

# An Introduction to the NADO Research Foundation's CEDS Resilience Library

**Economic Resilience & the CEDS:  
A Pre-HUD SCI Convening Workshop**

**December 2, 2014**

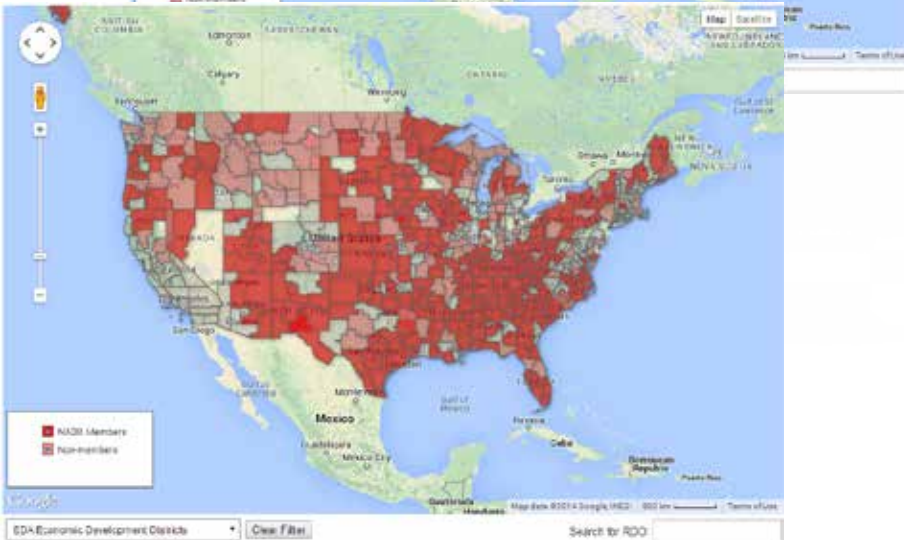
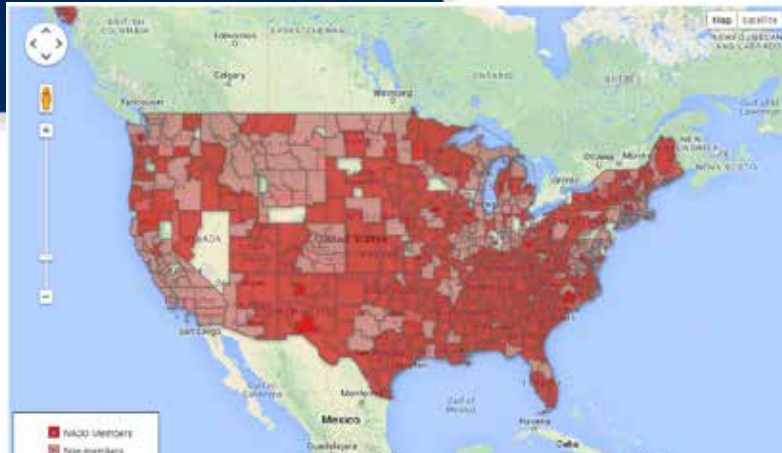


# Our Membership

The National Association of Development Organizations (NADO) is a membership organization for the network of over 520 **regional development organizations (RDOs)** throughout the U.S.

RDOs are **also known as** “Councils of Governments,” “Regional Planning Commissions,” “**Economic Development Districts**,” and other local names

Promote efforts that **strengthen local governments, communities, and economies** through regional strategies focusing on economic development, infrastructure, housing, transportation, and regional planning



# NADO Research Foundation

Founded in 1988, the **NADO Research Foundation** is the non-profit research affiliate of NADO.

Shares **best practices** in latest developments and trends in small metropolitan areas and rural America through technical assistance, training, peer exchanges, publications, and other resources

## Focus Areas:

Rural Transportation  
Regional Resilience  
Sustainable Communities  
Capacity Building  
Organizational Support



REGIONAL STRATEGIES. PARTNERSHIPS. SOLUTIONS.  
NADO.ORG

# CEDS Library Background

## WHY?

- Aware of EDA's revisions to the CEDS guidelines
- Already actively involved in helping our members build resilience to economic shocks and natural disasters
- Wanted to better understand the existing CEDS landscape in order to provide better assistance and promote best practices

## HOW?

- Undertook a comprehensive review of current/available NADO-member CEDS
- Searched for inclusion of resilience to natural disasters and economic downturns generally, as well as more specific strategies such as diversification, workforce realignment, integration of planning efforts, etc.



Image: Southern Tier Central Regional Planning & Development Board

# General Findings

**EDDs focus primarily on resilience to natural disasters in a specific chapter, section, or appendix.**

- Often in response to a recent major event.

**Integrating resilience into the CEDS can take multiple forms.**

- Analysis of regional vulnerabilities in SWOT assessment
- Inclusion of regional disaster preparedness and recovery efforts
- Strategies to diversify the economy and/or realign the workforce to support emerging industries
- Objectives built off of statewide initiatives or related regional planning efforts

**EDDs play multifaceted role: scenario planner, researcher, and responder.**



# The CEDS Library

At NADO, we promote regional strategies, partnerships and solutions to strengthen the economic competitiveness and quality of life across America's local communities

Learn More →

- Awards
- Regional And Community Planning
- State Associations
- Transportation
- Organizational Capacity And Professional Development
- Small Business Finance
- Disaster Resilience
- Regional Economic Development
- CEDS Resilience Library**

Our Mission

Advocacy

Upcoming Training

## CEDS Resilience Library

[NADO.org](#) > [Resources](#) > CEDS Resilience Library

### BACKGROUND:

In anticipation of the Economic Development Administration's (EDA) upcoming release of revised Comprehensive Economic Development Strategy (CEDS) guidelines, the NADO Research Foundation has compiled a library of examples to help Economic Development Districts (EDDs) navigate incorporating resilience to economic disruptions and other disasters into their CEDS.

EDA is amending the CEDS guidelines to include an economic resilience requirement because it is increasingly apparent that economic prosperity is linked to a region's ability to prevent, withstand, and quickly recover from major disruptions to its underlying economic base. In addition, the CEDS process provides a critical mechanism to help EDDs identify regional vulnerabilities and prevent or respond to economic disruptions.

Many regions, especially those that have been heavily impacted by natural disasters or the downturn of a specific industry, have already begun incorporating aspects of resilience into their CEDS. These aspects may include:

- ▶ Detailed analyses of regional vulnerabilities in SWOT assessments;
- ▶ Inclusion of regional disaster preparedness and recovery efforts;
- ▶ Strategies to diversify the economy or realign the workforce to support emerging industries;
- ▶ Resilience objectives built off of statewide initiatives or related regional planning efforts;
- ▶ Or, all of the above.

### ABOUT THE LIBRARY:

<http://www.nado.org/resources/ceds-library/>

# Using the Index

## ABOUT THE LIBRARY:

The NADO Research Foundation has reviewed CEDS prepared by our members and how EDDs are currently addressing resilience. The library allows users to browse by state and topic.

Users of the library should first open the **library's index** - an excel spreadsheet the Foundation has compiled. This spreadsheet lists the name of the EDD organization's website, and the topic areas related to resilience addressed in each (relevant column). Topic areas related to resilience include:

- ▶ Whether resilience is incorporated throughout the document or in a specific section
- ▶ The type of natural disasters that the EDD is building resilience to;
- ▶ Assessment of economic shifts;
- ▶ Loss of industry/major employer;
- ▶ Economic diversification;
- ▶ And, workforce realignment, among others.

If a user finds a CEDS that is of particular interest, it can be located by simply searching for the organization's name. For example, users can search for "Northwest Alabama Council of Governments – 2012 CEDS". Each CEDS is available on the webpage allowing users to explore the examples in more detail.

Please contact NADO Research Foundation Program Associate Sara James for any questions.

### LIBRARY INDEX:

Start Here: [CEDS Resilience Library Index](#)

### ALABAMA:

[Northwest Alabama Council of Governments – 2012 CEDS](#)

[South Alabama Regional Planning Commission – 2012 CEDS](#)

[West Alabama Regional Commission – 2012 CEDS](#)

Organization	State	Website	Resilience Incorporated Throughout Document	Resilience Incorporated in Specific Section	Natural & Man-Made Disasters (Type)	Economic Downturn / Shifting Economic Landscape	Loss of Industry / Industry-Related Issues	Diversification	Workforce Realignment
Northwest Alabama Council of Local Governments	AL	<a href="http://www.nacolg.com">www.nacolg.com</a>		X	X (Tornadoes)		X		
South Alabama Regional Planning Commission	AL	<a href="http://www.sarpc.org">www.sarpc.org</a>		X (SWOT Analysis & Goal)	X (General, Storm-Related Impacts)				
West Alabama Regional Commission	AL	<a href="http://www.warc.info">www.warc.info</a>	X		X (Tornadoes, Flooding, Oil Spill)	X	X		
Central Arkansas Planning & Development District	AR	<a href="http://www.capdd.org">www.capdd.org</a>					X	X	
Central Arizona Governments	AZ	<a href="http://www.caqaz.org">www.caqaz.org</a>				X		X	
Northern Arizona Council of Governments	AZ	<a href="http://www.nacog.org">www.nacog.org</a>						X	
Superior California Economic Development Region 10 Economic Development District	CA	<a href="http://www.scedd.org">www.scedd.org</a>		X (SWOT Analysis)	X (General)	X		X	X
Region 9 Economic Development District of Southwest Colorado, Inc.	CO	<a href="http://www.scan.org">www.scan.org</a>		X (Disaster Planning)		X			
Apalachee Regional Planning Council	FL	<a href="http://www.thearpc.com">www.thearpc.com</a>				X	X (Port, Manufacturing)		
Central Florida Regional Planning Council	FL	<a href="http://www.cfrpc.org">www.cfrpc.org</a>				X		X	X
South Florida Regional Planning Council	FL	<a href="http://www.sfrpc.com">www.sfrpc.com</a>	X					X	
Southwest Florida Regional Planning Council	FL	<a href="http://www.swfrpc.org">www.swfrpc.org</a>				X		X	
Coastal Regional Commission	GA	<a href="http://www.crc.ga.gov">www.crc.ga.gov</a>							X
Central Savannah River Area Regional Commission	GA	<a href="http://www.csrardc.org">www.csrardc.org</a>				X	X (Manufacturing)		
Georgia Mountains Regional Commission	GA	<a href="http://www.qmrc.ga.gov">www.qmrc.ga.gov</a>		X (Chapter 5)	X (General)			X	X
East Central Iowa Council of Governments	IA	<a href="http://www.edcog.org">www.edcog.org</a>			X (Floods)				
Iowa Northland Regional Council of Governments	IA	<a href="http://www.inrcog.org">www.inrcog.org</a>			X (Floods)			X	X
North Iowa Area Council of Governments	IA	<a href="http://www.niacog.org">www.niacog.org</a>		X	X (Floods, Tornadoes)	X		X	X
Region Six Planning Commission	IA	<a href="http://www.region6planning.org">www.region6planning.org</a>			X (Floods)				
Southeast Iowa Regional Planning Commission	IA	<a href="http://www.seirpc.com">www.seirpc.com</a>		X (Appendix E)	X (Floods, General)				
Southern Iowa Council of Governments	IA	<a href="http://www.sicog.com">www.sicog.com</a>			X (Floods)				
Clearwater Economic Development Association	ID	<a href="http://www.clearwater-eda.org">www.clearwater-eda.org</a>			X (General)			X	
Southeast Idaho Council of Governments	ID	<a href="http://www.sicog.org">www.sicog.org</a>				X	X (Rural, Resource Extraction)	X	
Greater Egypt Regional Planning & Development Commission	IL	<a href="http://www.greateregypt.org">www.greateregypt.org</a>				X	X (Major employers, coal stagnation)	X	

# Moving Forward & A Request

**Library is in it's infancy – would love to develop it further to make it more interactive/user-friendly.**

- Include more detailed analysis of resilience in each example.
- Direct users to specific examples based on advanced search criteria.

**Will need to be continually updated to include recently revised CEDS.**

- Potential EDD self-reporting function?
- Involve EDA regional staff.

**The resource can only be made stronger with feedback from users like you!**



*Image: NADO Lessons from the Storm Workshop, Little Rock, AR*



*Image: NADO Lessons from the Storm Workshop, Little Rock, AR*



# NADO

NATIONAL ASSOCIATION OF DEVELOPMENT ORGANIZATIONS

**Sara James**  
**Program Associate**  
**NADO Research Foundation**

**[sjames@nado.org](mailto:sjames@nado.org) 202.624.5257**

