Conference Registration and Information Center

Preservation Hall
Stop by the Conference Registration and Information Center on the second floor of the hotel to pick up your name badge and conference packet.

Registration Schedule

Friday, October 23
4:00 – 6:00 p.m.
Saturday, October 24
8:00 a.m. – 5:00 p.m.
Sunday, October 25
8:00 a.m. – 5:00 p.m.
Monday, October 26
7:00 a.m. – 5:00 p.m.
Tuesday, October 27
8:00 a.m. – 5:00 p.m.

Please note that hotel meeting room temperatures are not within our control. We suggest that you plan accordingly and bring a sweater. The conference is meant to be a comfortable training experience for attendees and business casual dress is encouraged, except for the President’s Award Dinner which is business attire.

Table of Contents

Schedule at a Glance ................................................................. 4
Full Agenda .............................................................................. 7
NADO Staff and Consultants...................................................... 18
Speaker and Moderator Contact Information ......................... 20
2015 Innovation Winners ......................................................... 22
NADO 2015 Photo Contest Winners ........................................ 24
AICP CM Credits Information ................................................ 26
Kentucky Officials Training Credit .............. ......... ......... .............................. 26
NADO 2015 Annual Business Meeting Agenda .......... ......... ......... 27
NADO 2014/2015 Executive Committee .............. ......... ......... .............................. 27
NADO 2014/2015 Board ............................................................ 28
NADO Members ................................................................. 30
2015 National RPO Council of Peers Members .............. ......... ......... 33
NADO Past Presidents ............................................................ 34
Future NADO Conferences ........................................ .............................. 35

NADO thanks each of the supporting organizations and exhibitors for participating in this conference.

SPONSORS

Appalachian Regional Commission
Ashwood Computer, Inc.
Delta Regional Authority
DiCara Training and Consulting
Esri
Ford Foundation
Smart Growth Network
Three Rivers Planning and Development District
University of Toledo
U.S. Census Bureau
VC3

EXHIBITORS

Ashwood Computer, Inc.
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NADO Research Foundation
Paladin
PIDC/Portfol
Rural Assistance Center
Smart Growth Network
South Central Planning and Development Commission
Technical Assistance for Brownfields Partners
U.S. Census Bureau
VC3
Dear NADO Members and Friends:

It is with great pleasure that I welcome you all to New Orleans for the National Association of Development Organizations’ 2015 Annual Training Conference, Regional Renaissance.

On behalf of the Association’s Board of Directors and staff, thank you for your continued strong support of NADO and the NADO Research Foundation. We are delighted that so many of our members were able to travel to New Orleans for the conference, especially in these very challenging budget times.

It’s hard to believe that 10 years ago NADO was supposed to gather in New Orleans for the ATC…but nature changed our plan. We are thrilled to be here now as the city and region celebrate a wonderful renaissance of their own, having worked incredibly hard to recover and rebuild after not only the devastating impacts of Hurricanes Katrina and Rita, but also the Deepwater Horizon Oil Spill. I know I can speak for regional development practitioners and policy makers everywhere when I say that New Orleans and the region have much to be proud of given all the effort they have put into recovering over the past decade, and will continue to do moving forward.

As NADO’s President, I am honored to preside over this year’s ATC, especially because the focus is on regional renaissance. The ATC always gives us many opportunities to share our experiences; seek solutions to particular challenges from our peers; hear about new approaches and strategies as well as share your game changing initiatives. Be sure to take advantage of the expertise and experiences of your peers while you are here, both during sessions and in the hallways during breaks.

The 2015 ATC offers a full slate of educational opportunities: mobile workshops, learning labs, and plenary and concurrent sessions. Many chances to network with peers are woven into the packed agenda to encourage information exchange and much dialogue. The NADO Board and I are excited that Assistant Secretary of Commerce for Economic Development Jay Williams is joining us again this year—illustrating his continued interest in the important and diverse work regions are doing across the country.

There are three occasions for NADO members to participate in our organization’s governance and operations: the 2014-2015 Board of Directors meeting on Saturday, the 2015-2016 Board of Directors meeting on Tuesday, and the Annual Business Meeting on Tuesday. I hope you will plan to attend these meetings as they are great opportunities to hear from the Association’s leadership and staff.

NADO’s ATC is all about networking with peers to exchange information and ideas, and the Annual Innovation Awards Roundtable Reception provides a perfect opportunity. Please plan to celebrate the accomplishments of over 80 Innovation Awardees on Monday afternoon and learn about the best practices in regional development across the nation.

Laissez les bons temps rouler!

Very sincerely,

Terry Bobrowski
President
FRIDAY, OCTOBER 23

4:00 – 6:00 p.m.
Conference Registration ....................... Preservation Hall

SATURDAY, OCTOBER 24

8:00 – 11:00 a.m
SERDI Council of Peers Meeting.................. Galerie 1
8:00 a.m. – 5:00 p.m.
Conference Registration ....................... Preservation Hall
11:30 a.m. – 1:30 p.m.
NADO Executive Committee Meeting........... Board Room
(Lobby Level)

12:15 – 3:30 p.m.
Mobile Workshop: Lobby (Canal St. Entrance)
• Lower Ninth Ward Water Management
  “Walk & Learn”
1:30 – 3:30 p.m.
Concurrent Learning Labs
• Claiming & Sharing Your Region’s Stories .................. Studio 1 & 2
• Maximizing Your CEDS:
  Aligning Your CEDS Process with Other Planning Initiatives .......... Studio 9 & 10

4:00 – 5:30 p.m
NADO Board of Directors Meeting .......... Galerie 2 & 3

6:00 – 7:00 p.m
New Directors/New Board Members/
New Members Reception .......... Riverview [40th Floor]
Hosted by the NADO Board of Directors

2:00 – 4:00 p.m.
Concurrent Learning Labs
• Making Data Work for You and Your Communities ...................... Studio 1 & 2
• Strategies for Assuring a Successful Small Business Lending Program .......... Studio 3 & 4
• Strategies for Exceptional Board Governance .......................... Studio 9 & 10

4:00 – 5:15 p.m.
Membership Regional Caucus Meetings
All NADO members are encouraged to attend their regional caucuses to talk about issues of importance to your regions.
East ................................................................. Galerie 5
Midwest ......................................................... Galerie 3
Southeast ...................................................... Galerie 2
Southwest .................................................... Galerie 1
West .............................................................. Galerie 4

6:00 – 7:30 p.m.
Opening Reception ......................... Mardi Gras Ballroom
MONDAY, OCTOBER 26

7:00 a.m. – 5:00 p.m.
Conference Registration .................... Preservation Hall

7:30 – 8:15 a.m.
DDAA Breakfast ............................. Galerie 1 & 2
(Invitation only for staff from the 73 LDDs serving the 420 counties of the Appalachia Region)

8:30 – 10:00 a.m.
Opening Plenary:
Regional Renaissance in Action: .................... Bissonet
Re-building, Re-branding, Re-energizing the Gulf Coast

10:00 – 10:15 a.m.
Networking Break ............................. Preservation Hall

10:00 a.m. – 12:00 p.m.
Mobile Workshop:
Back from the Brink: A Tour of the Broadmoor Neighborhood ............. Lobby (Canal St. Entrance)

10:15 a.m. – 12:00 p.m.
Concurrent Sessions
• Developing a Brand: Tools for Marketing Your Region .................. Studio 1 & 2
• Brownfields: A Development Game Changer ................................. Studio 3 & 4
• A Win-Win-Win: Collaborating Across Jurisdictional Boundaries ............ Studio 7 & 8
• Preparing for the Future: Early Career Executive Directors/Assistant Directors ............. Studio 9 & 10

12:00 – 1:30 p.m.
Keynote Luncheon with the Honorable Jay Williams, Assistant Secretary of Commerce for Economic Development ..................... Bissonet

1:45 – 3:15 p.m.
Concurrent Sessions
• The RDO’s Role in Cultivating Healthy Communities ..................... Studio 1 & 2
• Taking Your Workforce to the Next Level: Strategies to Support Worker Training .......... Studio 9 & 10
• Conversation Café: Aging Programs ......................................... Studio 6

1:45 – 4:30 p.m.
Learning Lab
• Economic Gardening: A New Tool Helping Businesses Grow and Expand ................. Studio 3 & 4

3:15 – 3:30 p.m.
Networking Break ............................. Preservation Hall

3:30 – 4:30 p.m.
Concurrent Sessions
• Changing Faces, Changing Places: Demographic Shifts in Small Towns and Rural Regions ..................... Studio 1 & 2
• Innovate through Open Apps .................. Studio 9 & 10

5:00 – 6:30 p.m.
Innovation Awards Reception ..................... Bissonet
All attendees are invited to attend this reception and learn about the 2015 Innovation Award winning projects.

6:30 p.m.
Young Professionals Meetup ..................... Lobby
Interested in becoming part of a professional network of young economic developers? Join your peers in the lobby for casual conversation over snacks (provided by NADO) and drinks (cash bar).

TUESDAY, OCTOBER 27

7:30 – 8:45 a.m.
Executive Committee Breakfast ................. Board Room (Lobby Level)

8:00 a.m. – 5:00 p.m.
Conference Registration .................... Preservation Hall

8:30 – 10:30 a.m.
Mobile Workshop:
Port of New Orleans: The World’s Busiest Waterway, Tour 1 ............. Lobby (Canal St. Entrance)
There are two tours. Please refer to the ticket in your Conference Registration Packet to confirm which tour you are on. Tour 1 will meet in the lobby at 8:30 a.m.; the bus will depart at 8:45 a.m. and return to the hotel by 10:30 a.m.

9:00 – 10:30 a.m.
Concurrent Sessions
• The Entrepreneurial RDO: Alternative Funding Strategies for Your Organization ............. Studio 1 & 2
• Weathering Economic Downturns: The Importance of Diversifying the Regional Economy ............................. Studio 7 & 8
• A Primer on the New OMB Guidelines ..................... Studio 9 & 10
• Conversation Café: Disaster Preparedness & Recovery ................................ Studio 6
9:30 – 11:45 a.m.
Mobile Workshop:
Port of New Orleans: The World’s Busiest Waterway, Tour 2 .......... Lobby (Canal St. Entrance)
There are two tours. Please refer to the ticket in your Conference Registration Packet to confirm which tour you are on. Tour 2 will meet in the lobby at 9:30 a.m.; the bus will depart at 9:45 a.m. and return to the hotel by 11:45 a.m.

10:30 – 10:45 a.m.
Networking Break ...................... Preservation Hall

10:45 a.m. – 12:15 p.m.
Concurrent Sessions
• Preparing for Your Annual Audit .......... Studio 1 & 2
• Transportation Safety: Moving the Nation Toward Zero Deaths .......... Studio 7 & 8
• Making Main Street Work: Case Studies in Downtown Redevelopment .......... Studio 9 & 10
• Conversation Café: Small Business Loan Funds ......................... Studio 6

12:15 – 1:45 p.m.
Lunch on Your Own

12:30 – 1:30 p.m.
Brown Bag Lunch and Learn: EDA’s Streamlined Grant Application Process .......... Studio 9 & 10

1:45 – 2:45 p.m.
Closing Plenary Session:
Tapping the Unique Power of Story and Narrative ......................... Bissonet

3:00 – 5:00 p.m.
Annual Business Meeting .................. Galerie 1 & 2
NADO Board of Directors Meeting .......... Galerie 3
The Annual Business Meeting and Board of Directors Meeting are open to ALL NADO Members. We encourage you to attend to learn more about and participate in the organization’s governance.

5:00 – 6:00 p.m.
Innovation Award Photo Session .......... Studio 3 & 4

6:00 – 8:00 p.m.
President’s Award Dinner .................. Bissonet

STAY CONNECTED AT THE ATC
Stay connected during the conference using the free Wi-Fi throughout the conference area.

Wireless network: Marriott_Conf
Access code: nado2015

Once you are on the network, open the internet browser, agree to the terms and conditions, enter the access code, hit submit and you’ll be connected.

If you are tweeting during the ATC, please use #NADOATC.
FRIDAY, OCTOBER 23

4:00 – 6:00 p.m.
Conference Registration.................................................................Preservation Hall

SATURDAY, OCTOBER 24

8:00 a.m. – 11:00 a.m.
SERDI Council of Peers Meeting.........................................................Galerie 1

8:00 a.m. – 5:00 p.m.
Conference Registration.................................................................Preservation Hall

11:30 a.m. – 1:30 p.m.
NADO Executive Committee Meeting..............................................Board Room (Lobby Level)

12:15 – 3:30 p.m.
Mobile Workshop:
Lower Ninth Ward Water Management “Walk & Learn” .................................................Lobby (Canal St. Entrance)
This tour will take participants to the Lower Ninth Ward to learn about the importance of incorporating green infrastructure into existing gray infrastructure and aligning the built and natural environment in order to strengthen resilience to future flooding events. Facilitators from the Lower Ninth Ward Center for Sustainable Engagement and Development will also highlight water retention measures, green building techniques, and other sustainability initiatives underway in the lower ninth ward and opportunities to replicate these practices in your region. Meet in lobby at 12:15 p.m.; bus will depart at 12:30 p.m. and return to the hotel by 3:30 p.m.

Facilitator: Arthur Johnson, CEO, Lower Ninth Ward Center for Sustainable Engagement and Development, New Orleans, LA

1:30 – 3:30 p.m.
Concurrent Learning Labs
Claiming and Sharing Your Region’s Stories...........................................Studio 1 & 2
This hands-on learning lab will offer strategies and tools for gathering and telling your own stories in compelling ways and give you the power to share your story utilizing local voices and language. Methods and tools will be offered for using story to engage regional populations in the planning process as well as how to access information and data from these efforts to share and report progress.

Trainer: Holly Larson Lesko, Principal, Holles Consulting, Blacksburg, VA
Maximizing Your CEDS: Aligning Your CEDS Process with Other Planning Initiatives .............................................. Studio 9 & 10
A growing number of RDOs are looking at ways to better align the various plans they are required to do, resulting in more cohesive and coordinated programs and services delivery mechanisms. Attend this session for a refresher on the CEDS requirements and to learn about innovative and resourceful approaches that your peers are taking to maximize their planning processes.

Trainers: Brian Kelsey, Principal and Founder, Civic Analytics, Austin, TX
Will Brooks, Planning Director, Kerr-Tar Regional Council of Governments, Henderson, NC
Doug Elliott, Executive Director, East Central Iowa Council of Governments, Cedar Rapids, IA

4:00 – 5:30 p.m.
NADO Board of Directors Meeting................................................................................................. Galerie 2 & 3

6:00 – 7:00 p.m
New Directors/New Board Members/New Members Reception .............................................. Riverview (40th Floor)
Hosted by the NADO Board of Directors

SUNDAY, OCTOBER 25

8:00 a.m. – 5:00 p.m.
Conference Registration.................................................................................................................. Preservation Hall

9:00 a.m. – 3:30 p.m.
Learning Lab/Mobile Workshop:
From Eye Sores to Eye Candy: Introduction to Brownfields.......................................................... Studio 3 & 4
This session, led by EPA-designated Technical Assistance to Brownfield Communities (TAB) providers, will help attendees identify the causes and effects of brownfields sites and build community capacity to compete for funding, identify possible brownfields opportunities, and develop a vision of what sustainable revitalization can be. The workshop will be followed by a tour of brownfields sites in New Orleans, including Mercy Hospital and the New Orleans BioInnovation Center.

Trainers: Ignacio Dayrit, Director of Programs, Center for Creative Land Recycling, San Francisco, CA
Elizabeth Limbrick, Project Manager, Strategic Initiatives, NJ Institute of Technology, Newark, NJ
Colette Santasieri, Ph.D., Director, Strategic Initiatives, NJ Institute of Technology, Newark, NJ
Oral Saulters, PE, Project Manager, KSU, Center for Hazardous Substance Research, Manhattan, KS
Sarah Sieloff, Executive Director, Center for Creative Land Recycling, San Francisco, CA

9:00 a.m. – 12:00 p.m.
Learning Lab
Strengthening Your SWOT and Building Wealth ............................................................................. Studio 1 & 2
Learn new approaches to completing the SWOT requirement for the CEDS process, using wealth creation as a framework to identify new strengths, weaknesses, opportunities, and threats, identify wealth-building strategies and actions, and performance measures related to multiple forms of wealth. Economic development staff and executive directors will gain new strategies to develop and implement their region’s CEDS. (Sponsored by the Ford Foundation)

Trainer: Barbara Wyckoff, Principal and Founder, Dynamica Consulting, Silver Spring, MD
10:00 a.m. – 12:00 p.m.

**Learning Lab**

**Building Economic Resilience – One Business at a Time**

RDOs can play a critical role in strengthening the economic resilience of the region by helping small and medium-sized businesses be better prepared to withstand and bounce back from disasters. This learning lab will walk attendees through an interactive exercise displaying the short- and long-term recovery obstacles businesses face and showcase some exciting examples of business disaster planning and main street economic resilience work.

**Trainers:** Scott Cave, Certified Business Continuity Specialist, Atlantic Business Continuity Services, Charleston, SC
Miriam Belblidia, Co-founder and CEO, Water Works LA, New Orleans, LA
Michelle Moren-Grey, Economic Development Planner, North Country Council, Littleton, NH

12:00 – 2:00 p.m.

Lunch on your own

2:00 – 4:00 p.m.

**Concurrent Learning Labs**

**Making Data Work for You and Your Communities**

This session will explore what free, open source data is available to you and your communities to make informed economic development, land use, and infrastructure decisions. Learn how the East Arkansas Planning and Development District and Civic Analytics are building a sophisticated online data warehouse that allows users to visualize future scenarios and identify demographic, land use, infrastructure, education, and economic indicators.

**Trainers:** Brian Kelsey, Principal and Founder, Civic Analytics, Austin, TX
Melissa Rivers, Executive Director, East Arkansas Planning and Development District, Jonesboro, AR
Mark Goodman, President, Goodman and Associates, Conway, AR
Andrew Hait, Program Planning and Data User Outreach Liaison, U.S. Census Bureau, Washington, DC

**Strategies for Assuring a Successful Small Business Lending Program**

Participate in this interactive session—led by an industry expert—that will offer tips and strategies for enhancing your lending program, from attracting good borrowers to partnering with traditional financial institutions to working with borrowers to help them build strong and viable businesses. *(Sponsored by DiCara Training and Consulting)*

**Trainer:** Vin DiCara, Principal and Founder, DiCara Training and Consulting, Brunswick, ME

4:00 – 5:15 p.m.

**Membership Regional Caucus Meetings**

All NADO members are encouraged to attend their regional caucuses to participate in discussions about issues of importance to your regions.

East .................................................. **Galerie 5**
Midwest .................................................. **Galerie 3**
Southeast ............................................... **Galerie 2**
Southwest ............................................. **Galerie 1**
West .................................................... **Galerie 4**
6:00 – 7:30 p.m.
Opening Reception .................................................................................................................. Mardi Gras Ballroom

**Monday, October 26**

7:00 a.m. – 5:00 p.m.
Conference Registration ........................................................................................................ Preservation Hall

7:30 – 8:15 a.m.
DDAA Breakfast ....................................................................................................................... Galerie 1 & 2
(Invitation only for staff from the 73 LDDs serving the 420 counties of the Appalachia Region)

8:30 – 10:00 a.m.
**Opening Plenary** .................................................................................................................. Bissonet

Regional Renaissance in Action: Re-building, Re-branding, Re-energizing the Gulf Coast
Throughout the past 10 years, New Orleans and the Gulf Coast have experienced major hurricanes, a devastating oil spill, and the impacts of a lagging national economy. But the city and communities along the coast and across the Greater New Orleans region fought back. During this plenary session, you will learn how the region came together to re-build, re-brand, and re-energize itself culturally, socially, and economically while also creating systems that are better prepared to withstand and bounce back from future natural and economic disruptions.

**Welcome:** Terry Bobrowski, Executive Director, East Tennessee Development District, Alcoa, TN, and President, NADO, Washington DC

**Panelists:**
- Michael Hecht, President and CEO, Greater New Orleans, Inc., New Orleans, LA
- Mark Romig, APR, President and CEO, New Orleans Tourism Marketing Corporation, New Orleans, LA
- Flozell Daniels, President and CEO, Foundation for Louisiana, Baton Rouge, LA
- Chalin Delaune, Secretary/Treasurer, Louisiana Seafood Promotion and Marketing Board, Baton Rouge, LA

10:00 – 10:15 a.m.
Networking Break ...................................................................................................................... Preservation Hall

10:00 a.m. – 12:00 p.m.
**Mobile Workshop:**
Back from the Brink: A Tour of the Broadmoor Neighborhood ............................................ Lobby (Canal St. Entrance)
Broadmoor is one of New Orleans’ oldest and most diverse neighborhoods. It is also located on some of the city’s most low-lying ground and experienced heavy damage following Hurricane Katrina. This tour will showcase the tremendous redevelopment that is occurring in the neighborhood, including a visit to the community’s “Education Corridor” which is anchored by a charter school, arts and wellness center, library, and medical center. Meet in the hotel lobby at 10:00 a.m.; the bus will depart at 10:15 a.m. and return to the hotel by 12:00 p.m.

10:15 a.m. – 12:00 p.m.
**Concurrent Sessions**
Developing a Brand: Tools for Marketing Your Region ......................................................... Studio 1 & 2
In today’s world of virtual and visual information, RDOs have the opportunity to harness technology to better tell their story. This session will showcase ways in which RDOs can develop a brand, tell the complicated story of the work they do and services they provide, and market themselves to stakeholders in their region and beyond. Participants will learn from organizations that have used video, web, and social media to increase their visibility, outreach, and awareness.
Panelists: Kevin Byrd, Executive Director, New River Valley Regional Commission, Radford, VA
Nicole Griensewic Mickelson, Executive Director, Region Nine Development Commission, Mankato, MN
Matt McCauley, Director of Strategic Initiatives, Networks Northwest, Traverse City, MI

Moderator: Patti Cullen, Executive Director, River Valley Regional Commission, Columbus, GA

Brownfields: A Development Game Changer ................................................................. Studio 3 & 4
Experts from the national Technical Assistance to Brownfields Communities (TAB) Program will share how brownfields can be cleaned up, redeveloped, and used to reignite your community’s economic engine. This session will also explain liability issues, options for addressing blighted properties, and how to access available resources to facilitate redevelopment of brownfields sites.

Panelists: Ignacio Dayrit, Director of Programs, Center for Creative Land Recycling, San Francisco, CA
Elizabeth Limbrick, Project Manager, Strategic Initiatives, NJ Institute of Technology, Newark, NJ
Rebecca Otte, Brownfields Redevelopment Program Coordinator, Regional Planning Commission, New Orleans, LA
Oral Saulters, PE, Project Manager, KSU, Center for Hazardous Substance Research, Manhattan, KS
Sarah Sieloff, Executive Director, Center for Creative Land Recycling, San Francisco, CA

A Win-Win-Win: Collaborating Across Jurisdictional Boundaries ................................ Studio 7 & 8
It’s a common fact that many planning and development issues don’t adhere to geographic or jurisdictional boundaries. As a result, many RDOs are recognizing the need to collaborate with neighboring organizations and even across state lines. Panelists will discuss both the challenges RDOs face when attempting to collaborate over a wide geographic area or across jurisdictional boundaries and the significance of these partnerships when dealing with development issues that go above and beyond the capacity of one organization alone.

Panelists: Jessica Atwood, Economic Development Program Manager, Franklin Regional Council of Governments, Greenfield, MA
James Baldwin, Executive Director, Cumberland Plateau Planning District Commission, Lebanon, VA
Randy Imler, Executive Director, Catawba Regional Council of Governments, Rock Hill, SC

Moderator: Brian Kelsey, Principal and Founder, Civic Analytics, Austin, TX

Preparing for the Future: Early Career Executive Directors/Assistant Directors ................................ Studio 9 & 10
NADO’s research has shown a trend in executive director retirements, which is not too surprising given the sheer number of baby boomers that are considering retirement in the near future. As today’s executive directors start to plan for their departure from their organization, there is a class of deputy or assistant directors in the wings ready to take on the challenges and opportunities that leading an RDO presents. This session will help emerging executive directors (those that have held the position for three years or less as well as those deputies that are gaining the needed experience to run an RDO) identify the characteristics of a strong and successful executive director and help them develop a strategy for assuring they become one in the future.

Trainer: Monica Scamardo, Ph.D., President, Variate Consulting, Round Rock, TX

Moderator: Jeremy Ragland, Ph.D., President, Variate Consulting, Round Rock, TX

12:00 – 1:30 p.m.
Keynote Luncheon ........................................................................................................... Bissonet

Introductions: Terry Bobrowski, Executive Director, East Tennessee Development District, Alcoa, TN, and President, NADO, Washington, DC

Welcome: Kevin Belanger, CEO, South Central Planning and Development Commission, Houma, LA
Speaker: The Honorable Jay Williams, Assistant Secretary of Commerce for Economic Development, U.S. Economic Development Administration, Washington, DC
1:45 – 3:15 p.m.
Concurrent Sessions
The RDO’s Role in Cultivating Healthy Communities .......................................................... Studio 1 & 2
Fostering regional quality of life begins with health. Whether it’s working to eradicate food deserts, developing parks, trails, and other opportunities for recreation, or supporting specialized community health initiatives, RDOs are able to build the necessary partnerships and programs to promote health and well-being throughout their regions. This session will showcase examples of RDOs working to cultivate a rich and healthy quality of life for residents in their regions.

Panelists: Jim Dove, Executive Director, Northeast Georgia Regional Commission, Athens, GA
Cheryal Lee Hills, Executive Director, Region Five Development Commission, Staples, MN
Jiten Shah, Executive Director, Green River Area Development District, Owensboro, KY

Moderator: Misty Casto, Executive Director, Buckeye Hills-Hocking Valley Regional Development District, Reno, OH

Taking Your Workforce to the Next Level: Strategies to Support Worker Training .................................... Studio 9 & 10
Developing the skills and competency of your region’s current workforce is an important element in meeting production demands and attracting additional investment and expansion. Learn how regional development organizations are leveraging resources and supporting programs to assist incumbent, unemployed, and displaced workers with processing and manufacturing skills.

Panelists: Bret Allphin, Development Director, Buckeye Hills-Hocking Valley Regional Development District, Reno, OH
Christine Frei, Executive Director, Clearwater Economic Development Association, Lewiston, ID
Jon Gulliver, Director of Investor and Community Relations, Northern Maine Development Commission, Caribou, ME

Moderator: Lloyd Frasier, Executive Director, Northwest Georgia Regional Commission, Rome, GA

Conversation Café: Aging Programs ........................................................................................................ Studio 6
Come prepared to talk with your peers about your aging programs, and to ask them for ideas and suggestions for resolving problems...or to offer your insights for overcoming obstacles or achieving successes.

Facilitator: Nancy Robertson, Executive Director, Top of Alabama Regional Council of Governments, Huntsville, AL

1:45 – 4:30 p.m.
Mobile Workshop:
New Orleans’ Emerging Environmental Sector:
Building an Industry on Resilience ........................................................................................................ Lobby (Canal St. Entrance)
“Emerging Environmental” describes an industry that creates jobs and community wealth by providing products and services that help companies or governments address environmental challenges. In the aftermath of Hurricane Katrina, the Greater New Orleans region has positioned itself to become a leader in water innovation. This mobile workshop, facilitated by Greater New Orleans, Inc., will take attendees on a tour of water management throughout the city and feature examples of economic development, job creation, and workforce training taking place in the rising field of resilience. An informative discussion of the “emerging environmental” industry profile and the Greater New Orleans Urban Water Plan will also be featured. Meet in the lobby at 1:45 p.m.; the bus will depart at 2:00 p.m. and return to the hotel by 4:30 p.m.

1:45 – 4:30 p.m.
Learning Lab
Economic Gardening: A New Tool Helping Businesses Grow and Expand .................................................. Studio 3 & 4
Learn new ways to help businesses in your regions expand and grow by implementing the concepts and approaches of Economic Gardening—a “grow from within” strategy that helps existing growth companies grow to the next
level by providing vital information to make strategic decisions, as opposed to matching them up with investors or other sources of capital. Businesses in your regions can use these tools to make calculated decisions that increase revenues and jobs. Learn how to leverage research using business intelligence tools and databases (strategic market research, geographic information systems, search engine optimization, and social media marketing) that growth companies in your regions might not be aware of or simply cannot afford.

**Trainers:** Penny Lewandowski, Vice President, Edward Lowe Foundation, Cassopolis, MI
Imagene Harris, Manager of Economic Programs, NetWork Kansas, Topeka, KS

**Moderator:** Laura Lewis Marchino, Assistant Director, Region 9 Economic Development District, Durango, CO

3:15 – 3:30 p.m.
Networking Break

3:30 – 4:30 p.m.
**Concurrent Sessions**

**Changing Faces, Changing Places: Demographic Shifts in Small Towns and Rural Regions**

Regions across rural America are experiencing demographic shifts that are impacting communities in a variety of ways. Youth outmigration, aging residents, and the arrival of new immigrant populations are changing the face of rural and small towns. Hear how regional development organizations are working with local partners in addressing the changing demographics in their regions, and the challenges and opportunities these trends bring.

**Panelists:**
Danna Stansbury, Deputy Executive Director, Land of Sky Regional Council, Asheville, NC
Jay Trusty, Executive Director, Southwest Regional Development Commission, Slayton, MN
Chris Turley, Director of Workforce Services, Bluegrass Area Development District, Lexington, KY

**Moderator:** Jamie Wright, Deputy Director, East Arkansas Planning and Development District, Jonesboro, AR

**Innovate through Open Apps**

This session will show executive directors and senior staff all they need to know to increase innovation with ready-to-use apps, using technology the organization probably already has. These apps will empower government leaders to solve problems in forward-thinking ways, and help create places where business wants to be and citizens want to stay. *(Sponsored by Esri)*

**Trainers:** Lee Johnston, Jr., Sales Manager, ESRI, Redlands, CA
Sarah Schrader, Solution Engineer, ESRI, Redlands, CA

**Moderator:** Lisa Cribb, Executive Director, Southern Georgia Regional Commission, Valdosta, GA

5:00 – 6:30 p.m.
**Innovation Awards Reception**

All attendees are invited to attend this reception and learn about the 2015 Innovation Award winning projects.

6:30 p.m.
**Young Professionals Meetup**

Interested in becoming part of a professional network of young economic developers? Join your peers in the lobby for casual conversation over snacks (provided by NADO) and drinks (cash bar).
8:30 – 10:30 a.m.
Mobile Workshop:
Port of New Orleans: The World’s Busiest Waterway, Tour 1........................................... Lobby (Canal St. Entrance)
Over 5,000 oceangoing vessels move through New Orleans on the Mississippi River each year, with 1,800 of them calling at the Port of New Orleans. Learn how this economic engine operates and connects to other transportation modes on this tour on the port’s own fireboat. There are two tours. Please refer to the ticket in your Conference Registration Packet to confirm which tour you are on. Tour 1 will meet in the lobby at 8:30 a.m.; the bus will depart at 8:45 a.m. and return to the hotel by 10:30 a.m.

9:00 – 10:30 a.m.
Concurrent Sessions
The Entrepreneurial RDO: Alternative Funding Strategies for Your Organization........................................... Studio 1 & 2
Every RDO needs strategies to bring in much-needed revenue and sustain new programs that do not have grant support. Learn about the revenue-generating programs, institutional arrangements, and business models that RDOs have used to monetize solutions to regional problems. This session will bring new insights to executive directors, senior staff, and board members of RDOs and their partner agencies.
Panelists: Ryan Hutchinson, Chief Technology Officer, South Central Planning and Development Commission, Houma, LA
Laura Mathis, Deputy Director, Middle Georgia Regional Commission, Macon, GA
Tom Wilkinson, Executive Director, Brazos Valley Council of Governments, Bryan, TX
Moderator: Chris Rietow, Executive Director, Apalachee Regional Planning Commission, Tallahassee, FL

Weathering Economic Downturns: The Importance of Diversifying the Regional Economy ............. Studio 7 & 8
Often, we’ve seen regions suffering from the downturn of an industry or sector that they were overly reliant upon. Currently, many communities are grappling with the contraction of the coal industry and identifying ways to rethink economic investments and prioritize diversifying their regional economic portfolio. This session will highlight regions that were once reliant upon a specific industry, negatively impacted by that industry’s decline, and have since found ways to diversify and re-imagine their economic futures.
Panelists: Sherry McDavid, Executive Director, FIVCO Area Development District, Grayson, KY
Sandy Runyon, Executive Director, Big Sandy Area Development District, Prestonsburg, KY
Cotina Terry, Executive Director, Randolph County Economic Development Authority, Roanoke, AL
Mary Patchunka-Smith, President, Tour East Alabama, Lineville, AL
Moderator: Lisa Dawson, Executive Director, Northeast Oregon Economic Development District, Enterprise, OR

A Primer on the New OMB Guidelines .................................................................................. Studio 9 & 10
Like it or not, the new OMB grant guidelines are here and they will impact every organization that receives federal grant funds. This session will walk attendees through the major components of the guidelines and help you better understand the changes that will affect your organization.
Trainer: Bob Lloyd, Principal, Robert Lloyd Consulting Services, Greenville, SC
Moderator: Jack Couch, Executive Director, KIPDA, Louisville, KY

Conversation Café: Disaster Preparedness & Recovery .......................................................... Studio 6
Stop by this Conversation Café to talk with your peers about your organization’s role in disaster preparedness and recovery efforts. Exchange information and ideas in this informal, yet facilitated, session aimed at pure peer-to-peer learning. Come prepared to ask questions and offer solutions!
Facilitators: Christine Frost, Executive Director, North Country Council, Littleton, NH
Tom Kennedy, Executive Director, Southern Windsor County Regional Planning Commission, Ascutney, VT
9:30 – 11:45 a.m.

**Mobile Workshop:**

**Port of New Orleans: The World’s Busiest Waterway, Tour 2**

Lobby (Canal St. Entrance)

Over 5,000 oceangoing vessels move through New Orleans on the Mississippi River each year, with 1,800 of them calling at the Port of New Orleans. Learn how this economic engine operates and connects to other transportation modes on this tour on the port’s own fireboat. There are two tours. Please refer to the ticket in your Conference Registration Packet to confirm which tour you are on. Tour 2 will meet in the lobby at 9:30 a.m.; the bus will depart at 9:45 a.m. and return to the hotel by 11:45 a.m.

10:30 – 10:45 a.m.

**Networking Break**

........................................................................................................................

Preservation Hall

10:45 a.m. – 12:15 p.m.

**Concurrent Sessions**

**Preparing for Your Annual Audit**

Studio 1& 2

Your annual audit doesn’t have to be the most dreaded event of the year. Attend this session and learn how you can be prepared for the audit in a manner that helps you sail through it with little to no heartburn. Get a sense of what your auditors will be looking for, what information you need to have ready to share with them, and what steps you can have in place and follow throughout the year to assure your audit is as smooth as possible.

**Trainer:** Bob Lloyd, Principal, Robert Lloyd Consulting Services, Greenville, SC

**Moderator:** Carol Jackson, Executive Director, Mid-Ohio Valley Regional Council, Parkersburg, WV

**Transportation Safety: Moving the Nation Toward Zero Deaths**

Studio 7 & 8

Although traffic fatalities have significantly decreased in recent decades, crashes are still responsible for causing over 32,000 deaths in the United States each year. Learn applicable lessons from local, regional, and national-level efforts to decrease fatalities and participate in an engaging discussion during this interactive session for RDO executive directors, planning staff, and board members.

**Panelists:** Cassie Parker, Planner 1, South Central Planning and Development Commission, Houma, LA

Marie Walsh, LTAP Director, Louisiana Transportation Research Center, Baton Rouge, LA

April Renard, Highway Safety Manager, Louisiana Department of Transportation and Development, Baton Rouge, LA

**Moderator:** Chad Eggen, Executive Director, Boonslick Regional Planning Commission, Warrenton, MO

**Making Main Street Work: Case Studies in Downtown Redevelopment**

Studio 9 & 10

Small towns are rediscovering and reclaiming their main streets and downtowns by pursuing innovative community and economic development projects. Once-abandoned sidewalks, storefronts, and plazas are now bustling with activity as residents find their way back downtown. Learn how regional development organizations are supporting efforts to transform downtowns and main streets, improving both quality-of-life and economic opportunities for residents and businesses.

**Panelists:** Greg Boike, Senior Government Services Specialist, Middle Georgia Regional Commission, Macon, GA

Amy Froedge, Associate Director, Pennyrile Area Development District, Hopkinsville, KY

Scott Marshall, Mayor, City of Guthrie, KY

Andrew Pompei, Regional Planner, Houston-Galveston Area Council, Houston, TX

**Moderator:** Tom Bliss, Executive Director, Mo-Kan Regional Council, St. Joseph, MO

**Conversation Café: Small Business Loan Funds**

Studio 6

Experiencing a high default rate? Looking for new ways to recruit businesses ready to borrow? Struggling with providing technical assistance to your borrowers? Wondering how other loan funds are managing to make solid loans and help businesses thrive? Attend this Conversation Café and talk shop with your peers. Come ready to find answers to you challenges and share your solutions and experiences!

**Facilitator:** Vernon (Randy) Kelley, Executive Director, Three Rivers Planning and Development District, Pontotoc, MS
12:15 – 1:45 p.m.
Lunch on your own

12:30 – 1:30 p.m.
Brown Bag Lunch and Learn: EDA’s Streamlined Grant Application Process ..........................................
Studio 9 & 10
NADO will provide soft drinks, and you will need to get your lunch (there are plenty of places close to the hotel). A
ew suite of forms and a new proposal stage, among other changes, are aimed at easing, simplifying and speeding
up the grant application process. If you are interested in competing for EDA funding to boost your community’s job
creation and economic growth, plan to join EDA staff for this terrific opportunity to hear about the key changes and
how you can develop a strong EDA application.

Speakers: Angela Belden Martinez, Senior Advisor and Director of Outreach, U.S. Economic Development
Administration, Washington, DC
Nathan Ohle, Special Advisor for External Affairs, U.S. Economic Development Administration,
Washington, DC

1:45 – 2:45 p.m.
Closing Plenary Session
Tapping the Unique Power of Story and Narrative .......................................................... Bissonet
This plenary session will explore how narrative and storytelling can motivate your audiences and advance
your cause and mission as a regional development organization. Learn the elements of a good story—whether
in a Hollywood screenplay or a one-on-one conversation—and how to build a storytelling culture within your
organization and board of directors. This presentation will also develop your ability to communicate in “story
packages”—combining a compelling story, a great piece of data, and a clear call to action.  (Sponsored by Three
Rivers Planning and Development District, MS)

Speaker: Terrence McNally, Principal, MessageMatters, Los Angeles, CA
Moderator: Jeff Kiely, Executive Director, Northwest New Mexico Council of Governments, Gallup, NM, and First
Vice President, NADO, Washington, DC

3:00 – 5:00 p.m.
Annual Business Meeting .................................................................................. Galerie 1 & 2
followed by 2015/2016 NADO Board of Directors Meeting ................................................. Galerie 3
The Annual Business Meeting and Board of Directors Meeting are open to ALL NADO Members.
We encourage you to attend to learn more about and participate in the organization’s governance.

5:00 – 6:00 p.m.
Innovation Award Photo Session .............................................................................. Studio 3 & 4

6:00 – 8:00 p.m.
President’s Award Dinner ..................................................................................... Bissonet
(provided with support from the Delta Regional Authority)
EXECUTIVE

Joe McKinney, Executive Director, is responsible for the daily management and operations of NADO and the NADO Research Foundation. He builds and maintains relationships with NADO’s strategic partners, including representatives of various federal agencies and national organizations, and key Hill staff. Joe provides overall direction and guidance on all NADO and NADO Research Foundation programs and provides legislative updates nationally, regionally, and locally. He has a BA in Public Policy Analysis from UNC-Chapel Hill and is a candidate for a Master’s Degree in Public Administration from UNC-Chapel Hill.

jmckinney@nado.org, 202.624.5947

Ian Schramm, Database Manager/Membership Assistant, is responsible for the implementation of the day-to-day functions of the office. His duties include database management, membership invoicing, and other administrative tasks. Ian holds a BA in Political Science from Temple University and an MA in International Peace and Conflict Resolution from American University’s School of International Service.

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MEETINGS AND MEMBERSHIP

Vicki Glass, Director of Membership and Meetings, is responsible for all aspects relating to meetings, including negotiating hotel contracts, on site conference management, overseeing conference registration, coordinating the meeting sessions and audio visual requirements, and planning for special functions. A Certified Meeting Professional, Vicki also coordinates the NADO election process and membership activities.

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GOVERNMENT RELATIONS AND LEGISLATIVE AFFAIRS

Susan Howard, Director of Government Relations and Legislative Affairs, conducts legislative and executive branch outreach, advocates for NADO’s legislative priorities, and leads NADO’s policy development. Susan coordinates NADO News, prepares legislative fact sheets, and makes presentations about NADO’s policy priorities. Her primary legislative responsibilities include transportation, EDA, regional commissions, FEMA disaster preparedness, EPA brownfields, appropriations, and budget. She holds a BA in Political Science from Guilford College.

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Ted Stiger, Legislative Associate, assists on legislative and executive branch outreach, provides advocacy for NADO’s legislative priorities, and assists with policy development. Ted’s legislative responsibilities include federal economic development and planning programs, aging, workforce, rural development, appropriations, and budget. He holds a BA in Political Science from Albion College.

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**RESEARCH FOUNDATION**

**Laurie Thompson,** Deputy Executive Director, assists the Executive Director in planning, designing, implementing and managing the organization’s programs and activities including overseeing grant proposals, research, training and conferences, and communications activities. Laurie works with the Executive Director to help secure financial resources for NADO and the NADO Research Foundation, as well as monitor and comply with appropriate budget, financial and reporting requirements. She holds a Master’s degree in Health Services Administration from George Washington University and a BA degree in Public Affairs and Government from Mount Vernon College.  
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**Carrie Kissel,** Associate Director, manages all aspects of the NADO Research Foundation’s Center for Transportation Advancement and Regional Development and RPO America, and NADO’s other transportation research and training programs, providing information and capacity building for rural and small metro regional transportation planners. She manages the Research Foundation’s WealthWorks project (funded by the Ford Foundation). Carrie has a MA in Public Anthropology from American University and holds a BA in Anthropology from Ball State University.  
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**Sara James,** Program Manager, supports the NADO Research Foundation’s capacity-building efforts by conducting research and developing education and training materials to support the sustainable communities and disaster resilience programs. Sara completed her Masters of Sustainable Urban Planning from George Washington University and holds a BA in Political Science and Environmental Policy from Smith College.  
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**Brett Schwartz,** Program Manager, manages the Research Foundation’s capacity building programs for rural communities and small towns. He has experience at the state and federal level promoting community and economic development. Brett is a graduate of the University of Baltimore School of Law where he focused on land use issues. He also holds degrees from Georgetown University and Trinity College, Dublin, Ireland.  
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Win an iPad Mini!
Attend the Innovation Awards Reception on Monday at 5:00 p.m. (Bissonet), learn about four winning projects, and enter the drawing! You must be present to win. Check your registration envelope for your personalized raffle card.

RECOGNIZING INNOVATIVE APPROACHES TO REGIONAL ECONOMIC AND COMMUNITY DEVELOPMENT

2015 WINNERS

Alabama
- East Alabama Regional Planning & Development Commission, CLEAR Plan 2030
- East Alabama Regional Planning & Development Commission, Tour East Alabama
- Lee-Russell Council of Governments, CyberZone: A Gap Financing Success Story
- Lee-Russell Council of Governments, Providing Reliable, Safe, and Affordable Transportation Options for At-Risk Families Through Mobility Management

Alaska
- Juneau Economic Development Council, JEDC Innovation Summit
- University of Alaska Center for Economic Development, Alaska Business Retention and Expansion Initiative

Arkansas
- Central Arkansas Planning & Development District, Faulkner County Disaster Recovery Project
- Southeast Arkansas Economic Development District, Delta Bioenergy

California
- Sonoma County Economic Development Board, Sonoma County Business Development Tools Program

Florida
- Apalachicola Regional Planning Council, North Florida Regional Domestic Security Task Force – Operation Deep Freeze
- Central Florida Regional Planning Council, Central Florida Regional Planning Council Areawide Plan
- North Central Florida Regional Planning Council, Bicycling Trails of Natural North Florida
- North Central Florida Regional Planning Council on behalf of the Florida Regional Councils Association, Statewide Coordinated Comprehensive Economic Development Strategy

Georgia
- CSRA Regional Commission, CSRA Veterans’ Partnership
- CSRA Regional Commission, Integrating Solar Land Uses: A Regulatory Template for CSRA Communities
- Coastal Regional Commission, Public/Private Partnership for Transit Program Enhancement
- Coastal Regional Commission, Regional Plan Digital Implementation Tool
- Georgia Mountains Regional Commission, 2015 GMRC Aerial Photography/LiDAR Consortium Project
- Georgia Mountains Regional Commission, King’s Hawaiian Expansion Project
- Georgia Mountains Regional Commission, Training 2 Work Offender Job Training Program
- Middle Georgia Regional Commission, Historic Dannenberg Building Revitalization
- Middle Georgia Regional Commission, Middle Georgia Digital Economy Project
- Middle Georgia Regional Commission, Regional Website Service Program
- Northeast Georgia Regional Commission, Braselton Bros. Store Rehabilitation
- Northwest Georgia Regional Commission, Northwest Georgia IMCP Floor 360 Consortium
- River Valley Regional Commission, Show Your Love of the River Valley Photo Contest
- Southern Georgia Regional Commission, Building a Tradition
- Southern Georgia Regional Commission, Local Government Finance Software
- Southern Georgia Regional Commission, Utility Management Made Easier Using GIS!
- Three Rivers Regional Commission, Three Rivers Regional Commission Updated Website

Idaho
- Clearwater Economic Development Association, Addressing the Skill Needs of the Metal Manufacturer Supercluster

Iowa
- City of Norwalk, Produce Innovations
- East Central Iowa Council of Governments, Region 10 Multi-Disciplinary Safety Team
- MIDAS Council of Governments, Emerald Ash Borer – Community Tree Management Plans
- Region XII Council of Governments, Western Iowa Advantage Employer/Educator Summit

Kentucky
- Barren River Area Development District, “Be the Change”
- Bluegrass Area Development District, Bluegrass Medication Management Program
- Bluegrass Area Development District, Cross Kentucky Trail Master Plan
- Bluegrass Area Development District, Medical Career & Science Institute (MCSI) Youth Career Camps
- Big Sandy Area Development District, Shaping Our Appalachian Region (SOAR)
- Green River Area Development District, Senior Nutrition Initiatives
- Northern Kentucky Area Development District, Northern Kentucky Heroin Impact Response
- Pennyrile Area Development District, Guthrie Transportation Museum and Welcome Center
- Pennyrile Area Development District, Pennyrile Entrepreneur Network
- Purchase Area Development District, Career Discovery Center

Louisiana
- Greater New Orleans, Inc., Coastal Engineering and Sciences Program at the University of New Orleans
Mississippi
- Mississippi Development Commission, Northern Mississippi Forest Products Industry Cluster
- Mississippi Development Commission, Workforce Center of Excellence

Massachusetts
- Pioneer Valley Planning Commission, The Pioneer Valley Plan for Progress 2015-2025
- Massachusetts Department of Housing and Community Development

Michigan
- Networks Northwest, Framework for Our Future: A Regional Prosperity Plan for Northwest Michigan
- Western UP Planning & Development Region, Economic Development Service Delivery

Minnesota
- Region Nine Development Commission, Telling the Regional Government Story Differently
- Southwest Regional Development Commission, Property Assessed Clean Energy (PACE) Program

Mississippi
- Central Mississippi Planning & Development District, Simpson County Health Care Zone Master Plan
- Central Mississippi Planning & Development District, Town of Pelahatchie – Multicraft International Expansion
- East Central Planning & Development District, Philadelphia Log Cabin Restoration
- Northeast Mississippi Planning & Development District, Marshall County MSROx! Inc / Public Infrastructure Improvements
- South Delta Planning & Development District, Inc., Hannah’s Tunica National Emergency Grant – Partnerships
- Three Rivers Planning & Development District, Disaster Recovery / “High Availability”
- Three Rivers Planning & Development District, Three Rivers #NMATC Allocation

Missouri
- Boonslick Regional Planning Commission, Meramec Regional Planning Commission, and Mid-Missouri Regional Planning Commission, Missouri Mobility Management Planning
- Kaysinger Basin Regional Planning Commission, Regional Economic Development Program
- Kaysinger Basin Regional Planning Commission, Truman Regional Education Center
- MoKan Regional Council, MoKan My Map
- Southeast Missouri State University – Institute for Regional Innovation & Entrepreneurship, Regional Entrepreneurship Assessment & Strategy Reports

Nebraska
- Omaha-Council Bluffs Metropolitan Area Planning Agency, CITIES Program

New Hampshire
- Nashua Regional Planning Commission, Granite State Future
- North Country Council, Business Disaster Planning

New Mexico
- New Mexico Association of Regional Councils (NewMARC), The Ristra Project

North Carolina
- Kerr-Tar Regional Council of Governments, Building Economic Resilience in the Kerr-Tar Region
- Kerr-Tar Regional Council of Governments, Kerr-Tar Regional STEM Education Summit
- Kerr-Tar Regional Council of Governments Area Agency on Aging, Surfing the Silver Tsunami: A Boomer, Senior, and Caregiver Expo
- Land of Sky Regional Council, Transportation Resource Center – Expanding Local Services
- Piedmont Triad Regional Council (Northwest Piedmont Service Corps), HOPE Crew Project – Raleigh National Cemetery
- Piedmont Triad Regional Council, CDBG Handbook
- Piedmont Triad Regional Council, GIS as a Tool for Targeting Efforts in Housing Rehabilitation Programs
- Piedmont Triad Regional Council, Survive, Thrive, Grow: Winston-Salem Small Business Development Pilot
- Upper Coastal Plains Council of Governments, Turning Point Workforce Development Board Simulation Lab Project
- Western Piedmont Council of Governments, Newton-Conover City Schools Elementary Redistricting and Student Growth Estimation Model
- Western Piedmont Council of Governments, Web-Map Application for Public Fixed-Route Bus Service
- Western Piedmont Council of Governments, Workforce Anytime, Anywhere, for Anyone

Ohio
- Buckeye Hills-Hocking Valley Regional Development District, Utica Shale Real Estate Marketing Initiative

Oklahoma
- South Western Oklahoma Development Authority on behalf of the Southwest Region Executive Directors Association, Southwest Region Peer Exchange

Oregon

Pennsylvania
- SEDA-Council of Governments, Core PA Global
- SEDA-Council of Governments, Mann Edge Terrace Elderly Housing Facility
- SEDA-Council of Governments, Regional Gas Utilization Initiative (RGUI)

South Carolina
- Berkeley Charleston-Dorchester Council of Governments, Project STAND
- BCD Council of Governments, Study to Assess and Mitigate Maritime Traffic and Military Activities along the Cooper River and Charleston Harbor
- Catawba Regional Council of Governments, Catawba Regional Elected Officials Forum
- Central Midlands Council of Governments, Walk Bike Columbia
- Lowcountry Council of Governments, Lowcountry Regional Water System
- Lower Savannah Council of Governments, Aging Disability and Transportation Research Center and Savannah River Site Retirees Association Partnership
- SC Appalachian Council of Governments, The Entrepreneur Friendly Toolkit
- Santee-Lynches Regional Council of Governments, Adapting in the Face of Crisis: Santee-Lynches RCOG Fire and Recovery
- Waccamaw Regional Council of Governments, Grand Strand Routing and Wayfinding Plan
- Waccamaw Regional Council of Governments, Murrells Inlet, SC Watershed Plan

South Dakota
- South Eastern Council of Governments (South Eastern Development Foundation), SEDF’s Governor’s House Development

Tennessee
- First Tennessee Development District, Alan Street Veteran Apartments
- South Central Tennessee Development District, SCTDD Regional Disaster Preparedness & Business Resiliency Planning Program
- Southwest Tennessee Development District, SOAR (Strategic Opportunities to Advance our Region)

continued on following page
2015 PHOTO CONTEST

Congratulations to the 2015 NADO Photo Contest Winners

The 2015 NADO Photo Contest saw 27 of our member organizations submit over 120 images that showcased what makes their regions great places to live, work, and play. Images were judged in four categories: Strengthening the Built and Natural Environments, Building Vibrant Places, Investing in Our Regional Economy, and Sustaining Our Communities. A “People’s Choice” winner was also chosen online by the public via our Facebook page. Make sure to visit www.NADO.org to see all of the images submitted for the contest and learn more about the stories behind the photos.

Remember, it’s never too early to start snapping great photos for next year’s contest. Thanks again to all of our members who participated, and congratulations to our winners!

People’s Choice
Winner: South Western Oklahoma Development Authority
Strengthening the Built and Natural Environments

**Winner:** North Central Florida Regional Planning Council

**Runner-up:** Region Nine Development Commission (MN)

Building Vibrant Places

**Winner:** New River Valley Regional Commission (VA)

**Runner-up:** Region 9 Economic Development District of Southwest Colorado

Investing in Our Regional Economy

**Winner:** Association of Central Oklahoma Governments

**Runner-up:** Tri-County Council for Western Maryland

Sustaining Our Communities

**Winner:** Western Illinois Regional Council

**Runner-up:** Buckeye Hills-Hocking Valley Regional Development District (OH)
AICP CERTIFICATION MAINTENANCE SESSIONS

NADO has applied to the American Planning Association for American Institute of Certified Planners (AICP) Certification Maintenance (CM) credits for the following sessions and workshops. At the time the program was printed, we had not received notification of approval from APA. As soon as we receive approval from APA, we will notify conference attendees through NADO News and www.NADO.org.

- Mobile Workshop: Lower Ninth Ward Water Management “Walk & Learn” - CM 2.5
- Maximizing Your CEDS: Aligning Your CEDS Process with Other Planning Initiatives - CM 2
- Learning Lab/Mobile Workshop: From Eyesores to Eye Candy: Introduction to Brownfields - CM 6
- Strengthening Your SWOT and Building Wealth - CM 2
- Making Data Work for You and Your Communities - CM 2
- Regional Renaissance in Action: Re-building, Re-branding, Re-energizing the Gulf Coast - CM 1.5
- Mobile Workshop: Back from the Brink: A Tour of the Broadmoor Neighborhood - CM 1.5
- A Win-Win-Win: Collaborating Across Jurisdictional Boundaries - CM 1.75
- Brownfields: A Development Game Changer - CM 1.75
- The RDO’s Role in Cultivating Healthy Communities - CM 1.5
- Changing Faces, Changing Places: Demographic Shifts in Small Town and Rural America - CM 1
- Mobile Workshop: Port of New Orleans: The World’s Busiest Waterway - CM 1
- Weathering Economic Downturns: The Importance of Diversifying Your Region’s Economy - CM 1.5
- Conversation Café: Disaster Preparedness and Recovery - CM 1.5
- Making Main Street Work: Case Studies in Downtown Redevelopment - CM 1.5
- Transportation Safety: Moving the Nation Toward Zero Deaths - CM 1.5

KENTUCKY COUNTY OFFICIALS TRAINING CREDIT

Kentucky’s training incentive program for elected county officials began with the enactment of House Bill 810 (KRS 64.5275), effective in January 1999. The program offers county judge-executives, fiscal court members, clerks, sheriffs, and jailers an annual financial incentive to participate in continuing training relevant to their official duties. NADO’s 2015 Annual Training Conference is an approved event. If you did not receive a Certification Form for this conference in your conference packet, please stop by the Conference Registration and Information Center to get one. You must have a NADO staff person or the session presenter initial the form next to the appropriate session. Attendees are responsible for submitting the forms to the Kentucky Department for Local Government after the conference.
2015 ANNUAL BUSINESS MEETING AGENDA
Tuesday, Oct. 27 - 3:00 pm.....Galerie 1 & 2

Presiding Officer
- Terry Bobrowski, President

Welcoming Remarks
- Mr. Bobrowski

Minutes
- Scott Koons, Secretary

Treasurer’s Report
- Doug Elliott, Treasurer

Membership Report
- Lynne Keller Forbes, 2nd Vice President

State of the Association Report
- Joe McKinney, Executive Director

Proposed Association Bylaws Amendments
- Mr. Bobrowski and Mr. Elliott

Nominating Committee Report
- Tom Higginbotham, Chair

Election of Officers
- Mr. Bobrowski

Announcement of 2015-2016 Board of Directors
- Mr. Bobrowski

Other Business
- Mr. Bobrowski

Note: Voting Credentials
Voting delegates must turn in a completed credential form at the NADO registration desk to receive their voting delegate ribbon. Voting delegates sit in a specially marked section during the Annual Business Meeting on Tuesday and vote for officers of NADO and organizational business issues. Only voting delegates wearing a green ribbon will be allowed to vote, but all conference registrants are encouraged to attend the business meeting.

The 2015 - 2016 Board of Directors Meeting will convene in Galerie 3 immediately following the Annual Business Meeting. The Annual Business Meeting and Board of Directors Meeting are open to all NADO members.

2014-2015 EXECUTIVE COMMITTEE

Terry Bobrowski, President
East Tennessee Development District (Alcoa, TN)

Jeff Kiely, First Vice President
Northwest New Mexico Council of Governments (Gallup, NM)

Lynne Keller Forbes, Second Vice President
South Eastern Council of Governments (Sioux Falls, SD)

Doug Elliott, Treasurer
East Central Iowa Council of Governments (Cedar Rapids, IA)

Scott Koons, Secretary
North Central Florida Regional Planning Council (Gainesville, FL)

Peter Gregory, Immediate Past President
Two Rivers-Ottawaquechee Regional Commission (Woodstock, VT)

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2014-2015 BOARD MEMBERS

EAST REGION

Eric Bridges, Executive Director, North Central PA Commission (Ridgway, PA)
Danny Brown, Chairman, Russell County Board of Supervisors, Cumberland Plateau PDC (Swords Creek, VA) *
Kevin Byrd, Executive Director, New River Valley Regional Commission (Radford, VA) *
Robert Clark, Executive Director, Northern Maine Development Commission (Caribou, ME)
Catherine Dimitruk, Executive Director, Northwest RPC (Saint Albans, VT)
Christine Frost, Executive Director, North Country Council (Bethlehem, NH)
Carol Jackson, Executive Director, Mid-Ohio Valley Regional Council (Parkersburg, WV)
Tom Kennedy, Executive Director, Southern Windsor County RPC (Ascutney, VT)
Wayne Strickland, Executive Director, Roanoke Valley-Alleghany Regional Commission (Roanoke, VA)

MIDWEST REGION

Tom Bliss, Executive Director, Mo-Kan Regional Council (Saint Joseph, MO)
Misty Casto, Executive Director, Buckeye Hills-Hocking Valley RDD (Reno, OH)
Dawn Hegland, Executive Director, Upper Minnesota Valley RDC (Appleton, MN)
Tom Higginbotham, Executive Director, Northeast Nebraska EDD (Norfolk, NE)
Randall Hrabe, Executive Director, Northwest Kansas PDC (Hill City, KS)
Rick Hunsaker, Executive Director, Region XII COG (Carroll, IA)
Matt McCauley, Director of Strategic Initiatives, Networks Northwest (Traverse City, MI)
Suzan Nash, Executive Director, Western Illinois RC (Macomb, IL)
Bob Proud, Clermont County Commissioner, Ohio Valley RDC (Waverly, OH)
Jill Saegesser, Executive Director, River Hills EDD & RPC (Jeffersonville, IN)
Myron Schuster, Executive Director, Northwest RPC (Spooner, WI) *

SOUTHEAST REGION

Joe Barker, Executive Director, Southwest Tennessee DD (Jackson, TN)
Suzanne Burnette, Executive Director, Lee-Russell COG (Opelika, AL)
Lisa Cooper, Executive Director, Northern Kentucky ADD (Florence, KY)
Matthew Dolge, Executive Director, Piedmont Triad Regional Council (Winston Salem, NC)
Jim Dove, Executive Director, Northeast Georgia Regional Commission (Athens, GA)
Patricia Hartung, Executive Director, Upper Savannah COG (Greenwood, SC)
Justin Hembree, Executive Director, Land of Sky Regional Council, (Asheville, NC)
Wendell Lawrence, Executive Director, Lincoln Trail ADD (Elizabethtown, KY)
Ron Mitchum, Executive Director, Berkeley-Charleston-Dorchester COG (North Charleston, SC)
Calvin Newsom, Supervisor, District 5, Southern Mississippi PDD (Columbia, MS)
Nancy Robertson, Executive Director, Top of Alabama Regional COG (Huntsville, AL)
Stephen Russell, Executive Director, North Central PDD (Winona, MS)
Pat Steed, Executive Director, Central Florida RPC (Bartow, FL)
SOUTHWEST REGION

Kevin Belanger, CEO, South Central Planning and Development Commission (Houma, LA)
Glenn Bell, Executive Director, Southeast Arkansas PDD (Pine Bluff, AR)
Chris Brown, Executive Director, Ark-Tex COG (Texarkana, TX)
Mike Brown, Mayor, Weatherford, OK, South Western Oklahoma DA (Burns Flat, OK)
Debora Glasgow, Executive Director, South Western Oklahoma DA (Burns Flat, OK)
Rodney Larsen, Executive Director, Central Arkansas PDD (Lonoke, AR)
Hubert Quintana, Executive Director, Southeastern New Mexico EDD/COG (Roswell, NM)
Tom Wilkinson, Executive Director, Brazos Valley COG (Bryan, TX)

WEST REGION

Lisa Dawson, Executive Director, Northeast Oregon EDD (Enterprise, OR)
Chris Fetzer, Executive Director, Northern Arizona COG, (Flagstaff, AZ)
Kathleen Lewis, Executive Director, Southeast Idaho COG (Pocatello, ID)
Laura Lewis Marchino, Assistant Director, Region 9 EDD of SW Colorado, Inc. (Durango, CO)
Bob Nash, Executive Director, Superior California EDD (Redding, CA) and Director, Bella Vista Water District (Redding, CA)
Ron Radil, Executive Director, Western Nevada DD (Carson City, NV)
Betty Riley, Executive Director, South Central Oregon EDD (Klamath Falls, OR)

ASSOCIATE REPRESENTATIVES

Jack Couch, Liaison, Kentucky Council of ADDs (Louisville, KY)
Penny Redington, Executive Director, Texas Association of Regional Councils (Austin, TX) *
Linda Salmonson, Economic Development Manager, East River Electric Power Co-op (Madison, SD)

Names in purple are elected officials.
*Danny Brown, Kevin Byrd, Penny Redington, and Myron Schuster are retiring from the Board in 2015.
### RDO Members

**Alabama**
- Alabama-Tombigbee Regional Council
- East Alabama RP&DC
- Lee-Russell COG
- North Central Alabama RCOG
- NW Alabama Council of Local Governments
- RPC of Greater Birmingham
- South Alabama RPC
- South Central Alabama Dev. Commission
- Southeast Alabama RPDC
- Top of Alabama Regional COG
- West Alabama Regional Commission

**Arizona**
- Central Arizona Governments
- Northern Arizona COG
- SouthEastern Arizona Governments Organization

**Arkansas**
- Central Arkansas PDD
- East Arkansas PDD
- Northwest Arkansas EDD
- Southeast Arkansas EDD
- Southwest Arkansas PDD
- West Central Arkansas PDD
- Western Arkansas PDD
- White River PDD

**California**
- Superior California Economic Development

**Colorado**
- Region 10 EDD
- Region 9 EDD of SW Colorado, Inc.
- Southern Colorado EDD

**Connecticut**
- Capitol Region COG

**Florida**
- Apalachicco RPC
- Central Florida RPC
- North Central Florida RPC
- Northeast Florida Regional Council
- South Florida RPC
- Tampa Bay RPC
- Treasure Coast RPC
- West Florida RPC

**Georgia**
- Coastal Regional Commission
- CSRA Regional Commission
- Georgia Mountains Regional Commission
- Heart of Georgia Regional Commission
- Middle Georgia Regional Commission
- Northeast Georgia Regional Commission
- Northwest Georgia Regional Commission
- River Valley Regional Commission
- Southern Georgia Regional Commission
- Southwest Georgia Regional Commission
- Three Rivers Regional Commission

**Idaho**
- Clearwater Economic Development Association
- Southeast Idaho COG

**Illinois**
- Bi-State Regional Commission
- Blackhawk Hills Regional Council
- EDD of Northern Illinois
- Greater Egypt RP&DC
- North Central Illinois COG
- Southeastern Illinois RP&DC
- Western Illinois Regional Council

**Indiana**
- Indiana 15 Regional Planning Commission
- Kankakee-Iroquois RPC
- Region 3-A Development RPC
- River Hills EDD & RPC
- Southern Indiana Development Commission

**Iowa**
- Chariton Valley Planning & Development COG
- East Central Intergovernmental Assn.
- East Central Iowa COG
- Iowa Northland Regional COG
- MIDAS COG
- North Iowa Area COG
- Northwest Iowa PDC
- Region Six Planning Commission
- Region XII COG
- Siouxland Interstate MPC
- Southeast Iowa RPC
- Southwest Iowa Planning Council
- Upper Explorerland RPC

**Kansas**
- Flint Hills Regional Council
- Great Plains Development Inc.
- North Central Kansas RPC
- Northwest Kansas PDC
- South Central Kansas EDD, Inc.
- Southeast Kansas RPC

**Kentucky**
- Barren River ADD
- Big Sandy ADD
- Bluegrass ADD
- Buffalo Trace ADD
- Cumberland Valley ADD
- FIVCO ADD
- Gateway ADD
- Green River ADD
- Kentucky River ADD
- KIPDA
- Lake Cumberland ADD
- Lincoln Trail ADD
- Northern Kentucky ADD
- Pennyville ADD
- Purchase ADD

**Louisiana**
- Capital RPC
- Imperial Calcasieu RP&DC
- Kisatchie-Delta RP&DD
- North Delta RP&DD
- South Central PDC

**Maine**
- Androscoggin Valley COG
- Eastern Maine Development Corporation
- Greater Portland COG
- Northern Maine Development Commission
- Southern Maine RPC

**Maryland**
- Tri-County Council for the Lower Eastern Shore of Maryland
- Tri-County Council for Western Maryland

**Massachusetts**
- Merrimack Valley Planning Commission
- Old Colony Planning Council
- Pioneer Valley Planning Commission

**Michigan**
- Eastern Upper Peninsula Regional PDC
- Networks Northwest
- Northeast Michigan COG
Minnesota
Arrowhead RDC
East Central RDC
Headwaters RDC
Mid-Minnesota Development Commission
Northwest RDC
Region Five Development Commission
Region Nine Development Commission
Southwest RDC
Upper Minnesota Valley RDC

Mississippi
Central MS PDD
East Central PDD
Golden Triangle PDD
North Central PDD
North Delta PDD
Northeast Mississippi PDD
South Delta PDD
Southern Mississippi PDD
Three Rivers PDD

Missouri
Boonslick RPC
Bootheel RP&EDC
Harry S Truman Coordinating Council
Kaysinger Basin RPC
Lake of the Ozarks Council of Local Govts.
Mark Twain Regional COG
Meramec RPC
Mid Missouri RPC
Ma-Kan Regional Council
Northeast Missouri RPC & RDC
Northwest Missouri Regional COG
Pioneer Trails RPC
South Central Ozark COG
Southeast Missouri RP&EDC

Montana
Bear Paw Economic Development Corp.
Sweetgrass Development Corporation

Nebraska
Central Nebraska EDD
Metropolitan Area Planning Agency
Northeast Nebraska EDD
Panhandle ADD
South Central EDD
Southeast Nebraska Development District
West Central Nebraska Development District

New Hampshire
Lakes Region Planning Commission
Nashua RPC
North Country Council
Southwest RPC
Upper Valley Lake Sunapee RPC

New Mexico
Eastern Plains COG
Mid-Region COG
North Central New Mexico EDD
Northwest New Mexico COG
South Central New Mexico COG
Southeastern New Mexico EDD/COG
Southwest New Mexico COG

New York
Capital District RPC
Catskill Watershed Corporation
Central New York RP&D Board
Genesee/Finger Lakes RPC
Hudson Valley Regional Council
Southern Tier Central RP&D Board
Southern Tier East RP&D Board
Southern Tier West RP&D Board

North Carolina
Albemarle Commission
Centralina COG
Eastern Carolina Council
High Country COG
Isothermal PDC
Kerr-Tar Regional COG
Land of Sky Regional Council
Lumber River COG
Mid-Carolina COG
Mid-East Commission
Piedmont Triad Regional Council
Southeastern EDC
Southwestern North Carolina P&EDC
Upper Coastal Plain COG
Western Piedmont COG

North Dakota
Lake Agassiz Regional Council
Lewis & Clark RDC

Ohio
Buckeye Hills-Hocking Valley RDD
Eastgate Regional COG
NEFCO
Ohio Mid-Eastern Governments Assn.
Ohio Valley RDC
Toledo Metropolitan Area COG

Oklahoma
Assn. of Central Oklahoma Govts.
Assn. of S. Central Oklahoma Govts.
Central Oklahoma EDD
Eastern Oklahoma Development District

Oregon
CCD Business Development Corp.
Columbia-Pacific EDD
Greater Eastern Oregon Development Corp.
Mid-Columbia EDD
Mid-Willamette Valley COG
Northeast Oregon EDD
South Central Oregon EDD
Southern Oregon Reg. Econ. Dev., Inc.

Pennsylvania
North Central PA Commission
Northeastern Pennsylvania Alliance
Northern Tier RP&D
Northwest Commission
SEDA-COG
Southern Alleghenies PDC

South Carolina
Berkeley-Charleston-Dorchester COG
Catawba Regional COG
Central Midlands COG
Lowcountry COG
Lower Savannah COG
Pee Dee Regional COG
Santee-Lynches Regional COG
SC Appalachian COG
Upper Savannah COG
Waccamaw Regional COG

South Dakota
Black Hills COG
Central South Dakota Enhancement District
First District Assn. of Local Governments
Northeast COG
Planning & Development District III
South Eastern COG

Tennessee
East Tennessee Development District
First Tennessee Development District
Greater Nashville Regional Council
Memphis Area Assn. of Governments
NW Tennessee Development District
South Central TN Development District
Southeast TN Development District
Southwest TN Development District
Upper Cumberland Development District
Texas
Alamo Area COG
Ark-Tex COG
Brazos Valley COG
Capital Area COG
Central Texas COG
Coastal Bend COG
Deep East Texas COG
East Texas COG
Golden Crescent RPC
Gulf Coast EDD
Heart of Texas COG
Lower Rio Grande Valley Development Council
Middle Rio Grande Development Council
Panhandle RPC
Permian Basin RPC
Rio Grande COG
South East Texas RPC
South Plains AOG
South Texas Development Council
Texoma COG

Utah
Bear River AOG
Mountainland AOG
Six County AOG
Southeastern Utah Assn. of Local Govts.
Uintah Basin AOG

Vermont
Central Vermont RPC
Chittenden County RPC
Lamoille County Planning Commission
Northwest RPC
Rutland RPC
Southern Windsor County RPC
Two Rivers-Ottauquechee Reg. Commission
Windham Regional Commission

Virginia
Central Shenandoah PDC
Cumberland Plateau PDC
George Washington Regional Commission
Middle Peninsula PDC
Mount Rogers PDC
New River Valley PDC
Northern Neck PDC
Northern Shenandoah Valley RC
Region 2000 Local Government Council
Roanoke Valley-Alleghany Regional Commission
Southside PDC

Washington
Benton-Franklin COG
Cowlitz-Wahkiakum COG
Puget Sound Regional Council
Tri-County EDD

West Virginia
Bel-O-Mar Regional Council
Brooke-Hancock RP&DC
Eastern Panhandle RP&DC
Mid-Ohio Valley Regional Council
Region 4 PDC
Region 8 PDC
Region I PDC
Region II PDC
Region VI PDC
Region VII PDC
Regional Intergovernmental Council

Wisconsin
Northwest RPC

Wyoming
Southeast Wyoming EDD

Associate Members

Alabama
Alabama Institute for Deaf & Blind
Alford & Associates, LLC

Alaska
Juneau Economic Development Council
Southeast Conference
UAA, Center for Economic Development

American Samoa
Development Bank of American Samoa

Arizona
Arizona Rural Transportation Advocacy Council

Arkansas
AR Tech University
Institute for Econ. Advancement/UALR

California
Nevada County Transportation Commission
Sonoma County Economic Dev. Board

Colorado
Colorado Association of Regional Organizations
Magellan Advisors

Connecticut
REX Development

Florida
Florida Regional Councils Assn.

Georgia
Central Georgia Joint Development Authority
Coastal ADD Authority
Georgia Assn. of Regional Commissions

Hawaii
Maui Economic Development Board

Idaho
Region IV Development Association

Indiana
Building Better Communities, Ball State University
Economic Development Coalition of SW Indiana
Indiana Association of Regional Councils
Lake County Comm. Econ. Dev. Dept.
Purdue Center for Regional Development

Iowa
City of Norwalk
Iowa Association of Regional Councils
Iowa Department of Transportation

Kentucky
Center for Rural Development
Kentucky Council of ADDs
Kentucky Governor’s Office for Local Gov’t.

Louisiana
Greater New Orleans, Inc.

Maryland
AmeriNational Community Services

Minnesota
Great River Energy
The Northspan Group, Inc.
West Central Initiative

Missouri
Midwest Assistance Program, Inc.
Missouri Association of COGs
Missouri Dept. of Transportation
Southeast Missouri State University

Montana
Great Falls Development Authority, Inc.
Montana Economic Developers Assn.
Rural Community Assistance Corporation

New Hampshire
City of Claremont

New Mexico
NewMARC

New York
City of Glens Falls
StateBook

North Carolina
Beaufort, Martin, Pitt RPO
The Sequoyah Fund - Business Development
2015 NATIONAL RPO COUNCIL OF PEERS MEMBERS

Bret Allphin, Buckeye Hills-Hocking Valley Regional Development District (OH)
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Christopher Craig, First Tennessee Development District
Alex Damon, South Western Oklahoma Dev. Authority
Randall Embry, Kentuckiana Regional Planning and Development Agency (KY)
Kelli Fairless, Valley Regional Transit (ID)
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Cerisse Grijalva, Southwest New Mexico Council of Governments
Frank Hampton, Pennsylvania Department of Transportation
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Bryan Hill, Roanoke Valley-Alleghany Regional Commission (VA)
Curt Hutchings, Five County Association of Governments (UT)
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Jason Kelly, Northern Arizona Council of Governments
Amy Kessler, North Central Pennsylvania Regional Planning and Development Commission (RPO America Chair)
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Gena McCullough, Bi-State Regional Commission (IL/IA)
Nathan Miller, Upper Valley Lake Sunapee Regional Planning Commission (NH)
Kelly Murray, Illinois Association of Regional Councils
Timothy Ostroski, Southern Iowa Council of Governments
Michael Parks, Brazos Valley Council of Governments (TX) (RPO America Secretary)
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Mike Pennington, Tri-County Council for the Lower Eastern Shore of Maryland
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Fred Rader, Mid-Ohio Valley Regional Council (WV)
Jason Ray, Harry S Truman Coordinating Council (MO)
James Reed, Central Texas Council of Governments
Tom Reinauer, Southern Maine Regional Planning Commission (RPO America Vice Chair)
Diane Rekowski, Northeast Michigan Council of Governments
Bethany Remmers, Northwest Regional Planning Comission (VT)
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Peter Seikel, Central Oklahoma Economic Development District
Eric Senger, Northeast Council of Governments (SD)
Patricia Steed, Central Florida Regional Planning Council
Paula Strauss, Tennessee Department of Transportation
Richard Zink, Southern Tier West Regional Planning & Development Board (NY)

Ohio
WSOS Community Action

Oklahoma
Oklahoma Association of Regional Councils

South Carolina
SCANA Corporation

South Dakota
East River Electric Power Cooperative

Tennessee
Tennessee Development District Association

Texas
HeadlightData
Hidalgo County MPO
Paris Economic Development Corporation
Texas Association of Regional Councils

Vermont
Southeastern Vermont Economic Development Strategies

Virginia
National Rural Electric Cooperative Association
Virginia Association of PDCs

Washington
Washington Association of EDDs

West Virginia
Hardy County Rural Development Authority
West Virginia Assn. of RP&DCs

Wisconsin
Association of Wisconsin RPCs

Subscriber
District of Columbia
Appalachian Regional Commission
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<tr>
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<td>Terry Bobrowski</td>
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2016 EVENTS

April 4 – 6, 2016
Washington Policy Conference
Marriott Crystal Gateway
Arlington, Virginia
703.920.3230
Room rate: $260 single/double

October 15 – 18, 2016
Annual Training Conference
Hyatt Regency San Antonio
San Antonio, Texas
888.421.1442
Room rate: $189 single/double

2017 EVENTS

March 20 – 22, 2017
Washington Policy Conference
Marriott Crystal Gateway
Arlington, Virginia
703.920.3230
Room rate: $260 single/double

September 9 – 12, 2017
Annual Training Conference
Hilton Anchorage • Anchorage, Alaska
800.HILTONS • Room rate: $181 single/double
Anchorage Marriott • Anchorage, Alaska
800.228.9290 • Room rate: $195 single/double

2018 EVENTS

March 19 – 21, 2018
Washington Policy Conference
Marriott Crystal Gateway
Arlington, Virginia
703.920.3230
Room rate: $260 single/double

October 13 – 16, 2018
Westin Charlotte
Charlotte, North Carolina
866.837.4148
Room rate: $199 single/double

Visit nado.org/events for more information.
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