National Regional Transportation Conference

June 28 – 30, 2017

Grand Hyatt Denver
1750 Welton Street
Denver, Colorado

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Thank you to our sponsors

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Presentations will be posted after the conference at www.NADO.org/events/RPO2017
### Schedule at a Glance

#### Wednesday, June 28

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<tr>
<td>8:45 a.m. – Noon</td>
<td>Mobile Workshop: Improving Transportation Planning and Active Transportation through Better Community Engagement  Mt. Elbert A</td>
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<td>Noon – 1:30 p.m.</td>
<td>Excellence Award photos will be taken until 12:30 p.m. in the Conference Center Foyer.</td>
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<tr>
<td>Noon – 2:30 p.m.</td>
<td>Opening Plenary: Innovations and New Approaches Changing Transportation  Mt. Evans</td>
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<td>2:45 p.m. – 5:00 p.m.</td>
<td>RPO America and RPO Council Business Meeting  Mt. Evans</td>
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<tr>
<td>5:00 – 6:30 p.m.</td>
<td>Excellence in Regional Transportation Awards Showcase  Mt. Elbert A &amp; B</td>
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#### Thursday, June 29

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<td>Regional Transportation Planning Organization Peer Exchange Regional Breakout Discussions</td>
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<td>Closing Plenary: Federal Agency Update—What’s Happening Now, and What’s Next?  Mt. Evans</td>
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Join the online dialogue! Use the hashtag #NADOrpo on Twitter and follow us at @RPOAmerica and @NADOweb. Share your comments and conference photos at www.Facebook.com/RPOAmerica. All sessions will occur in the Grand Hyatt Conference Center, located on the second floor of the Atrium Tower.
Wednesday, June 28

8:00 a.m. – 5:00 p.m.  Conference Registration
Conference Center Foyer

8:45 a.m. – Noon  Mobile Workshop: Improving Transportation Planning and Active Transportation through Better Community Engagement: Lessons from Golden, Colorado
Hotel Lobby
The tour will travel to Golden, Colorado to learn from community officials how a robust engagement process led to community members identifying Complete Streets and other efforts to support active transportation as priorities. Learn how community visioning led to strategic planning and bicycle and pedestrian project implementation during this workshop. (Pre-registration required; additional $35 fee to cover transportation to Golden.) CM 2

9:00 a.m. – Noon  Workshop: Doing Transportation and Economic Development Differently
Mt. Elbert A
Rural wealth creation emphasizes asset-based economic development that is inclusive and builds livelihoods that stick. This session will introduce participants to the rural wealth creation approach. Participants will learn to identify assets and underutilized resources, and map out the intersection of economic systems to the transportation sector and opportunities to build that sector. Finally, attendees will identify their own next steps for doing transportation and economic development differently, including additional partners to engage. Session sponsored by USDA Rural Development under a cooperative agreement with Region Five Development Commission. CM 2.75
• Dawn Espe, Region Five Development Commission (MN)
• Staci Headley, Region Five Development Commission (MN)

9:00 – 10:15 a.m.  Session: Partnerships with State and Local Governments: RTPO Ideas that Work
Mt. Elbert B
Learn from practitioners some of their experiences for making regional processes meaningful to participants, increasing local engagement in statewide planning processes, and connecting with state transportation planning and programming processes to provide a voice in statewide planning and improve the likelihood of projects advancing. CM 1.25
• Tim Kirby, Colorado Department of Transportation
• Matt Day, Triangle J Council of Governments (NC)
• Debora Glasgow, Southwestern Oklahoma Development Authority
• Moderator: Katharine Otto, Southern Windsor County Regional Planning Commission (VT)

10:30 a.m. – Noon  Session: Innovative Uses of GIS and Technology in Planning
Mt. Elbert B
Panelists will use case studies to describe methods to use technology in transportation planning. Speakers will share how a small metro region used data from travelers’ smartphones to learn how, when, and where study participants traveled around the region; a method to analyze and map bicycle friendliness in a small town based on facilities and speed limits; and scenario planning tools and common approaches to building scenarios to balance technology, process, and participation, using case studies from Oregon, Iowa, and Colorado. CM 1.5
• Chandra Ravada, East Central Intergovernmental Association (IA)
• Ian Varley, City Explained, Inc. (CO)
• Brian Morton, Center for Urban and Regional Studies, UNC-Chapel Hill

Noon – 12:30 p.m.  Excellence Awards Photo Session (award winners only)  Foyer

Noon – 1:30 p.m.  Lunch on Your Own

1:30 – 2:30 p.m.  Opening Plenary: Innovations and New Approaches Changing Transportation
Mt. Evans
The transportation sector is seeing rapid evolution in many ways. Changing demographics, transportation preferences, and transportation technologies are all transforming mobility. The opening keynote speaker will discuss how her firm is upending ideas of how mobility can be delivered and challenging assumptions about rural travel and service delivery. CM 1
• Welcome: Tom Reinauer, RPO America Chair, Southern Maine Planning and Development Commission
• Welcome: Bret Allphin, Buckeye Hills Regional Council (OH)
• Keynote speaker: Valerie Lefler, CEO, Liberty Mobility Now (NE)

2:45 – 3:45 p.m.  Concurrent Breakout Sessions
Planning for Regional Resilience
Mt. Elbert A
Resilience is the ability of a region or community to anticipate, withstand, and bounce back from any shock or disruption it faces. During this session, hear from Colorado state officials and federal staff about best practices and strategies for building resilience to natural and economic disasters (particularly in rural communities) through improved planning, forging partnerships, and embracing a regional perspective. CM 1
• Rob Pressly, Colorado Resilience and Recovery Office
• Laura Blomquist Rodriguez, Colorado Office of Economic Development and International Trade
• Justin Fazzari, Economic Development Administration – Denver Regional Office
• Moderator: Brett Schwartz, National Association of Development Organizations
Achieving Safety Results by Addressing Behavioral Issues

MT. ELBERT B

RTPOs are increasingly addressing safety in their planning areas and, at a minimum, have often adopted the state’s zero deaths concept to frame their transportation safety activities. To achieve this vision, planners identify infrastructure solutions, but behavioral concerns, such as distraction, impairment, and unbelted drivers/occupants are also major issues in rural regions. This session will provide participants with information and resources on the role they can play to drive down fatalities and serious injuries through collaboration across the 4Es, behavioral funding sources, and education campaigns. Session sponsored by the National Center for Rural Road Safety.

CM 1

• Nicole Waldheim, Cambridge Systematics
• Moderator: Randall Embry, Kentuckiana Regional Planning and Development Agency

RPO America Business Meeting and National RPO Council of Peers Meeting

MT. EVANS

All attendees are encouraged to attend the business meeting. Members of NADO and RPO America can vote on updates to the organization’s bylaws. In addition, attendees will hear a legislative update and provide attendees with an opportunity to ask questions and provide input on national activities.

EXCELLENCE IN REGIONAL TRANSPORTATION AWARDS SHOWCASE

MT. ELBERT A & B

During the reception, award-winning organizations will host a table and network with attendees about their work. The 2017 Excellence in Regional Transportation Awards recognize the outstanding work of regional organizations on a diverse set of planning, programming, and project delivery related to several modes of transportation. Light refreshments will be provided.

Wednesday, June 28

8:00 a.m. – 3:00 p.m. Conference Registration

Foyer

8:30 – 9:30 a.m. Concurrent Breakout Sessions

Mt. Elbert A

Freight Planning Practices

State DOTs and their regional partners are increasingly working to address freight planning and analysis. In this session, attendees will hear about emerging freight analysis practices in planning, as well as hear about one of the first state freight plans to receive federal approval following the FAST Act, and how these statewide freight efforts relate to regional planning partners. CM 1

• Andrea White, Iowa Department of Transportation
• Andrew Shapler, Ohio Department of Transportation
• Moderator: Kwentin Eastberg, Apalachee Regional Planning Commission (FL)

Bicycle and Pedestrian Access in a Multimodal Context

Mt. Elbert B

This session will present information and resources on improving access in rural and small town transportation contexts. Planning for bicycling in multimodal networks with various facility designs, disability access to transportation facilities, and more topics will be addressed. Through an interactive format, attendees will learn where to find information useful for rural and small metro contexts as well as hear about experiences from peers. CM 1

• Shari Schafleit, Office of Human Environment, Federal Highway Administration
• Moderator: Evan Williams, Northwest New Mexico Council of Governments

9:45 – 10:45 a.m. Concurrent Breakout Sessions

Mt. Elbert A

RTPO Roles in Megaregion Planning and Multi-region Planning

Analysts have identified megaregions where networks of metropolitan places share economic patterns and other characteristics. Rural and smaller metropolitan places fit into megaregion planning, too, since there are many rural regions inside identified megaregions, as well as outside but near megaregions. Rural places may provide agricultural and natural resource products, as well as finished goods to metropolitan markets. Workers commute between regions and access other regions for services and amenities. Metropolitan and rural regions alike can benefit from new collaboration models to share information, plans, and priorities across multiple adjacent regions or within megaregions. CM 1

• Scott Allen, Office of Planning, Federal Highway Administration
• Dan Landon, Nevada County Transportation Commission (CA)
• Moderator: John Marshall, Western Piedmont Council of Governments

Innovative Regional Transit

Mt. Elbert B

Presenters will share case studies about models for improving access and mobility within and between rural regions. Learn from the nation’s first rural Bus Rapid Transit case study how the corridor was developed and funding secured, as well as experiences improving transit through marketing and mobility management. CM 1

• Dan Blankenship, Roaring Forks Transportation Authority (CO)
• Dave Doran, Southeast Idaho Council of Governments
• Moderator: Thomas Logan, Lower Rio Grande Valley Development Commission (TX)

Thursday, June 29

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Thursday, June 29

11:00 a.m. – Noon

**Concurrent Breakout Sessions**

**Aligning Transportation and Economic Development Plans and Measuring Progress**  
*Mt. Elbert A*

Increasingly, regions are looking for ways to integrate planning efforts to maximize available funding for planning in their region, to align objectives and strategies so that projects meet the same regional goals, and to reduce planning fatigue among local leaders, stakeholder groups, and the public. Hear about noteworthy practices for aligning planning efforts such as transportation plans and Comprehensive Economic Development Strategies. Developing partnerships, managing service areas with different boundaries, and creating metrics for decision-making and reporting mechanisms are some of the efforts the speakers have approached in their own regions.  

- Mary Rump, East Central Iowa Council of Governments
- Charlie Baker, Chittenden County Regional Planning Commission (VT)
- Justin Fazzari, Economic Development Administration — Denver Regional Office
- Moderator: Jeff Hagan, Eastern Upper Peninsula Regional Planning and Development Commission (MI)

**Mobilizing Support for Transportation Solutions**  
*Mt. Elbert B*

Attendees will learn about both in-person and online engagement methods. Citizen planning academies can generate interest in planning for and investing in transportation. Transportation organizations can make use of online methods such as Twitter chats to gather information about barriers and potential solutions, as well as podcasts to make information available to stakeholders and provide training.  

- Kathleen Osher, Transit Alliance (CO)
- Rachel Beyerle, Easterseals Transportation Group (DC)
- Moderator: Chris Zeilinger, Community Transportation Association of America

Noon – 1:30 p.m.

**Plenary Luncheon: Innovative Transportation Practice in Colorado**  
*Mt. Evans*

Hear from Colorado DOT Deputy Executive Director Mike Lewis how the state is paving the way for innovation through creative public and private partnerships to accelerate the adoption of transformative technologies, as well as working to serve rural areas.  

- Mike Lewis, Deputy Director, Colorado DOT
- Moderator: Michael Parks, RPO America Vice Chair, Brazos Valley Council of Governments (TX)

1:45 – 5:30 p.m.

*Hotel Lobby*

Tour Longmont, Colorado’s flood reconstruction projects along the St. Vrain Creek including new bridges, the St. Vrain Greenway, and Dickens Farm Nature Area (including a kayak course, trails, and habitat pond) all of which were damaged or destroyed during the 2013 Colorado Flood. Hear presentations from Longmont flood recovery, transportation, and economic development staff regarding local recovery efforts including the St. Vrain Blueprint, an economic development and resiliency plan that won the Community Resiliency Project of the Year from the Colorado Chapter of the American Planning Association. Presentations will be held at Left Hand Brewing, one of the top 50 craft brewers in the country located on the banks of the St. Vrain Creek. (Pre-registration required; additional $35 fee to cover transportation to Longmont.)  

- Cindy Vong, Orton Family Foundation
- Jennifer Henninger, AICP, RG and Associates, LLC
- Tommy Butler, City of Cortez, Colorado

1:45 – 4:00 p.m.

**Workshop: Public Engagement through Storytelling**  
*Mt. Elbert B*

This session will introduce participants to Community Heart & Soul™, a resident-driven community development method supported by the Orton Family Foundation. Field-tested for more than a decade, Heart & Soul increases participation in local decision-making and empowers residents to shape their communities based on what matters most. Participants will learn how to identify and engage missing voices; explore how personal stories are used to understand what matters most to a community; and learn strategies for employing a community’s heart and soul to drive local decision-making and action.  

- Cindy Vong, Orton Family Foundation
- Jennifer Henninger, AICP, RG and Associates, LLC
- Tommy Butler, City of Cortez, Colorado

1:45 – 2:45 p.m.

**Session: Data and Tools for Regional Planning**  
*Mt. Elbert A*

Attendees will learn about the latest updates on available data products and tools for use in regional transportation planning. These include the Census Transportation Planning Products Program that illuminate where and how people live and work, 2016 National Household Travel Survey that includes rural and small metro households, and more products that offer applicable information for planners.  

- Penelope Weinberger, American Association of State Highway and Transportation Officials
- Moderator: Vicki Eggers, Northern Oklahoma Development Authority
Thursday, June 29

3:00 – 4:00 p.m.  
**Session: Minnesota’s Highway 169: A Case Study in Innovative Transportation and Economic Development**  
*Mt. Elbert A*  
State Highway 169, a major north-south transportation route that follows the Minnesota River, has flooded seven times in the past 20 years, forcing road closures and detours that crippled local and regional businesses. This major freight corridor carries 700 truckloads per day of agricultural inputs to rural areas, and harvested corn and soybeans to gateway cities. Commuters also log an additional 6,500 trips daily. Learn about the partnership model among transportation and economic development stakeholders and funders to reconstruct the highway, bringing about a long-term fix to a transportation bottleneck with significant economic implications. This corridor provides a useful case study for other regions on economic resilience, adaptation to extreme weather through innovative project implementation, and effective partnerships to move projects from concept to construction.  
*CM 1*  
- Nicole Griensewic-Mickelson, Region Nine Development Commission (MN)  
- Moderator: Jill Cornett, Harry S Truman Coordinating Council (MO)  

6:00 p.m.  
No formal evening events are planned, but for more networking opportunities, come to the hotel lobby to meet up with other attendees for informal group dinners.

Friday, June 30

7:30 – 11:00 a.m.  
**Conference Registration**  
*Foyer*  

7:30 – 8:00 a.m.  
**Networking Breakfast**  
*Mt. Evans*  
There is no speaker or formal program for this session, but please join us for a seated, plated breakfast at 7:30 a.m. for another networking opportunity with fellow attendees.

8:00 – 10:15 a.m.  
**Regional Transportation Planning Organizations’ Peer Exchange**  
*Mt. Evans*  
This special session sponsored by the Federal Highway Administration offers an opportunity for regional and state practitioners along with other stakeholders and partners to get together and talk shop. Attendees will meet with others from their multi-state region to ask questions and share their experiences, led by a facilitator for each group. The peer exchange will focus on exchanging ideas related to regional transportation planning practice and planning for transportation to serve rural economies, but the session is open to all attendees regardless of organization affiliation.  
*CM 2.25*  
- Eastern Region (DC, MA, MD, ME, NH, PA, VT, VA, WV) | Facilitator: Elijah Sharp, New River Valley Regional Commission (VA)  
- South/Southeastern Region (AL, FL, GA, KY, LA, NC, SC, TN) | Facilitator: Elizabeth Jernigan, Piedmont Triad Regional Council (NC)  
- Midwestern Region (IA, IL, IN, MI, MN, MO, NE, OH) | Facilitator: Gena McCullough, Bi-State Regional Commission (IA/IL)  
- Southwest/Western Region (AK, AZ, CA, CO, ID, NM, OK, OR, TX, UT, WA) | Facilitator: Eric Ghahate, North Central New Mexico Economic Development District

10:30 – 11:45 a.m.  
**Closing Plenary: Federal Agency Update—What’s Happening Now, and What’s Next?**  
*Mt. Evans*  
This session will provide context for how transportation policy and infrastructure investment is occurring now, important information and resources that are available, regulatory and guidance issues, and directions that federal agencies may be going in the future. We are pleased to be joined in this closing panel by representatives from the U.S. Department of Transportation and Economic Development Administration.  
*CM 1.25*  
- Shari Schaftlein, Office of Human Environment, Federal Highway Administration  
- Scott Allen, Office of Planning, Federal Highway Administration  
- Darin Allan, Region 8, Federal Transit Administration  
- Cindy Edwards, Economic Development Administration – Denver Regional Office  
- Moderator: Carrie Kissel, National Association of Development Organizations

Presentations will be available after the conference at [www.NADO.org/events/RPO2017](http://www.NADO.org/events/RPO2017).
The National RPO Council of Peers serves as the leadership of RPO America. The RPO Council provides advice, input, and ideas to the NADO Board of Directors and staff. Council members are appointed by the NADO president, with the advice and consent of the NADO board.

Lisa Sandt, Lee-Russell Council of Governments (AL)
Sasha Grist, Western Arkansas Planning and Development District (AR)
Dan Landon, Nevada County Transportation Commission (CA)
Pat Steed, Central Florida Regional Planning Council (FL)
Robert Hiett, Three Rivers Regional Commission (GA)
Dave Doran, Southeast Idaho Council of Governments (ID)
Gena McCullough, Bi-State Regional Commission (IL/IA)
Kelly Murray, Illinois Association of Regional Councils (IL)
Jill Saegesser, River Hills Economic Development District & Regional Planning Commission (IN)
Stu Anderson, Iowa Department of Transportation (IA)
Zach James, Southeast Iowa Regional Planning Commission (IA)
Randall Embry, Kentuckiana Planning and Development Agency (KY)
Mike Pennington, Tri-County Council for the Lower Eastern Shore of Maryland (MD)
Tom Reinauer, Southern Maine Planning and Development Commission (ME)
Diane Rekowski, Northeast Michigan Council of Governments (MI)
Chad Eggen, Boonslick Regional Planning Commission (MO)
Kurt Brummett, Three Rivers Planning & Development District (MS)
Toby Sanford, Golden Triangle Planning & Development District (MS)
Elizabeth Jernigan, Piedmont Triad Regional Council (NC)
Tom Bliss, Southeast Nebraska Development District (NE)
J.B. Mack, Southwest Region Planning Commission (NH)
Bret Allphin, Buckeye Hills Regional Council (OH)
Vicki Eggers, Northern Oklahoma Development Authority (OK)
Susan Christensen, Greater Eastern Oregon Development Commission (OR)
Frank Hampton, Pennsylvania Department of Transportation (PA)
Amy Kessler, North Central Pennsylvania Regional Planning and Development Commission (PA)
Mark Pleasant, South Carolina Department of Transportation (SC)
Eric Senger, Northeast Council of Governments (SD)
Chris Craig, First Tennessee Development District (TN)
Chris Brown, Ark-Tex Council of Governments (TX)
Michael Parks, Brazos Valley Council of Governments (TX)
Jim Reed, Central Texas Council of Governments (TX)
Brian Carver, Bear River Association of Governments (UT)
Shawn Seager, Mountainland Association of Governments (UT)
Bryan Hill, Roanoke Valley-Alleghany Regional Commission (VA)
Elijah Sharp, New River Valley Regional Commission (VA)
Bethany Remmers, Northwest Regional Planning Commission (VT)
Len Pavelka, Benton-Franklin Council of Governments (WA)
Sheldon Johnson, Northwest Regional Planning Commission (WI)
Fred Rader, Mid-Ohio Valley Regional Council (WV)
RPO America Subscribers

Special thanks to the 2017 RPO America Subscribers for providing voluntary contributions to NADO and RPO America to support rural and regional transportation research and training efforts, outreach, and tracking of federal policies.

Alabama
Lee-Russell COG
North Central Alabama Regional COG

Arkansas
East Arkansas PDD
Western Arkansas PDD

Florida
Central Florida Regional Planning Council

Georgia
Georgia Association of Regional Commissions
Middle Georgia Regional Commission
Northeast Georgia Regional Commission

Idaho
Southeast Idaho COG

Illinois
Bi-State Regional Commission

Iowa
East Central Iowa COG
Iowa Northland Regional COG
Region XII COG
Siouxland Interstate MPC

Kansas
Northwest Kansas PDC

Kentucky
Green River ADD
Lake Cumberland ADD
Lincoln Trail ADD
Purchase ADD

Maine
Androscoggin Valley COG

Michigan
Networks Northwest

Missouri
Boonslick Regional Planning Commission
Mark Twain Regional COG

Mississippi
Three Rivers PDD

North Carolina
Albemarle Commission
Eastern Carolina Council
Kerr-Tar Regional COG
Land of Sky Regional Council
Mid-East Commission
Western Piedmont COG

North Dakota
Red River Regional Council

Nebraska
Metropolitan Area Planning Agency

New Mexico
North Central New Mexico EDD
South Central New Mexico COG
Southwest New Mexico COG

Ohio
Buckeye Hills Regional Council
Ohio Mid-Eastern Govts. Assn.
Ohio Valley RDC

Oklahoma
Central Oklahoma EDD
Northern Oklahoma Development Authority
South Western Oklahoma Dev. Authority

Oregon
Greater Eastern Oregon Development Corporation

Pennsylvania
North Central PA Commission
Northwest Commission

South Carolina
Lower Savannah COG
Upper Savannah COG

South Dakota
South Eastern COG

Tennessee
East Tennessee Development District
NW Tennessee DD & Human Res. Agency
South Central TN Development District
Southeast TN Development District
Upper Cumberland Development District

Texas
Alamo Area COG
Ark-Tex COG
Brazos Valley COG
Capital Area COG
East Texas COG
Gulf Coast EDD
Heart of Texas COG
Panhandle RPC
Permian Basin RPC
South Plains AOG

Utah
Mountainland AOG

Virginia
New River Valley Regional Commission
Roanoke Valley-Alleghany Regional Commission

Vermont
Northwest RPC
Southern Windsor County RPC
Two Rivers-Ottauquechee Reg. Commission

West Virginia
Mid-Ohio Valley Regional Council
Find models of regional transportation planning programs, sample documents, case studies, and more resources at RuralTransportation.org
2017 Excellence in Regional Transportation Awards

An awards program of NADO’s RPO America and the NADO Research Foundation.

California
• State Route 89 Mousehole Pedestrian and Bicycle Improvement Project, Nevada County Transportation Commission and Town of Truckee

Florida
• Strategic Planning for the Gulf to Gadsden Freight Logistics Zone, Apalachee Regional Planning Council
• Interactive Project Priorities and Long Range Transportation Plans, West Florida Regional Planning Council

Georgia
• Using Transit to Support Economic Development and Tourism on an Island Resort, Coastal Regional Commission
• Restoring Critical Transit Services in and Emergency Capacity, River Valley Regional Commission
• River Valley Regional Bicycle and Pedestrian Plan 2016, River Valley Regional Commission

Iowa
• Smarter Travel Study, East Central Intergovernmental Association
• CorridorRides, East Central Iowa Council of Governments

Maine
• Lakes Region Explorer Bus Service, Greater Portland Council of Governments

Montana
• Great Falls AgriTech Park, Great Falls Development Authority

North Carolina
• Triangle Area Rural Planning Organization Bicycle & Pedestrian Planning Framework, Triangle J Council of Governments

Oklahoma
• Partners in Planning, South Western Oklahoma Development Authority

Texas
• Alamo Rural Regional Planning Organization 10 — 20 Year Plan, Alamo Area Council of Governments
• Rio Grande Valley Driver Transit Academy, Lower Rio Grande Valley Development Council: Valley Metro
• Regional Rural Transit Planning, South Plains Association of Governments

Vermont
• Plainfield, VT—Village Bridges Alternatives Analysis, Central Vermont Regional Planning Commission
• Construction of Municipal Trailheads and Wayfinding Signs for the Lamoille Valley Rail Trail in Vermont, Lamoille County Planning Commission
• A to B Mobility Project—Transportation Coordination and Services in and around Southern Windsor County, Southern Windsor County Regional Planning Commission

Washington
• 2016 Regional Active Transportation Plan, Benton-Franklin Council of Governments
Upcoming Events

September 9 – 12, 2017
NADO Annual Training Conference
Anchorage, Alaska

March 18 – 20, 2018
Development District Association of Appalachia Annual Meeting
Arlington, Virginia

March 19 – 21, 2018
NADO Washington Policy Conference
Arlington, Virginia