2014 Annual Training Conference
August 23 - 26 | Denver, CO

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PROGRAM & GUIDE

NADO

2014 Annual Training Conference
August 23 - 26 | Denver, CO

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NADO thanks each of the supporting organizations and exhibitors for participating in this conference.

SPONSORS:

Appalachian Regional Commission
Federal Highway Administration [Contract # DTFH61-10-C-00033]
South Delta Planning and Development District
The Ford Foundation [Grant # 0130-0301]
Three Rivers Planning and Development District, Inc.
U.S. Department of Housing and Urban Development (as a sub-recipient to the Institute for Sustainable Communities)
U.S. Economic Development Administration Atlanta Regional Office [Grant # 04-79-06700]
U.S. Economic Development Administration Austin Regional Office [Grant # 08-79-04379]
U.S. Economic Development Administration Chicago Regional Office [Grant # 06-06-05883]
VC3 (Keeping us all connected with Wi-fi in all conference meeting rooms)

EXHIBITORS:

Esri (Environmental Systems Research Institute, Inc.)
Magellan Advisors
NADO
NADO Research Foundation
Portfol
Rural Assistance Center
Sorian LLC
Southeastern Institute of Research

Centennial Foyer
Stop by the Conference Registration and Information Center to pick up your name badge and conference packet.

REGISTRATION SCHEDULE

Friday, August 22
8:30 – 10:00 a.m.
4:00 – 6:00 p.m.
Saturday, August 23
7:30 a.m. – 4:00 p.m.
Sunday, August 24
7:30 a.m. – 5:30 p.m.
Monday, August 25
7:15 a.m. – 5:00 p.m.
Tuesday, August 26
8:00 a.m. – 5:00 p.m.

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Please note that hotel meeting room temperatures are not within our control. We suggest that you plan accordingly and bring a sweater. The conference is meant to be a comfortable training experience for attendees and business casual dress is encouraged, except for the President’s Award Dinner which is business attire.
Dear NADO Members and Friends:


On behalf of the Board of Directors, thank you for your on-going support of NADO and the NADO Research Foundation. We are pleased that so many members have traveled to Denver for this conference—we know that your time and resources continue to be challenged, but we are confident that you will find the conference to be informative, educational, and fun!

As NADO’s President, I am honored to preside over this year’s ATC, especially because the focus is on our roles as game changers. We are all changing the game in our regions. Regional councils are leading the way when it comes to innovative solutions to local problems and challenges. The programs we manage and services we provide are instrumental in helping our regions thrive. Convening here in Denver gives us many opportunities to share our experiences; seek solutions to particular challenges from our peers; hear about new approaches and strategies, as well as share your game changing initiatives.

The 2014 ATC offers a full slate of educational events. Mobile workshops, learning labs, plenary and concurrent sessions, and many chances to network with peers weaved into the packed agenda will encourage information exchange and much dialog. The NADO Board and I are excited that recently appointed Assistant Secretary of Commerce for Economic Development Jay Williams is part of our conference and that he is interested in learning more about the diverse richness of regional councils across the nation.

I am thrilled to report that VC3 is once again providing free Wi-Fi to attendees in the conference meeting rooms and the registration and coffee break area. In addition, for those who use smartphones, a mobile application has been created to keep you connected throughout the entire event; access it regularly for the conference agenda, speaker presentations, attendee contact information, and much more! Visit page 6 to learn how to access and use the app.

There are three occasions for NADO members to participate in our organization’s operations: the 2013-2014 Board of Directors meeting on Sunday, the 2014-2015 Board of Directors meeting on Tuesday, and the Annual Business Meeting on Tuesday. I hope you will plan to attend these meetings as they are great opportunities to hear from the leadership and staff.

NADO’s ATC is all about networking with peers to exchange information and ideas and the annual Innovation Awards Roundtable Reception provides a perfect opportunity. Please plan to celebrate the accomplishments of over 80 Innovation Awardees on Monday afternoon and learn about the best practices in regional development across the nation.

Thank you for the opportunity to serve as your President this past year and have a wonderful conference!

Very sincerely,

Peter Gregory, President

Executive Director, Two Rivers-Ottawaquechee Regional Commission
FRIDAY, AUGUST 22

8:30 a.m. – 10:00 a.m. and 4:00 – 6:00 p.m.
Conference Registration
Centennial Foyer

8:45 a.m. – 4:15 p.m.
Mobile Workshop
Hotel Lobby
• Flood Recovery on the Front Range: Inspiring Stories of Community Resilience

9:00 a.m. – 4:00 p.m.
Mobile Workshop
Hotel Lobby
• GIS Training: From Surviving to Thriving in a Rapidly Changing World

1:00 - 5:00 p.m.
Special Training Event for EDDs and Other EDA Grantees Located in the EDA Denver Region
Mineral B-C

SATURDAY, AUGUST 23

7:30 a.m. – 4:00 p.m.
Conference Registration
Centennial Foyer

7:30 a.m. – 9:00 a.m.
SERDI Council of Peers Meeting
Mineral A

9:00 a.m. – 1:30 p.m.
WealthWorks in Rural Communities and Regions
Agate A-B

8:45 a.m. – 3:30 p.m.
Mobile Workshop
Hotel Lobby
• Hopping up Economic Growth and Community Development: Colorado’s Craft Brewing Industry

2:00 – 4:00 p.m.
Concurrent Learning Labs
• RDOs at the Helm: Leading Statewide Economic Development Coordination Initiatives

SUNDAY, AUGUST 24

7:30 a.m. – 5:30 p.m.
Conference Registration
Centennial Foyer

8:30 – 10:00 a.m.
Membership Regional Caucus Meeting
All NADO members are urged to attend their regional caucus.
• East
• Midwest
• Southeast
• Southwest
• West

10:00 a.m. – 12:00 p.m.
Concurrent Learning Labs
• New Trends in Economic Development and the Role of RDOs
• Communicating Across Digital Channels
• The Moral Code of an Invested Board Member

12:00 – 1:30 p.m.
Executive Committee Meeting
Sandstone

12:00 – 1:30 p.m.
Lunch on Your Own

1:30 – 3:00 p.m.
Nominating Committee Meeting
Open to all NADO members
Agate A

1:00 – 3:00 p.m.
Concurrent Learning Labs
• Using the CEDS to Build Economic Resilience
• Preventing, Detecting, and Dealing with Fraud: Steps to Make Sure Your Organization Does not Fall Victim to Fraudulent Behavior

3:30 – 5:15 p.m.
2013-2014 Board of Directors Meeting
Open to all NADO Members
Mineral D-G

5:30 – 7:00 p.m.
Opening Reception
Centennial D
MONDAY, AUGUST 25

7:15 a.m. – 5:00 p.m.  Conference Registration
Centennial Foyer

7:30 – 8:30 a.m.  DDAA Breakfast
Centennial D-E
(Invitation only for LDDs in the 13-state ARC region)

8:30 – 10:00 a.m.  Opening Plenary: RDOs as Game Changers
Centennial D-E

10:00 – 10:15 a.m.  Networking Break
Centennial Foyer

10:15 – 11:45 a.m.  Concurrent Sessions
- Embracing Team and Leadership Strengths During Change
- Tackling Transportation Finance
- Using Data to Drive Stakeholder Engagement
- OMB’S “Super Circular”: How Federal Grants Management Reform Will Affect RDOs

12:00 – 1:30 p.m.  Plenary Luncheon with Jay Williams, Assistant Secretary of Commerce for Economic Development
Centennial D-E

1:30 – 3:45 p.m.  Mobile Workshop
- Historic Preservation and Green Building Tour
- Fitzsimons: Transformation of a Closed Army Base into a Square Mile of Life Sciences

1:45 – 3:00 p.m.  Concurrent Sessions
- New Executive Directors: Making it Through the First Three Years
- Understanding the New Generation of GIS
- Training and Educating a Workforce to Create Entrepreneurial Regions
- RDOs in the Balance: Managing the Opportunities and Challenges of Aging Populations

3:00 – 3:15 p.m.  Networking Break
Centennial Foyer

3:15 – 4:30 p.m.  Concurrent Sessions
Centennial F
- Practicing Good Governance
- Making Sense out of Federal Indirect Cost Recovery

5:00 – 6:30 p.m.  Innovations Reception
Centennial D-E
All conference attendees are invited to learn about the winning projects AND to participate in the iPad raffle.

TUESDAY, AUGUST 26

8:00 a.m. – 5:00 p.m.  Conference Registration
Centennial Foyer

8:30 – 10:00 a.m.  Plenary Session: Craft Beer Industry Brews Economic Opportunities
Centennial D-E

9:00 a.m. – 3:30 p.m.  Mobile Workshop
- Taking Herbal Tea Global: The Story of Celestial Seasonings
Hotel Lobby

10:00 – 10:15 a.m.  Networking Break
Centennial Foyer

10:15 – 11:45 a.m.  Concurrent Sessions
- Taking Workforce Development Programs to the Next Level
- The Changing Energy Economy: Implications for RDOs
- The National Flood Insurance Program Community Rating System: An Introduction and Discussion of the RDO Role

10:15 a.m. – 12:00 p.m.  Mobile Workshop
- Old Neighborhood, New Vibrancy: The LoDo Walking Tour
Hotel Lobby

Win an iPad Mini!
Go to page 13 to learn how!
SCHEDULE AT-A-GLANCE (cont’d)

10:15 a.m. – 2:00 p.m.
Mobile Workshop
• Planning for Transit-Oriented Development in Lakewood

12:00 – 1:00 p.m.
Lunch on Your Own

12:00 – 1:00 p.m.
New Board Member Lunch

12:00 – 3:15 p.m.
Mobile Workshop
• Harnessing the Wind: Tour of the Vestas Facility

1:15 – 2:15 p.m.
Concurrent Sessions
• Preparing for the Next Disaster: What I Wish I Had Known
• Building Revenue Streams
• Streamlining Operations and Reducing Costs by Moving to the Cloud

• The Workforce Innovation and Opportunity Act: What Does It Mean for RDOs?  
  Centennial A

2:15 – 2:30 p.m.
Networking Break
  Centennial Foyer

2:30 – 3:30 p.m.
  Centennial F-G

3:40 – 5:15 p.m.
• Annual Business Meeting
  Centennial H

5:30 – 6:15 p.m.
Innovation Awards Photo Session
  Agate A-B

6:00 – 8:00 p.m.
Cash Bar and President’s Award Dinner
  Centennial D-E

CONFERENCE IPHONE, IPAD, & ANDROID APP

Download NADO’s free conference app from your mobile device for more information about the schedule and sessions, all in the palm of your hand!

• Visit the App Store and search for the “NADO ATC” App.
• Once you download the app, you will be prompted to create a CrowdCompass account.
• Select “Nado 2014” in the event directory to download event information.

Now you will be able to use the app to stay in tune with all that’s happening at ATC 2014!
FRIDAY, AUGUST 22

8:30 a.m. – 10:00 a.m. and 4:00 – 6:00 p.m.
Conference Registration ...................................................................................................... Centennial Foyer

8:45 a.m. – 4:15 p.m.
Mobile Workshop.................................................................................................................. Hotel Lobby

**Flood Recovery on the Front Range: Inspiring Stories of Community Resilience**
After a quick trip to Lyons and Boulder, participants will meet leaders who have been immersed in the recovery and rebuilding process from the 2013 floods. They will visit affected areas, hear about successes and challenges, and pick up valuable lessons and best practices that they can apply to disaster preparedness and recovery efforts in their regions. Additionally, participants will be encouraged to share their own experiences with disaster recovery and resilience with the host communities. Lunch will be provided. Pre-registration and a special fee required. Meet in lobby at 8:45 a.m.; bus will leave hotel at 9:00 a.m. and return by 4:15 p.m.

9:00 a.m. – 4:00 p.m.
Mobile Workshop.................................................................................................................. Hotel Lobby

**GIS Training: From Surviving to Thriving in a Rapidly Changing World**
Featuring ArcGIS Desktop and ArcGIS Online, attendees will enhance their skills to analyze landscape, demographics, income, financial expenditures, education, and hundreds of other community-specific data points in order to better understand their region’s overall resiliency. Training is at an intermediate level; some knowledge of ArcGIS is required. Expert trainers and lunch will be provided by Esri. Pre-registration and a special fee required. Sponsored by Esri. Meet in lobby at 9:00 a.m.; bus will leave hotel at 9:15 a.m. and return by 4:00 p.m.

1:00 - 5:00 p.m.
**Special Training Event for EDDs and Other EDA Grantees**
Located in the EDA Denver Region .................................................................................. Mineral B-C
EDA grantees from the Denver EDA region are invited to meet the Denver staff and hear the latest updates from EDA. DRO staff will provide information on current EDA programs and funding priorities, and will offer training sessions on topics regarding its program delivery in the Denver region. EDA staff will be on-hand to meet with its Denver region partners and will be available to answer questions from stakeholders.
SATURDAY, AUGUST 23

7:30 a.m. – 4:00 p.m
Conference Registration ................................................................. Centennial Foyer

7:30 a.m. – 9:00 a.m.
SERDI Council of Peers Meeting ...................................................... Mineral A

9:00 a.m. – 1:30 p.m.
WealthWorks in Rural Communities and Regions ......................................... Agate A-B
Learn about identifying assets, extending your partnerships, and building wealth through local and regional development efforts. The demand-centered economic development framework discussed in this session helps regions boost their prosperity, increase self-reliance, enhance existing and emerging sectors, and bring better opportunities for jobs and income to communities. This session is sponsored by The Ford Foundation; there is no fee to attend, but pre-registration is required. Check in with the conference registration desk if you have not registered but are interested in attending.

trainer: Barbara Wyckoff, Director, Dynamica Coaching and Capacity Building, Silver Spring, MD

8:45 a.m. – 3:30 p.m.
Mobile Workshop
Hopping up Economic Growth and Community Development:
Colorado’s Craft Brewing Industry .................................................. Hotel Lobby
Travelling north along the Front Range of the Rocky Mountains to Fort Collins, the group will tour two, sustainable, locally-owned craft breweries: New Belgium Brewery and Fort Collins Brewery. Over lunch at Fort Collins Brewery’s Gravity 1020, Bart Watson of the Boulder-based Brewers Association and Jim Clark of Visit Fort Collins will talk about the economic impact of the craft beer industry nationally and locally. Learn how these businesses are impacting the community through partnerships, workforce development, sustainability, and innovative business models. Pre-registration and a special fee required. Please note: no open toed shoes are allowed on the floor. Meet in lobby at 8:45 a.m.; bus will depart at 9 a.m. and return by 3:30 p.m.

2:00 – 4:00 p.m.
Concurrent Learning Labs
RDOs at the Helm: Leading Statewide Economic Development Coordination Initiatives ............................................................... Centennial F
Regional development organizations are increasing their visibility through collaborative work with their peers across the state. Not only are they working together to inform a broader audience of their critical roles in regional development, they are also collaborating on state-wide initiatives with various state agencies and federal agencies. This session will offer models of different statewide coordination efforts currently underway, presenters will offer tips on how they formed their strategic alliances and how they work together across their states while continuing to make a difference locally in their regions. Pre-registration and a special fee are required.

trainers: Brian Kelsey, Director of Economic Development, NADO, Washington, DC
Betty Huskins, Executive Director, North Carolina Association of Regional Councils, Linville Falls, NC
Sarah Jane Maxted, Research Manager, ISC, Harvard Business School, Boston, MA

Taking Your Website from “Meh” to “Marvelous” ............................................ Centennial G
Consider this: once the average web user lands on your website, it takes about 4 seconds before they decide whether to stay on your page or leave. That means you have a very brief opportunity to capture attention and make it worth their while to stay and explore further. The key to marvelous impressions is understanding your message, your audience, and what matters most to them. This session is all about what matters most and believe it or not, it’s not the mechanics of your site. Come to this session with questions and walk away with an action-oriented to-do list that will make your website stand out and your audience take notice. Pre-registration and a special fee are required.

trainer: Erica Allison, CEO, Allison Development Group, Hendersonville, NC
5:00 p.m. – 6:30 p.m.
Reception for New Board Members, New NADO Members, and New Executive Directors ....................................................... Denver City Terrace, 5th Floor
Hosted by NADO Board

SUNDAY, AUGUST 24

7:30 a.m. – 5:30 p.m.
Conference Registration ............................................................. Centennial Foyer

8:30 – 10:00 a.m.
Regional Caucus Meetings
All NADO members are urged to attend their regional caucus.
East ............................................................................................ Agate A
Midwest ..................................................................................... Mineral A
Southeast .................................................................................. Mineral D-E
Southwest ............................................................................... Mineral F-G
West ......................................................................................... Agate B-C

10:00 a.m. – 12:00 p.m.
Concurrent Learning Labs
New Trends in Economic Development and the Role of RDOs ........................................... Centennial F
RDOs are well-positioned to play a key role in building strong regional economies. Many are already working to develop entrepreneurial environments, build a workforce with the skills not only needed today but tomorrow, provide opportunities for job creation and business development, help businesses gain access to the global marketplace, and look at sustainable and responsible development practices. This session will provide an overview of the latest trends in economic development through the perspective of the RDO’s potential involvement. Pre-registration and a special fee are required.

Trainers: .................................................................... Brian Kelsey, Director of Economic Development, NADO, Washington, DC
Sarah Jane Maxted, Research Manager, ISC, Harvard Business School, Boston, MA

Communicating Across Digital Channels ................................................. Centennial G
Twitter. Facebook. LinkedIn. You Tube. Blogs. Email. For some, the mere mention of these information channels causes trepidation and fear, and often results in ignoring the social and digital space completely. While keeping up with all things digital can be mind-boggling, it can also be an effective means to communicate with stakeholders directly. This session will look at the various platforms, how they work and why they are uniquely effective to your situation. To make the most of this session, bring a list of the accounts you currently use, a list of those you’re contemplating, and why for both! Pre-registration and a special fee are required.

Trainer: ..................................................................... Erica Allison, CEO, Allison Development Group, Hendersonville, NC
Moderator: .................................................. Ashley Aukes, Communications Specialist, Region Nine Development Comm., Mankato, MN

The Moral Code of an Invested Board Member ........................................... Centennial H
As a local elected official, business or non-profit leader from your community sitting on the board of your regional development organization, you are in a pivotal position as you are charged with helping steer the course of the organization over the coming years. This interactive session will look at the most critical roles of RDO board members, and will address best practices to lead from the board room into the organization. Attendees will also learn key insights into facing the top challenges and how to address them as part of your legacy. Pre-registration and a special fee are required.

Trainer: ................................................. Monica Scamardo, President, Variate Consulting, Round Rock, TX
12:00 – 1:30 p.m.
Executive Committee Meeting .......................................................... Sandstone

1:30 – 3:00 p.m.
Nominating Committee Meeting .................................................. Agate A
Open to all NADO members

1:00 – 3:00 p.m.
Concurrent Learning Labs
Using the CEDS to Build Economic Resilience .................................. Centennial F
This session will help economic development districts (EDDs) navigate the multi-faceted topic of economic resilience and highlight ways to cohesively integrate resilience into CEDS planning efforts. Speakers will highlight how they identified vulnerabilities, analyzed their impacts, and developed strategies to build resilience. In addition, the NADO Research Foundation will launch an online library of CEDS that have incorporated resilience goals and strategies, intended to be a compilation of examples that EDDs can access when working to include resilience within their economic development strategies. Pre-registration and a special fee are required.

Trainers: ............................................. Brian Kelsey, Director of Economic Development, NADO, Washington, DC
       Kevin Belanger, Executive Director, South Central PDC, Houma, LA

Preventing, Detecting, and Dealing with Fraud:
Steps to Make Sure Your Organization Does not Fall Victim to Fraudulent Behavior ...... Centennial G
Like almost all organizations and businesses, RDOs are not immune to fraud. Across the board, fraud costs U.S companies billions of dollars each year. In addition to the astronomical costs, cleaning up after fraud occurs can cause undue headaches, frustration, and disruption to your organization. This session will walk attendees through key steps that can be implemented to help you prevent fraud all together, or detect it before it becomes a huge nightmare. Board members, executive directors, and senior managers all need various types of financial information to better manage individual programs and the overall organization. This session will lead attendees through a financial statements primer that will cover what they are, what information they should contain, how to read them and how to use them to manage your organization and plan for the future – all vital information that you should be receiving and reviewing on a regular basis. Pre-registration and a special fee are required.

Trainer: ................................................................. Cam Matheny, RCM Consulting, Buckhannon, WV
Moderator: ............................... Greg Jones, Executive Director, Southern Indiana Development Commission, Loogootee, IN

3:30 – 5:15 p.m.
2013-2014 Board of Directors Meeting ............................................. Mineral D-G
Open to all NADO Members

5:30 – 7:00 p.m.
Opening Reception ................................................................. Centennial D
All conference attendees are welcome to attend.

MONDAY, AUGUST 25

7:15 a.m. – 5:00 p.m.
Conference Registration .......................................................... Centennial Foyer

7:30 – 8:30 a.m.
DDAA Breakfast ........................................................................... Mineral A-C
(Invitation only for LDDs in the 13-state ARC region)
8:30 – 10:00 a.m.

Opening Plenary: RDOs as Game Changers

Without a doubt, RDOs and their strategic partners are changing the game for regional development. Looking beyond the tried and true tools for building strong regional economies, many RDOs have created exciting and innovative paths for economic and community vitality across their regions. Using highly visual presentations, speakers will succinctly share their approaches with the audience, from initial idea to implementation to impact. The facilitated session will allow for opportunities for dialog among speakers and the audience.

Panelists: Thomas Higginbotham, Executive Director, Northeast Nebraska EDD, Norfolk, NE
Cheryal Lee Hills, Executive Director, Region Five Development Commission, Staples, MN
Amanda Hoey, Executive Director, Mid-Columbia Economic Development District, The Dalles, OR
Susan McMahon, Associate Director, Windham Regional Commission, Brattleboro, VT
Emery Polelonema, Regional Planner, Six County AOG, Richfield, UT
Melissa Rivers, Executive Director, East Arkansas Planning and Development District, Jonesboro, AR

Facilitator: Erik Pages, President, EntreWorks Consulting, Arlington, VA

10:00 – 10:15 a.m.

Networking Break

10:15 – 11:45 a.m.

Concurrent Sessions

Embracing Team and Leadership Strengths During Change

RDOs continue to face challenges presented by dwindling financial resources coupled with increasing requests for their products and services. At the same time, staff turnover at all levels is offering up new hurdles to overcome, but also lots of new chances for exciting changes. Attendees will learn about ways to identify top leadership and team strengths; implementing strengths during transition rather than focusing on weaknesses; and the notion that introversion is a leadership strength.

Trainer: Monica Scamardo, President, Variate Consulting, Round Rock, TX
Moderator: Sasha Grist, Interim Executive Director, Western Arkansas PDD, Fort Smith, AR

Tackling Transportation Finance

The federal Highway Trust Fund is nearly out of funds, and proposals to shore up the balance over the long-term remain politically controversial. Hear an update and outlook on the federal program, impacts on state and local governments, as well as one state’s solution to raising funds: a regional sales tax supporting regionally and locally determined projects. This session is good for executive directors, planning staff, and board members with an interest in transportation.

Speakers: Kathy Ruffalo, President, Ruffalo and Associates, Washington, DC
Andy Crosson, Executive Director, Central Savannah River Area Regional Commission, Augusta, GA
Moderator: Joe Myhre, Executive Director, North Iowa Council of Governments, Mason City, IA

Using Data to Drive Stakeholder Engagement

Identifying what issues are most important to a region is often the first step in using the right data to engage the public in the planning process. Experts from capacity building teams that have worked directly with HUD Sustainable Communities grantee regions will share what tools and strategies are available for both urban and rural regions to strengthen and broaden outreach and planning efforts. The session will also feature how data from GIS and other analysis tools were used to engage the public in regional planning efforts in Utah, Idaho, and Colorado and provide strategies for how your region can best use data to support an effective and inclusive planning process.

Speakers: Jay Baker, Lead Planner, Envision Utah, Salt Lake City, UT
Ashley Kaade, Planner II: Stakeholder Engagement, Denver Regional COG, Denver, CO
Jennifer Newcomer, Director of Research, The Piton Foundation, Denver, CO
Moderator: Ken Snyder, Executive Director, PlaceMatters, Denver, CO
OMB’s “Super Circular”: How Federal Grants Management Reform Will Affect RDOs

In late 2013, OMB rolled out the most comprehensive overhaul of federal grants management policies in decades. With a plan for full and uniform implementation by federal agencies by the end of 2014, the new “Super Circular” consolidates and hopefully streamlines several longstanding grant circulars covering administrative requirements (A-102 and A-110), cost principles (A-21, A-87, and A-122) and audit policies (A-133). This session will highlight the key changes that will impact regional development organizations in their roles as recipients, pass-through agencies, and subrecipients of federal grants and cooperative agreements.

**Trainer:** Bob Lloyd, Principal, Robert M. Lloyd Consulting Services, and Partner, Federal Fund Management Advisor, SC

**Moderator:** Patricia Hartung, Executive Director, Upper Savannah Council of Governments, Greenwood, SC

12:00 – 1:30 p.m.

**Plenary Luncheon**

Strengthening the EDA Partnership to Solidify RDOs as Game Changers

**Speaker:** The Honorable Jay Williams, Assistant Secretary of Commerce for Economic Development, Washington, DC

**Moderator:** Peter Gregory, NADO President, and Executive Director, Two Rivers-Ottauquechee Regional Commission, Woodstock, VT

1:30 – 3:45 p.m.

**Mobile Workshops**

**Historic Preservation and Green Building Tour**

Learn how historic preservation is driving economic growth and redevelopment in neighborhoods throughout Denver. After a brief bus tour to see some of Denver’s historic gems, you will visit the Emerson School, a former elementary school built in 1885 that is now home to historic preservation and conservation organizations working in the city and throughout the state to protect historic sites. This recent rehab incorporated many green building techniques, such as a geothermal heating and cooling system, restoring windows to address leakages, and maximizing daylighting in the building. Pre-registration and a special fee are required. **Meet in hotel lobby at 1:30 to board the bus; return to the hotel by 3:45 p.m.**

**Fitzsimons: Transformation of a Closed Army Base into a Square Mile of Life Sciences**

Under the BRAC process, the Fitzsimons Redevelopment Authority has overseen the massive redevelopment of this former army base into a “life sciences city” with over 20,000 workers engaged in patient care, medical research, education, and biotechnology R&D. Participants in this workshop will see and hear how this dramatic transformation was planned and executed to create a new economic engine within the Denver-Aurora metro area. Pre-registration and a special fee required. **Meet in hotel lobby at 1:30 to board the bus; return to the hotel by 4:30 p.m.**

1:45 – 3:00 p.m.

**Concurrent Sessions**

**New Executive Directors: Making it Through the First Three Years**

About 25 percent of all RDO executive directors have been on the job three years or less. And, many more are on board to replace retiring executive directors in the next few years. This session will outline questions that will help new executive directors determine if their priorities are operational or strategic; outline principles to secure early wins (and avoid losses) to get results and build trust; and discuss three pillars of self-management that can help determine success.

**Trainer:** Monica Scamardo, President, Variate Consulting, Round Rock, TX

**Moderator:** Mike Sutherland, Executive Director, Boonslick Regional Planning Commission, Warrenton, MO
Understanding the New Generation of GIS

This session will draw from research and case studies to provide executive directors and other managers that are not GIS-savvy with an update into the latest trends in GIS, discuss how to take advantage of the ArcGIS for Local Government solutions, and how to gain significant improvements in your GIS programs. Sponsored by Esri.

Trainer: Shannon McElvaney, Esri, Redlands, CA
Moderator: John Hemmings, Executive Director, Ohio Valley Regional Development Commission, Waverly, OH

Training and Educating a Workforce to Create Entrepreneurial Regions

RDOs are playing an important role in supporting initiatives to train and educate workers to become successful entrepreneurs and small business owners. By planning and collaborating with non-profits, universities, and other partners, these efforts are promoting locally-driven economic development that is resulting in new jobs and a strengthened regional workforce. Many of these initiatives are being launched in incubators, converted office space, and training centers supported by RDOs and their partners. Learn more about projects underway throughout the country that are creating educational, training, and mentoring programs for startup and early stage companies, individual displaced workers, and other residents seeking to pursue their entrepreneurial goals.

Speakers: Ed Morlan, Executive Director, Region 9 Economic Development District of SW Colorado, Inc.
Tee McCovey, Division Director, Workforce Development, Southern MS PDD, Gulfport, MS
Amber Schaan, Fund Manager, Lake Agassiz Development Group, Fargo, ND

Moderator: Erik Pages, President, EntreWorks Consulting, Arlington, VA

RDOs in the Balance: Managing the Opportunities and Challenges of Aging Populations

Many RDOs are faced with increasing demand for services typically provided under the AAA programs at the same time as they are seeing their communities explode with baby boomers seeking a quieter, yet still active and engaged lifestyle. This session will provide attendees with a 30,000 foot overview of the state of aging programs in rural America, with best practice examples of diverse programs aimed at aging populations.

Speakers: Mary Milford, Transitional Care Coach, Bluegrass ADD, Lexington, KY
Jayla Sanchez-Warren, AAA Director, Denver Regional Council of Governments, Denver, CO

Moderator: Autumn Campbell, Director of Public Policy and Advocacy, n4a, Washington, DC

3:00 – 3:15 p.m.
Networking Break

3:15 – 4:30 p.m.
Concurrent Sessions

Practicing Good Governance: Stories from the Trenches

With no exception, all NADO member organizations are accountable to many audiences. Current executive directors will share their perspectives and practices for assuring their organizations are managed transparently, and that good governance practices are built into their management systems.

Speakers: Chris Bickley, Executive Director, Lowcountry Council of Governments, Yemassee, SC
Chris Brown, Executive Director, Ark-Tex Council of Governments, Texarkana, TX
Mark Farley, Executive Director, Upper Cumberland Development District, Cookeville, TN

Moderator: Rodney Kirtley, Executive Director, Barren River Area Development District, Bowling Green, KY

Win an iPad Mini!

Attend the Innovation Awards Reception on Monday at 5:00 p.m. (Centennial D-E), learn about winning projects, and enter the drawing! You must be present to win. Check your registration envelope for your personalized raffle card.
Making Sense out of Federal Indirect Cost Recovery

One of the most misunderstood concepts in federal fund management is indirect cost recovery. That’s been due, in no small way, to how confusing and full of holes the federal policies on the subject are. The Office of Management and Budget (OMB) received an earful of complaints about that from grant recipients and subrecipients during its recently completed grant reform initiative. And some changes are on the way. Those are being integrated with some “tried and true” concepts to create what will hopefully be a new and more effective regime of indirect cost recovery policies going forward. This session will identify and analyze what’s new and, more importantly, how RDO’s can employ those policies in developing indirect cost rate proposals, negotiating indirect cost rates, and getting funding agencies at all levels to recognize those rates.

**Trainer:** …..Bob Lloyd, Principal, Robert M. Lloyd Consulting Services, and Partner, Federal Fund Management Advisor, SC

**Moderator:** ..................Kathleen Lewis, Executive Director, Southeast Idaho Council of Governments, Pocatello, ID

**5:00 – 6:30 p.m.**

**Innovations Reception**

Almost 90 Innovation Award winners from the 2014 Innovations Award Class will be on hand to share information about their projects. Wander through the room and visit with the winners to learn from them directly. Learn about winning programs and participate in the iPad raffle!

**TUESDAY, AUGUST 26**

**8:00 a.m. – 5:00 p.m.**

**Conference Registration**

**8:30 – 10:00 a.m.**

**Plenary Session: Craft Beer Industry Brews Economic Opportunities**

This year, craft breweries contribute about 110,000 jobs across the U.S.; the industry grew 18% by volume and 20% in revenues in 2013; and by the end of 2013 there were just over 2,700 breweries across the country. And, many craft breweries source local ingredients and use renewable energy. The industry has a strong presence in Colorado and this session will provide an overview of one local brewery’s growth and impact on the state. Based in Ft. Collins, New Belgium Brewing is a leader in the craft beer industry. Co-founder and CEO Kim Jordan will share the brewery’s interesting history and share insights into the decision-making which resulted in the selection of Asheville, North Carolina as the location for New Belgium Brewing’s east coast operations.

**Speaker:** .............................................Kim Jordan, Co-founder and CEO, New Belgium Brewing, Ft. Collins, CO

**Moderator:** ................................................Justin Hembree, Executive Director, Land of Sky Regional Council, Asheville, NC

**9:00 a.m. – 3:30 p.m.**

**Mobile Workshop**

**Taking Herbal Tea Global: The Story of Celestial Seasonings**

Visit Celestial Seasonings factory tour and see how the #1 specialty tea in the U.S. is made. You will be able to sample some of Celestial’s 75 kinds of tea, view the original artwork from the beautiful packages, meet with key staff, and walk right on the factory floor and have a SENSE-ational experience (including the amazing peppermint room!). You will have a chance to visit the gift shop and herb garden, as well as have lunch in the Celestial Café. Pre-registration and special fee required. **Meet in the lobby at 9 a.m. and return to the hotel by 3:30 p.m.**

**10:00 – 10:15 a.m.**

**Networking Break**
10:15 – 11:45 a.m.

**Concurrent Sessions**

**Taking Workforce Development Programs to the Next Level** ............................................ **Centennial F**

NADO members across the nation are enhancing their workforce and skills development programs to provide more targeted services to residents. Some are crafting programs for specific populations—youth, elders, immigrants. Some are collaborating with community colleges and other educational institutions to deliver programs that build local skill sets that are attractive to potential businesses or industries. Others are developing new opportunities to help retirees stay in the workforce. This session will offer a glimpse at several RDO workforce programs that are making differences in their regions.

*Speakers:* ................. Lisa Cooper, Executive Director, Northern Kentucky Area Development District, Florence, KY
Jim Prosser, Executive Director, Centralina Council of Government, Charlotte, NC
Betty Riley, Executive Director, South Central Oregon EDD, Klamath Falls, OR
Matthew Dolge, Executive Director, Piedmont Triad Regional Council, Kernersville, NC

*Moderator:* .................... Jason Vincent, Executive Director, Pennyrile Area Development District, Hopkinsville, KY

**The Changing Energy Economy: Implications for RDOs** ............................................ **Centennial G**

Our country’s shifting energy landscape has spelled the boom of some regions and the bust of others. This session will explore varying approaches RDOs have taken to capitalize on the continually evolving energy economy and the lessons they have learned along the way. Speakers will cover a range of energy generation methods from oil and gas exploration to renewable energy generation and detail their varied economic impacts. Intended to be a wide-ranging discussion, attendees should come prepared to discuss the energy industry’s current impacts on their regional economies and how they can capitalize on emerging opportunities.

*Speakers:* ................. Bret Allphin, Development Manager/GIS Manager, Buckeye Hills-Hocking Valley DD, Reno, OH
Leodoro Martinez, Executive Director, Middle Rio Grande Development Council, Carrizo Springs, TX
Kevin Byrd, Executive Director, New River Valley Planning District Commission, Radford, VA

*Moderator:* ............. Linda Salmonson, Economic Development Manager, East River Electric Power Co-op, Madison, SD

**The National Flood Insurance Program Community Rating System: An Introduction and Discussion of the RDO Role** ............................................ **Centennial H**

Did you know that municipalities can get discounted flood insurance premiums for their residents when they implement public education, mapping, regulatory, and other strategies to reduce flood risks? They do this by participating in the National Flood Insurance Program (NFIP) Community Rating System, a voluntary incentive program that recognizes and encourages community floodplain management activities that exceed the minimum NFIP requirements. At this session, trainers from FEMA will provide an overview of the program and facilitate a discussion on the RDO role in helping local governments take advantage of the financial, safety, disaster resilience, and other benefits it can offer.

*Speakers:* ........................................ Bill Lesser, NFIP Community Rating System Coordinator, FEMA, Arlington, VA
Barbara Fitzpatrick, Senior Floodplain Specialist, FEMA Region VIII, Denver, CO

*Moderator:* ............................................ Christine Frost, Executive Director, North County Council, Bethlehem, NH

10:15 a.m. – 12:00 p.m.

**Mobile Workshops** ........................................................................................................................**Hotel Lobby**

**Old Neighborhood, New Vibrancy: The LoDo Walking Tour**

One of Denver’s oldest neighborhoods is also one of its most vibrant. After hearing a brief presentation about LoDo (Lower Downtown Denver), hit the streets with a guided tour of this exciting neighborhood which has seen a mix of historic preservation and new development in recent years with the establishment of the Lower Downtown Historic District by the city council in 1988. Hear about economic and community development efforts underway and how this area — formerly known as Denver’s Skid Row — has transformed into one of the most thriving neighborhoods in the city. Wear comfortable shoes! Pre-registration and a small fee required. **Meet in the lobby at 10:15 a.m. to walk to the 16th Street Mall Ride.**
10:15 a.m. – 2:00 p.m.

**Mobile Workshop**

**Planning for Transit-Oriented Development in Lakewood**

Hotel Lobby

Learn how the community of Lakewood, Colorado is connecting commercial development to transportation along the W light rail line, which opened for service in 2013. The new transit service, with 11 stops and six park-and-ride facilities, serves an emerging arts district, as well as affordable and market-rate housing. Development is being planned in one innovative district for businesses, shops, and residences alongside a station located near a major employment center and medical campus in Lakewood. Government, nonprofit, and arts organizations, local businesses, and the public have joined together to build momentum for development and reinvention and to address challenges. The workshop will include a trip on the W, as well as walking, and lunch. Pre-registration and a special fee required. **Meet in the lobby at 10:15 a.m. to walk to the 16th Street Mall Ride; return to hotel by 2:00 p.m.**

12:00 – 1:00 p.m.

**Lunch on Your Own**

12:00 – 1:00 p.m.

**New Board Member Lunch**

Presidential Suite

12:00 – 3:15 p.m.

**Mobile Workshop**

**Harnessing the Wind: Tour of the Vestas Facility**

Hotel Lobby

Vestas, a leader in the global wind power marketplace with 16,000 employees worldwide and wind turbine installations in over 65 countries, has four facilities in Colorado that employ almost 1,500 people – with plans to increase that number to over 2,000 in 2014. Attendees will tour the Vestas nacelles plant in Brighton to learn about the wind industry in general and hear from key staff about the impact the company has locally with regard to jobs and income, as well as the overall contribution the facility makes to the global wind power industry. Box lunch will be provided on the bus. Pre-registration and a special fee required. **Meet in lobby to board bus at 12:00 p.m.; depart at 12:15 p.m. and return to hotel by 3:15 p.m.**

1:15 – 2:15 p.m.

**Concurrent Sessions**

**Preparing for the Next Disaster: What I Wish I Had Known**

Centennial F

The past couple years have been marked by a series of catastrophic natural disasters across the U.S., including the Colorado floods; the many tornadoes that have struck the Midwest and south; and the wildfires in California and Arizona. While these events take devastating physical, economic, and emotional tolls on the regions they impact, local leaders usually learn valuable lessons that can help make their communities – as well as other communities – more resilient to future disasters. In this session, regional and local leaders with recent disaster experience will share their hard-won expertise and reflect on what they wish they had known before severe weather struck.

**Speakers:** Doug Dowler, Executive Director, Southern Colorado EDD, Pueblo, CO
John O’Brien, Mayor, Town of Lyons, CO

**Moderator:** Brian Teeple, Chief Executive Officer, Northeast Florida Regional Council, Jacksonville, FL

**Building Revenue Streams**

Centennial G

Learn about strategies to bring in much-needed revenue and sustain new programs that do not have grant support. The entrepreneurial RDOs on the panel identified local governments’ and residents’ needs, and then decided how to monetize a model for serving those needs. Executive directors, senior staff, and board members will enjoy learning how fee-for-service products and outside-the-box services are improving their organizations’ bottom lines and adding value to their regions.

**Speakers:** John Leonard, Executive Director, Southern Georgia Regional Commission, Valdosta, GA
Rachel Lunney, Director, EDD, Northwest Colorado Council of Governments, Silverthorne, CO

**Moderator:** Debora Glasgow, SWODA, Burns Flat, OK
Streamlining Operations and Reducing Costs by Moving to the Cloud

As RDOs look at ways to streamline operations, manage projects and reduce costs associated with their IT environment, cloud computing is taking hold as a management tool worth looking into. Simply put, cloud computing allows organizations to access all of their applications anywhere, anytime over the Internet. Cloud technology now makes it possible for RDOs, regardless of their size or budget, to have access to technology they may not otherwise have been able to afford. This session will walk attendees through the realm of cloud computing and help them decide if it is a potential tool for their organizations.

Speaker: Jeff Kerr, Account Executive, VC3, Raleigh, NC
Moderator: Timmy Baynes, Executive Director, Mid-East Commission, Washington, NC

The Workforce Innovation and Opportunity Act: What Does It Mean for RDOs?

Learn more about the Workforce Innovation and Opportunity Act (WIOA), recently passed by Congress and expected soon to be signed into law by the president, and how it will impact RDOs and their efforts to support workforce development and training in their regions. WIOA reauthorizes federal workforce and training programs and sets recommended appropriations through fiscal year 2020. The session will also showcase best practices and strategies from RDOs for workforce development programs. Sponsored by the South Delta Planning and Development District.

Speaker: John Chamberlin, Chamberlin and Associates, Portland, OR
Moderator: Billy Haney, Executive Director, South Delta PDD, Greenville, MS

2:15 – 2:30 p.m.
Networking Break

2:30 – 3:30 p.m.
Closing Plenary: Game Plan 2020: Your Vision. Your Future

This session will look at the differences in approaches to work of the various generations, as well as the changing dynamics of communities as baby boomers retire but are inclined to continue working in a more entrepreneurial setting. Learn about opportunities and challenges, both internally and externally, that exist for RDOs. Sponsored by Three Rivers Planning and Development District.

Speaker: John Martin, President and CEO, Southeastern Institute of Research, Richmond, VA
Moderator: Martha Shickle, Executive Director, Northern Shenandoah Valley Regional Comm., Front Royal, VA

3:40 – 5:15 p.m.
Annual Business Meeting
Followed immediately by

2014-2015 Board of Directors Meeting
Both meetings are open to all NADO Members.

5:30 – 6:15 p.m.
Innovation Awards Photo Session

6:00 – 8:00 p.m.
Cash Bar and President’s Award Dinner
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**Note:** The above table includes a selection of individuals and their respective roles from various organizations. The full list includes numerous other contacts not displayed here.
## Awards

### Recognizing Innovative Approaches to Regional Economic and Community Development

**Alabama**
- Regional Planning Commission of Greater Birmingham, Pop-Up Project

**Arizona**
- Northern Arizona Council of Governments, Broadband Mapping for Northern Arizona
- Southeastern Arizona Governments Organization, Borderless Solutions Campaign

**California**
- Sonoma County Economic Development Board, Sonoma County Business Assistance Hotline

**Colorado**
- Region 9 Economic Development District of SW Colorado, SCAPE - Southwest Colorado Accelerator Program for Entrepreneurs

**Connecticut**
- Central Connecticut Regional Planning Agency, CCSU Transportation Demand Management Strategy

**Florida**
- Central Florida Regional Planning Council, Heartland 2060
- Central Florida Regional Planning Council, Southwest Florida Regional Planning Council, and Tampa Bay Planning Council, Florida Local/Regional Broadband Planning Project
- North Central Florida Regional Planning Council, Incorporating Safety into Transportation Planning
- Northeast Florida Regional Council, Regional Action Plan for Sea Level Rise
- Apalachicola Regional Planning Council, Wakulla Environmental Institute

**Georgia**
- Coastal Regional Commission, McIntosh County Unified Economic Development Plan
- CSRA Regional Commission, Thomson-McDuffie Downtown Depot and Walkway Revitalization
- CSRA Regional Commission, City of Harlem Active Transportation Initiatives
- Georgia Mountains Regional Commission, Dahlonega Downtown Historic District Design Guidelines
- Georgia Mountains Regional Commission, City of Cornelia - Community Revitalization
- Georgia Mountains Regional Commission, PROJECT SEARCH
- Middle Georgia Regional Commission, Middle Georgia Readiness Analysis
- Middle Georgia Regional Commission, Macon-Bibb County Consolidation
- River Valley Regional Commission, Hog Removal and Pennahatchee Creek
- Southern Georgia Regional Commission, Area Agency on Aging on the Forefront of Social Media Marketing
- Southern Georgia Regional Commission, Making the Most of GIS Day!

**Iowa**
- Iowa Association of Regional Councils, ISUEO and IARC Joint Position
- Region XII COG, Housing Loans to Support Neighborhood Stabilization Program

**Kentucky**
- Bluegrass Area Development District, Kentucky Chemical Weapons Disposal Project Layoff Aversion Study
- Bluegrass Area Development District, Bluegrass Transitional Care Program
- Green River Area Development District, Tri-County Recycling Alliance Expansion
- Lake Cumberland Area Development District, Lake Area Foundation/Lake Cumberland 360

**Louisiana**
- Greater New Orleans, Inc., Greater New Orleans Urban Water Plan App
- Greater New Orleans, Inc., Coalition for Sustainable Flood Insurance
- Greater New Orleans, Inc., Destination GNO

**Maine**
- Eastern Maine Development Corporation, E3: The EMDC Model Connecting Business, Education, and Workforce

**Massachusetts**
- Pioneer Valley Planning Commission, Pioneer Valley Data Portal

**Minnesota**
- Region Five Development Commission, Choose Health
- Region Nine Development Commission, Highway 169 Reconstruction/Flood Mitigation Project

**Mississippi**
- Central Mississippi Planning and Development District, Pearl River Valley Water Supply District Master Plan
- East Central Planning and Development District, Sumrall Park Renovation

### 2014 Winners

- Lincoln Trail Area Development District, Lincoln Heritage National Scenic Byway Signage Project
- Northern Kentucky Area Development District, Girl’s Day Out, Women Building a Better World
- Pennyrile Area Development District, Senior Bullying
- Pennyrile Area Development District, Get Up and Go: Where in the Pennyrile are the Mayors?
- Purchase Area Development District, Innovative Readiness Training Partnership

### Win an iPad Mini!

Attend the Innovation Awards Reception on Monday at 5:00 p.m. (Centennial D-E), learn about four winning projects, and enter the drawing! You must be present to win. Check your registration envelope for your personalized raffle card.
- East Central Planning and Development District, Jasper County Workforce Development Center
- Golden Triangle Planning and Development District, Golden Triangle PDD Pharmacy
- North Central Planning and Development District, Montgomery County Diabetes Coalition
- Northeast Mississippi Planning & Development District, Alcorn County Natural Gas System Improvements Project
- Northeast Mississippi Planning & Development District, Alcorn County/ Caterpillar Industrial Road Improvements
- Northeast Mississippi Planning & Development District, Tishomingo County/Public Building Rehabilitation and Barge Dock Construction
- Southern Mississippi Planning and Development District, Mississippi Gulf Coast Plan for Opportunity
- Southern Mississippi Planning and Development District, Gaston Point Entrepreneurship Program (a.k.a. Dislocated Worker Entrepreneurship Program (DWEP))

Missouri
- Meramec Regional Planning Commission, Fort Leonard Wood, Missouri - Joint Land Use Study
- MoKan Regional Council, Block Walk and St. Joe Design Center

Nebraska
- Southeast Nebraska Development District, Regional Early Warning Sirens
- West Central Nebraska Development District, Nuisance Abatement

New Mexico
- Southwest New Mexico Council of Governments, Borderless Solutions Campaign

North Carolina
- Centralina Council of Governments, Centralina Career Headlight: Prosperity and Jobs for the Greater Charlotte Region
- Land of Sky Regional Council, GROWNC
- Land of Sky Regional Council, 2014 MLK Day of Service Project
- Land of Sky Regional Council, Refresh - Making the Land of Sky Regional Council Brand
- Mid-East Commission, Northeast North Carolina Regional Locally Coordinated Public Transit and Human Service Transportation Plan
- North Carolina Association of Regional Councils, NC Tomorrow - Building Communities for Tomorrow’s Jobs
- Piedmont Triad Regional Council, Head Start to Employment

Pennsylvania
- Southern Alleghenies Planning & Development Commission, Commonwealth of Pennsylvania Booth at Expomin 2014
- Southern Alleghenies Planning & Development Commission, Energy Resource Center

South Carolina
- Appalachian Council of Governments, Community-Based Care Transitions Program
- Berkeley-Charleston-Dorchester Council of Governments, Partnership for Prosperity
- Berkeley-Charleston-Dorchester Council of Governments, Eligible Training Provider Scorecard
- Lower Savannah Council of Governments, Healthy Workplace Initiative
- South Carolina Association of Regional Councils, WIA Peer Review Project
- Santee-Lynches Regional Council of Governments, Santee-Lynches Education/Workforce Summits
- Upper Savannah Council of Governments, Upper Savannah Regional Job Fair
- Waccamaw Regional Council of Governments, Assisted Rides Program

South Dakota
- First District Association of Local Governments, County Site Analysis Program

Tennessee
- First Tennessee Development District, First Tennessee Development District Disaster Recovery and Response Plan
- First Tennessee Development District, SeniorConnectKpt.org
- First Tennessee Development District, 2013 Directory of Manufacturers
- Memphis Area Association of Governments, West Tennessee Heritage and "Roots" Day Trippin’ Tour
- Northwest Tennessee Development District, Northwest Tennessee Economic Alliance

Texas
- Ark-Tex Council of Governments, Ark-Tex Council of Governments: Emergency Operations Center
- Brazos Valley Council of Governments, BVCOG Family Self-Sufficiency Program
- Capital Area Council of Governments, Central Texas Sustainable Places Project
- Lower Rio Grande Valley Development Council, Spanish Language Severe Weather Early Warning Notification System
- Middle Rio Grande Development Council, Eagle Ford Consortium
- South Plains Association of Governments, Hale County Economic Recovery-Disaster Assistance Seminar
- South Plains Association of Governments, White River Municipal Water District Disaster Drought Relief
- Texoma Council of Governments, Infrastructure and Asset Mapping for Public Housing

Utah
- Six County Association of Governments, Native American Education Forum

Vermont
- Windham Regional Commission, Windham Regional Commission: Proactive Planning for a Nuclear Plant Closure

Virginia
- Cumberland Plateau Planning District Commission and Lenowisco Planning District Commission, Virginia Coalfields Wireless 4G Project - Phase 2
- New River Valley Planning District Commission, New River Valley MPO – Multimodal Transportation System Planning Tool

CELEBRATE THE WINNERS and learn more about their projects at the Innovation Awards Reception, Monday at 5p.m. in Centennial D-E.
In this year’s inaugural NADO Photo Contest, 31 of our member organizations submitted over 140 images that showcased what makes their regions great places to live, work, and play. Images were judged in four categories: Strengthening the Built and Natural Environments, Building Vibrant Places, Investing in Our Regional Economy, and Sustaining Our Communities.

A “People’s Choice” winner was also chosen online by the public via our Facebook page. Make sure to visit our website at www.NADO.org to see all of the images submitted for the contest, view the “People’s Choice” winner, and learn more about the stories behind the photos below. Thanks again to all of our members who participated and congratulations to our winners!

Category: Strengthening the Built and Natural Environments

**Winner:**
Chittenden County Regional Planning Commission (VT)

Photo by Lee Krohn

**Runner-up:**
Pennyrile Area Development District (KY)

Photo by Jim Creighton
Category: **Building Vibrant Places**

**Winner:** Memphis Area Association of Governments (TN/MS/AR)

**Runner-up:** Association of Central Oklahoma Governments (OK)

Category: **Investing in Our Regional Economy**

**Winner:** Land of Sky Regional Council (NC)

**Runner-up:** Buckeye Hills-Hocking Valley Regional Development District (OH)

Category: **Sustaining Our Communities**

**Winner:** Region Nine Development Commission (MN)

**Runner-up:** Green River Area Development District (KY)
ANNUAL BUSINESS MEETING AGENDA
Tuesday, August 26 - 3:40 pm
Mineral D-G

Presiding Officer
- Peter Gregory, President

Welcoming Remarks
- Mr. Gregory

Minutes
- Doug Elliott, Secretary

Treasurer’s Report
- Lynne Keller Forbes, Treasurer

Membership Report and Recognition of Platinum Plus and Platinum Members & New Sustaining Members
- Jeff Kiely, 2nd Vice President

Legislative Report
- Susan Howard, Director of Government Relations and Legislative Affairs

State of the Association Report
- Joe McKinney, Executive Director

Nominating Committee Report
- Tom Higginbotham, Chair

Election of Officers
- Mr. Gregory

Announcement of 2014-2015 Board of Directors
- Mr. Gregory

Other Business
- Mr. Gregory

Note: Voting Credentials
Voting delegates must turn in a completed credential form at the NADO registration desk to receive their voting delegate ribbon. Voting delegates sit in a specially marked section during the Annual Business Meeting on Tuesday and vote for officers of NADO and organizational business issues. Only voting delegates wearing a green ribbon will be allowed to vote, but all conference registrants are encouraged to attend the business meeting.
2013-2014 BOARD MEMBERS

East Region
- Eric Bridges, Executive Director, North Central PA Commission (Ridgway, PA)
- **Danny Brown, Chair, Russell County Board of Supervisors, Cumberland Plateau PDC (Lebanon, VA)**
- Kevin Byrd, Executive Director, New River Valley PDC (Radford, VA)
- Catherine Dimitruk, Executive Director, Northwest RPC (Saint Albans, VT)
- Christine Frost, Executive Director, North Country Council (Bethlehem, NH)
- Carol Jackson, Executive Director, Mid-Ohio Valley Regional Council (Parkersburg, WV)
- Tom Kennedy, Executive Director, Southern Windsor County RPC (Ascutney, VT)
- Wayne Strickland, Executive Director, Roanoke Valley-Alleghany RC (Roanoke, VA)
- Robert Thompson, Executive Director, Androscoggin Valley COG, (Auburn, ME)

Midwest Region
- Tom Bliss, Executive Director, Mo-Kan Regional Council (Saint Joseph, MO)
- Misty Casto, Executive Director, Buckeye Hills-Hocking Valley EDD (Reno, OH)
- Dawn Hegland, Executive Director, Upper Minnesota Valley RDC (Appleton, MN)
- Tom Higginbotham, Executive Director, Northeast Nebraska EDD (Norfolk, NE)
- Richard Hunsaker, Executive Director, Region XII COG (Carroll, IA)
- Suzan Nash, Executive Director, Western Illinois RC (Macomb, IL)
- **Bob Proud, Clermont County Commissioner, Ohio Valley RDC (Waverly, OH)**
- Jill Saegesser, Executive Director, River Hills EDD & RPC (Jeffersonville, IN)
- Myron Schuster, Executive Director, Northwest RPC (Spoonier, WI)

Southeast Region
- Joe Barker, Executive Director, Southwest Tennessee DD (Jackson, TN)
- H. DeWitt Blackwell, Executive Director, Western Piedmont COG (Hickory, NC)
- Suzanne Burnette, Executive Director, Lee-Russell COG (Opelika, AL)
- Lisa Cooper, Executive Director, Northern Kentucky ADD (Florence, KY)
- Matthew Dolge, Executive Director, Piedmont Triad Regional Council (Winston Salem, NC)
- Jim Dove, Executive Director, Northeast Georgia (Athens, GA)
- Patricia Hartung, Executive Director, Upper Savannah COG (Greenwood, SC)
- Scott Koons, Executive Director, North Central Florida RP C (Gainesville, FL)
- Wendell Lawrence, Executive Director, Lincoln Trail ADD (Elizabethtown, KY)
- Ron Mitchum, Executive Director, Berkeley-Charleston-Dorchester COG (North Charleston, SC)
- **Calvin Newsom, Supervisor District 5, Southern Mississippi PDD (Columbia, MS)**
- Patricia Steed, Executive Director, Central Florida Regional Planning Council (Bartow, FL)

Southwest Region
- Kevin Belanger, CEO, South Central Planning & Development Commission (Houma, LA)
- **Mike Brown, Mayor of the City of Weatherford, South Western Oklahoma DA (Burns Flat, OK)**
- Debora Glasgow, Executive Director, South Western Oklahoma Dev. Authority (Burns Flat, OK)
- John Guthrie, Executive Director, Western Arkansas PDD (Fort Smith, AR)
- Tim Pierce, Executive Director, South Plains AOG (Lubbock, TX)
- Hubert Quintana, Executive Director, Southeastern New Mexico EDD/COG (Roswell, NM)
- Blaine Smith, Executive Director, Association of S. Central Oklahoma Governments (Duncan, OK)
- Tom Wilkinson, Executive Director, Brazos Valley COG (Bryan, TX)

West Region
- Lisa Dawson, Executive Director, Northeast Oregon EDD (Enterprise, OR)
- Chris Fetzer, Executive Director, Northern Arizona Council of Governments (Flagstaff, AZ)
- Kathleen Lewis, Executive Director, Southeast Idaho COG (Pocatello, ID)
- Laura Lewis Marchino, Assistant Director, Region 9 EDD of SW Colorado, Inc. (Durango, CO)
- **Robert Nash, Executive Director, Superior California EDD (Redding, CA)**
- Ron Radil, Executive Director, Western Nevada Development District (Carson City, NV)
- Elizabeth Riley, Executive Director, South Central Oregon (Klamath Falls, OR)

Associate Representatives
- Jack Couch, Liaison, Kentucky Council of ADDs (Frankford, KY)
- Penny Redington, Executive Director, Texas Association of Regional Councils (Austin, TX)
- Linda Salmonson, Economic Development Manager, East River Electric Power Co-op (Madison, SD)

Names in orange are elected officials.

*John Guthrie retired from Western Arkansas PDD on June 30, 2014.*
RDO Members

Alabama
Alabama-Tombigbee Regional Council
East Alabama RP&DC
Lee-Russell COG
North Central Alabama RCOG
NW Alabama Council of Local Governments
RPC of Greater Birmingham
South Alabama RPC
South Central Alabama Dev. Commission
Southeast Alabama RPDC
Top of Alabama Regional COG
West Alabama Regional Commission

Alaska
Denali Commission

Arizona
Central Arizona Governments
Northern Arizona Council of Governments
SouthEastern Arizona Governments Organization

Arkansas
Central Arkansas PDD
East Arkansas PDD
Northwest Arkansas EDD
Southeast Arkansas EDD
Southwest Arkansas PDD
West Central Arkansas PDD
Western Arkansas PDD
White River PDD

California
3CORE, Inc.
Sacramento Area COG
Superior California Economic Development

Colorado
Northwest Colorado COG
Region 10 EDD
Region 9 EDD of SW Colorado, Inc.
Southern Colorado EDD

Connecticut
Capitol Region COG
Central Connecticut Regional Planning Agency

Florida
Apalachee RPC
Central Florida RPC
North Central Florida RPC
Northeast Florida RPC
South Florida RPC
Southwest Florida RPC
Tampa Bay RPC
Treasure Coast RPC
West Florida RPC

Georgia
Atlanta Regional Commission
Coastal Regional Commission
CSRA Regional Commission
Georgia Mountains Regional Commission
Heart of Georgia Regional Commission
Middle Georgia Regional Commission
Northeast Georgia Regional Commission
Northwest Georgia Regional Commission
River Valley Regional Commission
Southern Georgia Regional Commission
Southwest Georgia Regional Commission
Three Rivers Regional Commission

Idaho
Clearwater Economic Development Association
Idaho COG
Southeast Idaho COG

Illinois
Bi-State Regional Commission
Blackhawk Hills Regional Council
Greater Egypt RP&DC
Greater Wabash RPC
North Central Illinois COG
Southeastern Illinois RP&DC
Western Illinois Regional Council

Indiana
Indiana 15 Regional Planning Commission
Kankakee-Iroquois RPC
Region 3-A Development RPC
River Hills EDD & RPC
Southern Indiana Development Commission

Iowa
Chariton Valley Planning & Development COG
East Central Intergovernmental Assn.
East Central Iowa COG
Iowa Northland Regional COG
MIDAS COG
North Iowa Area COG
Northwest Iowa PDC
Region Six Planning Commission
Region XII COG
Siouxland Interstate MPC
Southeast Iowa RPC
Southern Iowa COG
Southwest Iowa Planning Council
Upper Explorerland RPC

Kansas
Flint Hills Regional Council
Great Plains Development Inc.
North Central Kansas RPC
Northwest Kansas PDC
South Central Kansas EDD, Inc.
Southeast Kansas RPC

Kentucky
Barren River ADD
Big Sandy ADD
Bluegrass ADD
Buffalo Trace ADD
Cumberland Valley ADD
FIVCO ADD
Gateway ADD
Green River ADD
Kentucky River ADD
KIPDA
Lake Cumberland ADD
Lincoln Trail ADD
Northern Kentucky ADD
Pennyvile ADD
Purchase ADD

Louisiana
Capital RPC
Imperial Calcasieue RP&DC
Kisatchie-Delta RP&DD
North Delta RP&DD
Regional Planning Commission
South Central PDC

Maine
Androscoggin Valley COG
Eastern Maine Development Corporation
Greater Portland COG
Northern Maine Development Commission
Southern Maine RPC

Maryland
Tri-County Council for the Lower Eastern Shore of Maryland
Tri-County Council for Western Maryland

Massachusetts
Merrimack Valley Planning Commission
Old Colony Planning Council
Pioneer Valley Planning Commission

Michigan
East Michigan COG
Northeast Michigan COG
Northwest Michigan COG
West Michigan Shoreline RDC

Minnesota
Arrowhead RDC
East Central RDC
Headwaters RDC
Mid-Minnesota Development Commission
Northwest RDC
Region 5 Development Commission
Region Nine Development Commission
Southwest RDC
Upper Minnesota Valley RDC

Mississippi
Central MS PDD
East Central PDD
Golden Triangle PDD
North Central PDD
North Delta PDD
Northeast Mississippi PDD
South Delta PDD

Missouri
Boonslick RPC
Bootheel RP&EDC
Harry S Truman Coordinating Council
Kaysinger Basin RPC
Mark Twain Regional COG
Meramec RPC
Mid Missouri RPC
Mo-Kan Regional Council
Northeast Missouri RPC & RDC
Northwest Missouri Regional COG
Pioneer Trails RPC
South Central Ozark COG
Southwest Missouri RP&EDC

Montana
Bear Paw Economic Development Corp.
Sweetgrass Development Corp.

Nebraska
Metropolitan Area Planning Agency
North East Nebraska EDD
Panhandle ADD
South Central EDD
Southwest Nebraska Development District
West Central Nebraska Development District

Nevada
Western Nevada Development District

New Hampshire
Lakes Region Planning Commission
Nashua RPC
North Country Council
Southwest RPC
Upper Valley Lake Sunapee RPC

New Mexico
Eastern Plains COG
Mid-Region COG
North Central New Mexico EDD
Northwest New Mexico COG
South Central New Mexico COG
Southeastern New Mexico EDD/COG
Southwest New Mexico COG

New York
Capital District RPC
Catskill Watershed Corporation
Central New York RP&D Board
Genesee/Finger Lakes RPC
Hudson Valley Regional Council
Lake Champlain-Lake George RPB
Southern Tier Central RP&D Board

North Carolina
Albemarle Commission
Centralina COG
Eastern Carolina Council
High Country COG
Isothermal PDC
Kerr-Tar Regional Council of Governments
Land-of-Sky Regional Council
Lumber River COG
Mid-Carolina COG
Mid-East Commission
Piedmont Triad Regional Council
Southeastern EDC
Southwestern North Carolina P&EDC
Upper Coastal Plain COG
Western Piedmont COG

North Dakota
Lake Agassiz Regional Council
Lewis & Clark RDC

Ohio
Buckeye Hills-Hocking Valley RDD
Eastgate Regional COG
NEFCO
Ohio Mid-Eastern Governments Assn.
Ohio Valley RDC
Toledo Metropolitan Area COG

Oklahoma
Assn. of S. Central Oklahoma Govts.
Assn. of Central Oklahoma Govts.
Central Oklahoma EDD
Eastern Oklahoma Development District
Grand Gateway EDA
Indian Nations COG
Kiamichi EDD of Oklahoma
Northern Oklahoma Development Authority
Oklahoma EDA
South Western Oklahoma Development Authority

Oregon
CCD Business Development Corp.
Columbia-Pacific EDD
Greater Eastern Oregon Development Corp.
Mid-Columbia EDD
Mid-Willamette Valley COG
Northeast Oregon EDD
Oregon Cascades West COG
South Central Oregon EDD
Southern Oregon Reg. Econ. Dev., Inc.
Pennsylvania
North Central PA Commission
Northeastern Pennsylvania Alliance
Northern Tier RP&DC
Northwest Commission
SEDA-COG
Southern Alleghenies PDC
South Carolina
Berkeley-Charleston-Dorchester COG
Catawba Regional COG
Central Midlands COG
Lowcountry COG
Lower Savannah COG
Pee Dee Regional COG
Santee-Lynches Regional COG
SC Appalachian COG
Upper Savannah COG
Waccamaw Regional COG
South Dakota
Black Hills COG
Central South Dakota
Enhancement District
First District Assn. of Local Governments
Northeast COG
Planning & Development District III
South Eastern COG
Tennessee
East Tennessee Development District
First Tennessee Development District
Greater Nashville Regional Council
Memphis Area Assn. of Governments
NW Tennessee Development District
South Central TN Development District
Southeast TN Development District
Southwest TN Development District
Upper Cumberland Development District
Texas
Alamo Area COG
Ark-Tex COG
Brazos Valley COG
Capital Area COG
Central Texas COG
Coastal Bend COG
Deep East Texas COG
East Texas COG
Golden Crescent RPC
Gulf Coast EDD
Heart of Texas COG
Lower Rio Grande Valley Development Council
Middle Rio Grande Development Council
Panhandle RPC
Permian Basin RPC
Rio Grande COG
South East Texas RPC
South Plains AOG
South Texas Development Council
Texoma COG
Utah
Bear River AOG
Five County AOG
Mountaintainland AOG
Six County AOG
Southeastern Utah Assn. of Local Govts.
Uintah Basin AOG
Vermont
Bennington County Regional Commission
Chittenden County RPC
Lamoille County Planning Commission
Northwest RPC
Rutland RPC
Southern Windsor County RPC
Two Rivers-Ottawaquechee Reg. Commission
Windham Regional Commission
Virginia
Central Shenandoah PDC
Cumberland Plateau PDC
George Washington Regional Commission
Lenowisco PDC
Middle Peninsula PDC
Mount Rogers PDC
New River Valley PDC
Northern Neck PDC
Northern Shenandoah Valley RC
Region 2000 Local Government Council
Roanoke Valley-Alleghany Regional Commission
Southside PDC
Washington
Benton-Franklin COG
Cowlitz-Wahkiakum COG
North Central Washington EDD
Puget Sound Regional Council
Tri-County EDD
West Virginia
Bel-O-Mar Regional Council
Brooke-Hancock RP&DC
Eastern Panhandle RP&DC
Mid-Ohio Valley Regional Council
Region I PDC
Region II PDC
Region 4 PDC
Region VI PDC
Region VII PDC
Region 8 PDC
Regional Intergovernmental Council
Wisconsin
Northwest RPC
Southwestern Wisconsin RPC
Wyoming
High Plains EDD
Associate Members
Alabama
Alabama Institute for Deaf & Blind
Alabama Power Company
Alford & Associates, LLC
Alaska
Juneau Economic Development Council
Southeast Conference
UAA, Center for Economic Development
American Samoa
Development Bank of American Samoa
Arizona
Arizona Rural Transportation Advocacy Council
Arkansas
Institute for Econ. Advancement/UALR
California
Inland Valley Development Agency
Sonoma County Economic Dev. Board
Yuba-Sutter EDC
Colorado
Colorado Association of Regional Organizations
Magellan Advisors
Connecticut
REX Development
Florida
Florida Regional Councils Assn.
Georgia
Central Georgia Joint Development Authority
Coastal ADD Authority
Georgia ARC
Hawaii
Maui Economic Development Board
Idaho
Region IV Development Association
Indiana
Building Better Communities, Ball State University
Economic Development Coalition of SW Indiana
Indiana Association of Regional Councils
Lake County Comm. Econ. Dev. Dept.
Purdue Center for Regional Development

Iowa
Iowa Association of Regional Councils
Iowa Department of Transportation

Kentucky
Center for Rural Development
Kentucky Council of ADDs
Kentucky Governor’s Office for Local Gov’t.

Louisiana
Greater New Orleans, Inc.

Maryland
AmeriNational Community Services

Minnesota
Great River Energy
The Northspan Group, Inc.
West Central Initiative

Missouri
Midwest Assistance Program, Inc.
Missouri Association of COGs
Missouri Dept. of Transportation
Southeast Missouri State University
W. Central Missouri Community Action Agency

Montana
Great Falls Development Authority, Inc.
Montana Economic Developers Assn.

New Hampshire
City of Claremont
Coastal Economic Development Corporation

New Mexico
New MARC
The Mercer Group Inc.

New York
City of Glens Falls StateBook

North Carolina
Beaufort, Martin, Pitt RPO
Ridgetop Associates
The Sequoyah Fund - Business Development

Ohio
WSOS Community Action

Oklahoma
Oklahoma Association of Regional Councils
Southwestern Oklahoma State University

Rhode Island
Commerce RI

South Carolina
SCANA Corporation

South Dakota
East River Electric Power Cooperative
Lake Area Improvement Corporation

Tennessee
Tennessee Development District Association

Texas
Avalanche Consulting, Inc.
Hidalgo County MPO
Paris Economic Development Corporation
TexAmericas Center

Vermont
Southeastern Vermont Economic Development Strategies

Virginia
National Rural Electric Cooperative Assn.
Virginia Association of PDCs

Washington
Makah Tribe Council
Washington Association of EDDs

West Virginia
Hardy County Rural Development Authority
West Virginia Assn. of RP&DCs

Wisconsin
Association of Wisconsin RPCs

Subscriber
District of Columbia
Appalachian Regional Commission

PAST PRESIDENTS

Earl Price, Oklahoma ...............1968
Earl Price, Oklahoma ...............1969
Lon Hardin, Arkansas ...............1970
Tim Maund, Georgia .................1971
Rudy Esala, Minnesota ..............1972
Nick Salazar, New Mexico ..........1973
Les Newcomb, Mississippi ..........1974
John Ladd, New York ...............1975
Don Raney, Arkansas ...............1976
Bob Chandler, Texas ...............1977
J. Roy Fogle, North Carolina ......1978
Vernon Martin, Georgia ............1979
G. Anthony Kuhn, Oregon .........1980
Herman Tushaus, South Dakota ...1981
Ed Bodenhamer, Georgia ..........1982
Rachel Scioscia, Nebraska .........1983

Chris Page, Vermont ...............1984
Charles Howell, Georgia ..........1985
David Martin, Minnesota ..........1986
Vernon Kelley, Mississippi .......1987
Michael Aube, Maine ...............1988
George Alford, Alabama ..........1989
Terence Stone, Minnesota .........1990
Charles Justice, Florida ..........1991
Howard Grossman, Pennsylvania .1992
Robert Pociocco, North Carolina .1993
Gary Freeman, California .........1994
James Tonn, Georgia ...............1995
Leland Tillman, New Mexico ......1996
Richard Cavender, Missouri ......1997
Eric Thompson, South Carolina ...1998
Lanier Boatwright, Georgia ......1999

Terry Sherwood, Arkansas ..........2000
William D. Hess, New York .......2001
John Bruner, Kentucky .............2002
Joe Brannan, Arizona ..............2003
Gary Gorshing, Oklahoma ..........2004
Jack Scriber, Kentucky .............2005
Kenneth Jones, Texas ...............2006
Dan Bollinger, Georgia .............2007
Leanne Mazer, Maryland ..........2008
Sharon Juon, Iowa .................2009
Michael Norton, Arkansas .........2010
Tim Ware, North Carolina ..........2011
Russ Cowley, Utah .................2012
John Leonard, Georgia .............2013
Peter Gregory, Vermont ..........2014
Executive
Joe McKinney, Executive Director, is responsible for the daily management and operations of NADO and the NADO Research Foundation. He builds and maintains relationships with NADO’s strategic partners, including representatives of various federal agencies and national organizations, and key Hill staff. Joe provides overall direction and guidance on all NADO and NADO Research Foundation programs and provides legislative updates nationally, regionally, and locally. He has a BA in Public Policy Analysis from UNC-Chapel Hill and is a candidate for a Master’s Degree in Public Administration from UNC-Chapel Hill.
jmckinney@nado.org, 202.624.5947

Ian Schramm, Database Manager/Membership Assistant, is responsible for the implementation of the day-to-day functions of the office. His duties include database management, membership invoicing, and other administrative tasks. Ian holds a BA in Political Science from Temple University and an MA in International Peace and Conflict Resolution from American University’s School of International Service.
ischramm@nado.org, 202.624.7841

Government Relations and Legislative Affairs
Susan Howard, Director of Government Relations and Legislative Affairs, conducts legislative and executive branch outreach, advocates for NADO’s legislative priorities, and leads NADO’s policy development. Susan coordinates NADO News, prepares legislative fact sheets, and makes presentations about NADO’s policy priorities. Her primary legislative responsibilities include transportation, EDA, regional commissions, FEMA disaster preparedness, EPA brownfields, appropriations, and budget. She holds a BA in Political Science from Guilford College.
showard@nado.org, 202.624.8590

Ted Stiger, Legislative Associate, assists on legislative and executive branch outreach, provides advocacy for NADO’s legislative priorities, and assists with policy development. Ted’s legislative responsibilities include federal economic development and planning programs, aging, workforce, rural development, appropriations, and budget. He holds a BA in Political Science from Albion College.
tstiger@nado.org, 202.624.8467
Meetings and Membership
Vicki Glass, Director of Membership and Meetings, is responsible for all aspects relating to meetings, including negotiating hotel contracts, on site conference management, overseeing conference registration, coordinating the meeting sessions and audio visual requirements, and planning for special functions. A Certified Meeting Professional, Vicki also coordinates the NADO election process and membership activities.
vglass@nado.org, 202.624.8574

Research Foundation
Laurie Thompson, Deputy Executive Director, assists the Executive Director in planning, designing, implementing and managing the organization’s programs and activities including overseeing grant proposals, research, training and conferences, and communications activities. Laurie works with the Executive Director to help secure financial resources for NADO and the NADO Research Foundation, as well as monitor and comply with appropriate budget, financial and reporting requirements. She holds a Master’s degree in Health Services Administration from George Washington University and a BA degree in Public Affairs and Government from Mount Vernon College.
lthompson@nado.org, 202.624.5948

Carrie Kissel, Associate Director, manages all aspects of the NADO Research Foundation’s Center for Transportation Advancement and Regional Development and RPO America, and NADO’s other transportation research and training programs, providing information and capacity building for rural and small metro regional transportation planners. She manages the Research Foundation’s WealthWorks project (funded by the Ford Foundation). Carrie has a MA in Public Anthropology from American University and holds a BA in Anthropology from Ball State University.
ckissel@nado.org, 202.624.8829

Megan McConville, Program Manager, manages the NADO Research Foundation’s training, capacity-building, and research programs on disaster resilience and post-disaster economic recovery; she also supports the organization’s livability and place-based economic development initiatives. She has a BA from Dartmouth College and a Masters in City and Regional Planning from UNC-Chapel Hill.
mmcconville@nado.org, 202.624.7843

Brett Schwartz, Program Manager, manages the Research Foundation’s capacity building programs for rural communities and small towns. He has experience at the state and federal level promoting community and economic development. Brett is a graduate of the University of Baltimore School of Law where he focused on land use issues. He also holds degrees from Georgetown University and Trinity College, Dublin, Ireland.
bschwartz@nado.org, 202.624.7736

Keith Shoop, Program Associate, provides general support to the Research Foundation’s programs and grant management, national and regional events, and various research projects. Keith also manages NADO’s annual Innovation Awards program. He is a graduate of the University of Pittsburgh’s Graduate School of Public and International Affairs.
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NADO has applied to the American Planning Association for American Institute of Certified Planners (AICP) Certification Maintenance (CM) credits for the following sessions and workshops, including applying to offer Legal CM credits for two sessions. At the time the program was printed, we had not received notification of approval from APA. As soon as we receive approval from APA, we will notify conference attendees through NADO News and www.NADO.org.

- **Mobile Workshop: GIS Training: From Surviving to Thriving in a Rapidly Changing World**, CM 5.5
- **Mobile Workshop: Flood Recovery on the Front Range: Inspiring Stories of Community Resilience**, CM 5.5
- **Mobile Workshop: Historic Preservation and Green Building Tour**, CM 2
- **Mobile Workshop: Fitzsimons: Transformation of a Closed Army Base into a Square Mile of Life Sciences**, CM 2.5
- **Mobile Workshop: Old Neighborhood, New Vibrancy: The LoDo Walking Tour**, CM 1.5
- **Mobile Workshop: Planning for Transit-Oriented Development in Lakewood**, CM 3
- **WealthWorks in Rural Communities and Regions**, CM 4
- **RDOs at the Helm: Leading Statewide Economic Development Coordination Initiatives**, CM 2
- **New Trends in Economic Development and the Role of RDOs**, CM 2
- **Using the CEDS to Build Economic Resilience**, CM 2
- **Opening Plenary: RDOs as Game Changers**, CM 1.5
- **Tackling Transportation Finance**, CM 1.5, Legal CM 1.5
- **Using Data to Drive Stakeholder Engagement**, CM 1.5
- **Training and Educating a Workforce to Create Entrepreneurial Regions**, CM 1.25
- **The Changing Energy Economy: Implications for RDOs**, CM 1.5
- **The National Flood Insurance Program Community Rating System: An Introduction and Discussion of the RDO Role**, CM 1.5, Legal CM 1.5
- **Preparing for the Next Disaster: What I Wish I Had Known**, CM 1
Visit www.nado.org/events for more information.
Kentucky’s training incentive program for elected county officials began with the enactment of House Bill 810 (KRS 64.5275), effective in January 1999. The program offers county judge-executives, fiscal court members, clerks, sheriffs and jailers an annual financial incentive to participate in continuing training relevant to their official duties. NADO’s 2014 Annual Training Conference is an approved event. If you did not receive a Certification Form for this conference in your conference packet, please stop by the Conference Registration and Information Center to get one. You must have a NADO staff person or the session presenter initial the form next to the appropriate session. Attendees are responsible for submitting the forms to the Kentucky Department for Local Government after the conference.
The National Association of Development Organizations (NADO) works to strengthen America’s local governments, communities, and economies through the regional strategies, partnerships, and solutions of the nation’s network of 520 regional development organizations.