas EDD, Inc.

KENTUCKY

Barren River ADD Big Sandy ADD Bluegrass ADD Buffalo Trace ADD Cumberland Valley ADD FIVCO ADD
Gateway ADD
Green River ADD
Kentucky River ADD
KIPDA
Lake Cumberland ADD
Lincoln Trail ADD
Northern Kentucky ADD
Pennyrile ADD
Purchase ADD

LOUISIANA

Capital RPC Imperial Calcasieu RP&DC Kisatchie-Delta RP&DD North Delta RP&DD South Central PDC

MAINE

Androscoggin Valley COG
Greater Portland COG
Northern Maine Development Commission
Southern Maine RPC

MARYLAND

Tri-County Council for the Lower Eastern Shore of Maryland Tri-County Council for Western Maryland

MASSACHUSETTS

Franklin Regional COG Merrimack Valley Planning Commission Old Colony Planning Council Pioneer Valley Planning Commission

MICHIGAN

Eastern Upper Peninsula Regional PDC Networks Northwest Northeast Michigan COG West Michigan Shoreline RDC Western Upper Peninsula PDR

MINNESOTA

Arrowhead RDC
East Central RDC
Headwaters RDC
Mid-Minnesota Development Commission
Northwest RDC
Region Five Development Commission
Region Nine Development Commission
Southwest RDC
Upper Minnesota Valley RDC

MISSISSIPPI

Central MS PDD East Central PDD Golden Triangle PDD North Central PDD North Delta PDD Northeast Mississippi PDD South Delta PDD Southern Mississippi PDD Three Rivers PDD

MISSOURI

Boonslick RPC
Bootheel RP&EDC
Harry S Truman Coordinating Council
Kaysinger Basin RPC
Lake of the Ozarks Council of Local Govts.
Mark Twain Regional COG
Meramec RPC
Mid Missouri RPC
Mo-Kan Regional Council
Northeast Missouri RPC & RDC
Northwest Missouri Regional COG
Pioneer Trails RPC
Southeast Missouri RP&EDC

MONTANA

Bear Paw Economic Development Corp. Sweetgrass Development Corporation

NEBRASKA

Metropolitan Area Planning Agency Northeast Nebraska EDD South Central EDD Southeast Nebraska Development District West Central Nebraska Development District

NEVADA

Western Nevada Development District

NEW HAMPSHIRE

Nashua RPC North Country Council Southwest RPC Upper Valley Lake Sunapee RPC

NEW MEXICO

Eastern Plains COG
Mid-Region COG
North Central New Mexico EDD
Northwest New Mexico COG
South Central New Mexico COG
Southeastern New Mexico EDD/COG
Southwest New Mexico COG

NEW YORK

Capital District RPC
Central New York RP&D Board
Genesee/Finger Lakes RPC
Southern Tier Central RP&D Board
Southern Tier East RP&D Board
Southern Tier West RP&D Board

NORTH CAROLINA

Albemarle Commission Centralina COG Eastern Carolina Council High Country COG Isothermal PDC Kerr-Tar Regional Council of Governments Land-of-Sky Regional Council Lumber River COG Mid-Carolina COG Mid-East Commission Piedmont Triad Regional Council Southeastern FDC Southwestern Commission Triangle J COG Upper Coastal Plain COG Western Piedmont COG

NORTH DAKOTA

Lake Agassiz Regional Council Lewis & Clark RDC Red River Regional Council

OHIO

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Central South Dakota Enhancement District
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