NADO thanks each of the supporting organizations and exhibitors for participating in this conference.

Sponsors:

- Appalachian Regional Commission
- Development District Association of Appalachia
- Environmental Systems Research, Inc.
- Federal Highway Administration (Under grant number DTFH61-06-H-00029)
- Ford Foundation
- Portfol/PIDC
- Small Business Administration (Under grant number SBA HQ-10-I-0317)
- South Central Oregon Economic Development District / U.S. Economic Development Organization, Seattle Regional Office
- U.S. Economic Development Administration (Under grant numbers 08-79-04379 and 99-06-07-07548)
- VC3 (ATC 2013 Wi-fi sponsor)
- W. K. Kellogg Foundation

Exhibitors:

- Amerinational Community Services, Inc.
- Business USA
- Council for Adult and Experimental Learning (CAEL)
- Environmental Systems Research, Inc.
- Magellan Advisors, LLC
- NADO
- NADO Research Foundation
- Portfol/PIDC
- Rural Assistance Center
- Select USA
- VC3

Registration:

**Friday, August 24** - West Lounge
**Saturday, August 25 through Tuesday, August 27** - East Lounge

Stop by the Conference Registration and Information Center to pick up your name badge and conference packet.

Registration Schedule

- **Friday, August 23**
  - 4:00 p.m. – 6:00 p.m.
- **Saturday, August 24**
  - 7:30 a.m. – 5:00 p.m.
- **Sunday, August 25**
  - 7:30 a.m. – 5:30 p.m.
- **Monday, August 26**
  - 8:00 a.m. – 5:00 p.m.
- **Tuesday, August 27**
  - 8:00 a.m. – 5:00 p.m.

Table of Contents

- Schedule at a Glance .......................... 4
- Full Agenda................................. 6
- Speaker Contact Information ........... 16
- AICP Credits Information ............... 18
- 2013 Innovation Winners ............... 19
- Annual Business Meeting Agenda..... 22
- NADO 2012-2013 Board ................. 23
- NADO Members ........................... 24
- NADO Past Presidents ................... 28
- NADO Staff ................................. 28
- Kentucky Officials Training Credit .. 29
- Future NADO Conferences ............ 29

Please note that hotel meeting room temperatures are not within our control. We suggest that you plan accordingly and bring a sweater. The conference is meant to be a comfortable training experience for attendees and business casual dress is encouraged, except for the President’s Award Dinner which is business attire.
Dear NADO members and friends:

Welcome to San Francisco and the National Association of Development Organizations’ 2013 Annual Training Conference!

On behalf of the Board of Directors, I want to extend our heartfelt appreciation to each of you for your continued commitment to, and support of, NADO and the NADO Research Foundation. We are thrilled that so many of our members have traveled to San Francisco for this conference. I know that between the conference program and terrific setting in the City by the Bay, everyone will have an enjoyable and productive time.

As President of NADO, I am honored to be at the helm during such an exciting time. Since we convened in Las Vegas last October, our organization has experienced much change and considerable growth. As an organization, we met the challenges of leadership change by creating opportunities for the board, staff, and membership to explore new projects and programs. Today, we are as strong as ever as membership continues to grow.

This past year, our legislative team partnered with NADO members to deliver quality testimony to Congress, strengthen existing and build new partnerships with other national organizations, and advocate for programs near and dear to regional development organizations across the nation. The Research Foundation produced top-notch education programs and quality reports while bringing new resources to the table, allowing NADO to expand our research and training programs.

This year’s conference offers training and education opportunities covering a broad and diverse range of topics; we are convinced there is something of interest to everyone. As always, we have planned a mix of training venues—from tried and true plenary sessions, to roll-up-your-sleeves learning labs, to informal but informative conversation cafés, to the ever-popular mobile workshops—that offer replicable examples of best and promising practices, thought-provoking ideas and strategies, and many chances to “talk shop” during scheduled networking breaks. We encourage you to participate in as many activities as you can.

We have some exciting tools for attendees this year. With very generous support from VC3, we are able to provide free Wi-fi to attendees in all of the conference meeting rooms as well as the registration and coffee break area. In addition, a 2013 ATC mobile app has been created to keep you connected throughout the entire event. Access it regularly for the conference agenda, speaker presentations, attendee contact information, and much more! Visit page 15 to learn how to access and use the app.

I encourage you all to attend a number of key events at our conference, including our Board of Directors’ meetings (Sunday and Tuesday), the Annual Business Meeting, and the President’s Award Dinner (Tuesday). These are great opportunities to learn more about the operations of your national organization.

Additionally, I am proud that NADO will celebrate the accomplishments of nearly 100 Innovation Awardees during the reception on Monday afternoon. This is a wonderful opportunity for conference attendees to learn about the best practices in regional development across the nation.

Thank you for the opportunity to serve as your President this past year and have a wonderful conference!

Very sincerely,

John Leonard
President 2012–2013
Southern Georgia Regional Commission Executive Director

Stay Connected at ATC 2013!
Thanks to VC3, attendees have free Wi-fi in the meeting rooms and registration area!

SSID Network: PSAV_Event_Solutions
Access Code: nado2013
2013 Annual Training Conference Program

Friday, August 23
4:00 – 6:00 p.m.
Conference Registration
West Lounge

Saturday, August 24
7:30 a.m. – 5:00 p.m.
Conference Registration
East Lounge

8:15 a.m. – 5:00 p.m.
Mobile Workshop: Main Lobby/Taylor Street Entrance
Growing Grapes to Grow the Region's Economy: Sonoma County's Wine Sector

9:30 a.m. – 12:00 p.m.
• Executive Director Learning Lab: Embracing Technology as a Management Tool
  Golden Gate 2-3
• CEDS: A Primer
  Golden Gate 7-8

12:00 – 1:30 p.m.
Lunch on Your Own

1:30 – 4:00 p.m.
• Executive Director Learning Lab: Affordable Care Act and RDOs
  Golden Gate 2-3
• Learning Lab: Data: The Cause of and Solution to All of Life's Problems
  Golden Gate 7-8

5:00 – 6:30 p.m.
Reception for New Board Members, New NADO Members, New Executive Directors, Hosted by the NADO Board (By invitation)

Sunday, August 25
7:30 a.m. – 5:30 p.m.
Conference Registration
East Lounge

8:15 a.m. – 5:00 p.m.
Mobile Workshop: Main Lobby/Taylor Street Entrance
Growing Grapes to Grow the Region's Economy: Sonoma County's Wine Sector

8:30 – 10:00 a.m.
Membership Regional Caucus Meetings
  • East
    Golden Gate 1
  • Midwest
    Golden Gate 2-3
  • Southeast
    Golden Gate 7-8
  • Southwest
    Golden Gate 4
  • West
    Golden Gate 5

10:15 a.m. – 12:00 p.m.
• Executive Director Learning Lab: Why Audit Quality is Important for Auditees
  Golden Gate 2-3
• Incorporating Disaster Plans into CEDS
  Golden Gate 7-8
• Policy Officials Learning Lab: Defining Your Role
  Golden Gate 4-5

12:00 – 1:30 p.m.
Executive Committee Meeting
Imperial Suite, Tower 3, 19th Fl

1:30 – 3:00 p.m.
Nominating Committee
Golden Gate 1

1:30 – 3:30 p.m.
• Executive Director Learning Lab: Implementing a Successful and Beneficial Evaluation Process
  Golden Gate 2-3
• Assessing the Value of a Statewide CEDS
  Golden Gate 7-8
• Policy Officials Learning Lab: Communicating with Your Various Audiences
  Golden Gate 4-5

3:45 – 5:15 p.m.
NADO Board of Directors Meeting
Continental 4
All NADO members are invited to attend the final meeting of the 2012–2013 NADO Board of Directors.

5:30 – 7:00 p.m.
Opening Reception
Continental 5-6

Monday, August 26
7:30 – 8:30 a.m.
DDAA Breakfast (By invitation)
Continental 4

8:00 a.m. – 5:00 p.m.
Conference Registration
East Lounge

8:30 – 10:00 a.m.
Plenary Session: Regional Resilience in Action
Continental 5-6

10:00 – 10:15 a.m.
Networking Break

10:15 a.m. – 12:00 p.m.
• Engaging Staff During Times of Change
  Continental 1-3
• Federal-Local Partnerships to Implement Place-Based Economic Development
  Continental 7-9
• Building Truly Resilient Communities, One Decision at a Time
  Continental 4
• Conversation Café: Regional Council Accountability and Crisis Prevention
  Golden Gate 7-8
2013 Annual Training Conference Program

12:00 – 1:30 p.m.
Keynote Luncheon
Continental 5-6

1:45 – 3:15 p.m.
- Speaking to Influence and Persuade
  Continental 1-3
- Building Partnerships with Academia
  Continental 7-9
- Federal Resources for Disaster Recovery and Resilience
  Continental 4
- Conversation Café: Emerging Issues in Planning
  Golden Gate 7-8

1:45 – 4:30 p.m.
Mobile Workshop: Main Lobby/Taylor Street Entrance
Building Resilient Neighborhoods: The Diamond Heights Neighborhood Tour

Mobile Workshop: Main Lobby/Taylor Street Entrance
Bringing New Life to Mission Bay: A City’s Effort to Restore a Once Vibrant Community

3:15 – 3:30 p.m.
Networking Break

3:30 – 4:45 p.m.
- Intentional Leadership is the Best Legacy
  Continental 1-3
- Making Jobs Accessible: Transit and Workforce
  Continental 7-9
- Broadening Economic Development to Include New Sectors
  Continental 4

5:00 – 6:30 p.m.
Innovations Roundtable Reception
Continental 5-6

Tuesday, August 27

8:00 a.m. – 5:00 p.m.
Conference Registration
East Lounge

8:30 – 9:30 a.m.
Plenary Session: Regional Development Organizations: How Relevant are we in 2013?
Continental 5-6

9:30 – 9:40 a.m.
Networking Break

9:40 – 10:50 a.m.
- Building Enduring Regional Partnerships
  Continental 1-3
- WealthWorks 101
  Continental 7-9
- Cloud Based Project Management and Information Exchange
  Continental 4
- Conversation Café: Emerging Strategies for Effective Aging Programs
  Golden Gate 7-8

10:50 a.m. – 12:30 p.m.
Mobile Workshop: Main Lobby/Taylor Street Entrance
The New Work Space: Collaborative Work Environment

10:50 – 11:00 a.m.
Networking Break

11:00 a.m. – 12:00 p.m.
- Building Back Better: Communities Come to Life After Disasters
  Continental 1-3
- Effective Executive Director Evaluations
  Continental 7-9
- Emerging Issues in Workforce Development
  Continental 4
- Conversation Café: Riding the Rollercoaster of Boom and Bust Economies
  Golden Gate 7-8

12:00 – 1:00 p.m.
Lunch on Your Own

1:15 – 2:15 p.m.
- Case Studies in Downtown Redevelopment
  Continental 1-3
- Strengthening Small Businesses
  Continental 7-9
- Conversation Café: Emerging Strategies in GIS
  Golden Gate 7-8

2:15 – 2:30 p.m.
Networking Break

2:30 – 3:30 p.m.
Plenary Session: Becoming a Better Advocate for Local Approaches to Regional Development
Continental 5-6

3:40 – 5:15 p.m.
Annual Business Meeting
Continental 1-3
followed by 2013–2014 NADO Board of Directors Meeting
Both meetings are open to all NADO members.

5:30 – 6:00 p.m.
Innovation Award Photo Session
Golden Gate 4-5

6:30 – 8:00 p.m.
President’s Award Dinner
Continental 5-6

Wednesday, August 28

8:30 – 11:30 a.m.
EDA Seattle Regional Office Partnership Planning Program Training Session
Plaza A

Win an iPad Mini!
Go to page 19 to learn how!
2013 Annual Training Conference Program

Friday, August 23
4:00 – 6:00 p.m.
Conference Registration...........................................................................................West Lounge

Saturday, August 24
7:30 a.m. – 5:00 p.m.
Conference Registration............................................................................................................East Lounge

8:15 a.m. – 5:00 p.m.
Mobile Workshop......................................................................................Main Lobby/Taylor Street Entrance
Growing Grapes to Grow the Region’s Economy; Sonoma County’s Wine Sector
Spend the day in beautiful Sonoma County to learn about the importance the wine and tourism sectors have within the state, and national, economy. We will visit the Benziger Family Winery in Glen Ellen for a tour of the organic vineyards before a picnic lunch at Jack London State Park where NADO member Ben Stone (Executive Director, Sonoma County Economic Development Board) and Sonoma County Tourism President/CEO Ken Fischang will talk about the wine and tourism industries. On our way back to the city we will tour the Gloria Ferrer Caves and Vineyards in Sonoma. Please bring your ticket with you to board the bus. Pre-registration and a separate fee required. Meet in the lobby at 8:15 for a prompt departure at 8:30 a.m.

9:30 a.m. – 12:00 p.m.
Concurrent Learning Labs
Executive Director Learning Lab: Embracing Technology as a Management Tool ..........Golden Gate 2-3
Learn about Google Docs, cloud computing, smart phones, tablets and other current technology, and how they can be used to make better decisions.
• Dale Graver, Director of Business Development, VC3
• Jason Schroeder, Accel Online
Moderator: Eric Senger, Executive Director, NECOG

CEDS: A Primer ........................................................................................................Golden Gate 7-8
Aimed at new executive directors and planners navigating a CEDS for the first time (or others around long enough to still call your CEDS an OEDP in need of a refresher), the session will tackle the basic purpose of a CEDS—a helpful exercise for improving quality and effectiveness. Explore the latest thinking in economic development and how it should guide development of a CEDS.
• Brian Kelsey, Director of Economic Development, NADO

12:00 – 1:30 p.m.
Lunch on Your Own

1:30 – 3:30 p.m.
Concurrent Learning Labs
Executive Director Learning Lab: Affordable Care Act and RDOs ..........................Golden Gate 2-3
Health Care reform is here; learn what the new law means for your organization.
• Jordan Shields, The SSM Group
• Keith McNeil, The SSM Group
Data: The Cause of and Solution to All of Life’s Problems

Data can be a key part of a regional council’s value proposition. A planner’s ability to find, analyze, and interpret data for multiple audiences can go a long way toward a successful CEDS process and outcome. Learn about free, publicly available data tools that planners can use to develop a high quality and high-impact CEDS. Bring your laptops or tablets if you have them.

- Brian Kelsey, Director of Economic Development, NADO
- Lia Bolden, Data Dissemination Specialist, U.S. Census Bureau

5:00– 6:30 p.m.
Reception for New Board Members, New NADO Members, and New Executive Directors (By Invitation; Hosted by The NADO Board of Directors)

Sunday, August 25

7:30 a.m. – 5:30 p.m.
Conference Registration

8:15 a.m. – 5:00 p.m.
Mobile Workshop

Growing Grapes to Grow the Region’s Economy: Sonoma County’s Wine Sector

Spend the day in beautiful Sonoma County to learn about the importance of California’s wine industry. We will visit the Benziger Family Winery in Glen Ellen for a tour of the organic vineyards before a picnic lunch at Jack London State Park. On our way back to the city, we will tour the Gloria Ferrer Caves and Vineyards in Sonoma. Please bring your ticket with you to board the bus. Pre-registration and a separate fee required. Meet in the lobby at 8:15 for a prompt departure at 8:30 a.m.

8:30 – 10:00 a.m.
Membership Regional Caucus Meetings

All NADO members are encouraged to attend.

- East
- Midwest
- Southeast
- Southwest
- West

10:15 a.m. – 12:00 p.m.
Concurrent Learning Labs

Executive Director Learning Lab: Why Audit Quality is Important for Auditees

Auditees play a key role in the audit process and are an important factor in the audit quality equation. This session will cover the reasons why it is a part of an agency’s fiduciary duty to receive a high quality audit and the steps to help improve the process.

- Cam Matheny, CPA, CGMA, RCM Consulting
- Moderator: Sharon Hueftle, Executive Director, South Central EDD

Incorporating Disaster Plans into CEDS

Increasingly, regions are seeing disaster resilience as key to building and maintaining economic competitiveness. When businesses, infrastructure operators, economic development organizations, and government agencies are adequately prepared for natural disasters, income and job loss can be minimized, and local and regional economies can recover faster. This session will explore how EDDs are incorporating disaster resilience into their CEDS, featuring regions that have used different approaches to do this and a brainstorming discussion among participants about lessons learned, challenges, and opportunities.

- Brian Kelsey, Director of Economic Development, NADO
- Megan McConville, Program Manager, NADO
- Cory Johnson, Senior Economic Development Planner, West Alabama Regional Commission
- Scott Koons, Executive Director, North Central Florida RPC
Policy Officials Learning Lab: Defining Your Role ...........................................................Golden Gate 4-5
Engage in a lively workshop that will help policy officials that serve on their EDD or regional council boards better understand the many roles and responsibilities that come along with the position.
  • Monica Scamardo, Psy.D., Variate Consulting
Moderator: Honorable Calvin Newsom, Supervisor District 5, SMPDD

12:00 – 1:30 p.m.
Executive Committee Meeting.................................................................Imperial Suite, Tower 3, 19th Fl

12:00 – 1:30 p.m.
Lunch on Your Own

1:30 – 3:00 p.m.
Nominating Committee ......................................................................................Golden Gate 1

1:30 – 3:30 p.m.
Concurrent Learning Labs

Executive Director Learning Lab: Successful and Beneficial Evaluation Process ........Golden Gate 2-3
Learn new strategies for developing a meaningful and purposeful employee evaluation process.
  • Steve Etcher, Vice President, Community Edge

Assessing the Value of a Statewide CEDS ..............................................................Golden Gate 7-8
Statewide collaboration on economic development is an increasingly popular topic among Economic Development Districts and regional councils. Approximately 15 states are engaged in planning or execution of a statewide CEDS initiative, several with EDA funding supporting the project. This session will provide an overview of statewide CEDS initiatives and what’s been learned so far about outcomes, with a focus on opportunities, challenges, and how to decide if it may be right for your state.
  • Brian Kelsey, Director of Economic Development, NADO
  • Jeff Kiely, Executive Director, Northwest New Mexico Council of Governments
  • Richard Manwaring, Area Director, EDA Seattle Regional Office
  • Kathleen Lewis, Executive Director, Southeast Idaho COG

Policy Officials Learning Lab: Communicating with Your Various Audiences ........Golden Gate 4-5
A must-attend session for any local official serving on a board, this session will provide tools and suggestions for communicating with different audiences…including ones that are challenging the EDDs programs and services.
  • Brian Anderson, President and CEO, Greater Dalton (GA) Chamber of Commerce
Moderator: Honorable Jody Jenkins, Union County Judge Executive, Green River ADD Chairman

3:45 – 5:15 p.m.
NADO Board of Directors Meeting .................................................................Continental 4
All NADO members are invited to attend the final meeting of the 2012–2013 NADO Board of Directors.

5:30 – 7:00 p.m.
Welcome Reception .............................................................................................Continental 5-6
Meet up with friends and peers for a light reception before you venture out to enjoy one of the amazing restaurants throughout the city!
Monday, August 26
7:30 – 8:30 a.m.
DDAA Breakfast .................................................................................................................... Continental 4
DDAA’s annual convening of attendees from the 72 LDDs located in the Appalachian Regional Commission’s region (By invitation)

8:00 a.m. – 5:00 p.m.
Conference Registration............................................................................................................ East Lounge

8:30 – 10:00 a.m.
Plenary Session: Regional Resilience in Action ................................................................ Continental 5-6
Celebrating the innovative work of NADO members, this fast-paced plenary will showcase a number of projects that are making a difference across their regions. Presentations will be highly visual and will offer succinct overviews, including impact and results, of projects that have proven successful.
Facilitator: Gurbax Sahota, President and CEO, CALED

Engaging Our Communities
• Charlie Baker, Chittenden County RPC, Chittenden ECOS
• Kevin Byrd, New River Valley PDC, NRV Tomorrow Interactive Survey
• Tom Bliss, Mo-Kan Regional Council, Better Block St. Joe

Meeting Our Community Needs
• Tim Armer, North Central New Mexico COG, REDI Net Broadband
• Sarah Lucas, Northwest MI COG, Food Innovations Districts
• Susan Reid, First Tennessee Development District, Washington County Disaster Recovery Project

Building Our Future
• Susan Thomas, Texoma COG, Social Entrepreneurship for Poverty Alleviation Project
• Tim Ricard, Sonoma County EDB, Sonoma County Business Retention and Expansion Program
• Mike Manis, Centralina COG, Prosperity for Greater Charlotte

Promoting Our Regions
• Pamela Marshall, Memphis Area Association of Governments, Day Trippin’
• Randy Kelley, Three Rivers PDD, Regional Economic Developer
• Wayne Strickland, Roanoke Valley-Alleghany Regional Commission, Regional Report Card

10:00 – 10:15 a.m.
Networking Break .................................................................................................................... East Lounge

10:15 a.m. – 12:00 p.m.
Concurrent Sessions

Engaging Staff During Times of Change ............................................................................ Continental 1-3
Challenges for senior staff and executive directors include decreasing budgets, hiring freezes, cutbacks in benefits, and a new workforce that favors nontraditional work places and styles. Learn new practices for meeting these challenges.
• Monica Scamardo, Psy.D., Variate Consulting
Moderator: Carl Stephani, Executive Director, Central Connecticut RPC

Win an iPad Mini!
Go to page 19 to learn how!
Federal-Local Partnerships to Implement Place-Based Economic Development

Place-based economic development harnesses the distinctive assets of a town, city, or region—especially its built and natural assets—to strengthen economic competitiveness, create jobs, and build wealth while preserving what makes the place special. Over the past several years, federal agencies have been working with local and regional leaders to apply this concept. Explore how place-based economic development strategies have been implemented in the City of Fresno, CA and its surrounding region through the Strong Cities, Strong Communities program, and will examine how this work could be expanded and enhanced in the future.

- Matt Dalbey, Deputy Director, White House Council on SC2
- Scott Stollman, SC2 Team Lead, U.S. EPA, Region 9
- Robert Tse, Community Planning and Development Specialist, USDA Rural Development, CA

Moderator: David Farnworth-Martin, EDR, EDA Seattle Regional Office

Building Truly Resilient Communities, One Decision at a Time

During this interactive tabletop exercise, participants will learn about the value of building local, neighborhood-based relationships to promote community resilience and better prepare for disasters and other unforeseen challenges. Participants will also learn more about San Francisco’s Empowered Communities Program, which promotes developing local partnerships and building capacity to improve the quality of life for its residents. (Recommended for attendees of the Building Resilient Neighborhoods Mobile Workshop on Monday afternoon.)

- Daniel Homsey, City Administrator’s Office, City and County of San Francisco

Moderator: Nicole Griensewic, Executive Director, Region Nine Development Commission

Conversation Café: Regional Council Accountability and Crisis Prevention

Engage in a facilitated conversation about ways to build a strong network of regional councils within your state.

Facilitator: Terry Bobrowski, Executive Director, East Tennessee Development District

12:00 – 1:30 p.m.

Keynote Luncheon

The Invaluable Role of Rural Regions in State and National Economic Development

- Honorable Matt Erskine, Deputy Assistant Secretary of Commerce for Economic Development
- Glenda Humiston, Ph.D., CA State Director, USDA Rural Development

Moderator: John Leonard, NADO President and Southern Georgia Regional Commission, Executive Director

1:45 – 3:15 p.m.

Concurrent Sessions

Speaking to Influence and Persuade

Boost your communication skills by attending this session which will focus on ways to more effectively engage with your board and staff.

- Monica Scamardo, Psy.D., Variate Consulting

Moderator: Michael Armbrister, Executive Director, Mount Rogers PDC

Building Partnerships with Academia

Learn about the positive benefits that regional council and university collaborations can bring to a region.

- James Stapleton, Ph.D., Executive Director, Center for Innovation and Entrepreneurship, Southeast Missouri State University
- Brian Tapp, Director of Outreach, Center for Innovation and Entrepreneurship, Southeast Missouri State University

Moderator: Jeannette Tamayo, Regional Director, EDA Chicago Regional Office
Federal Resources for Disaster Recovery and Resilience .......................................................... Continental 4
This session will highlight some of the resources that are available from the federal government for short- and long-term recovery. It will focus on recent changes and new initiatives, such as the National Disaster Recovery Framework, FEMA flood map updates, stronger emphasis on resilience, and the use of sustainable approaches to development in disaster mitigation and rebuilding.
• Josh Barnes, Disaster Recovery Coordinator, EDA
• Steve DiBlasio, Federal Disaster Recovery Coordinator, FEMA, Region IX
• Juliette Hayes, Mitigation Planning Program Lead, FEMA, Region IX
• Abby Hall, Policy Analyst, U.S. EPA, Office of Sustainable Communities

Conversation Café: Emerging Issues in Planning ........................................................... Golden Gate 7-8
Planners alert: join your peers for a facilitated conversation to learn about emerging issues and trends, as well as share your experiences.
• Facilitator: Justin Hembree, Local Government Services Director, Land-of-Sky RC

1:45 – 4:30 p.m.
Mobile Workshops

Building Resilient Neighborhoods: The Diamond Heights Neighborhood Tour .......................................................... Main Lobby/Taylor Street Entrance
Tour Diamond Heights and meet with local stakeholders and their partners, and learn how they leveraged the Empowered Communities Program to prepare themselves to succeed in the face of any challenge, be it a local public safety issue or a large earthquake. (Participants are strongly recommended to attend Becoming a Disaster Resilient Region through Community Connections on Monday morning.) Please bring your ticket with you to board the bus. Pre-registration and a separate fee required. Meet in the lobby at 1:45 for a prompt 2:00 p.m. departure.

Bringing New Life to Mission Bay: A City’s Effort to Restore a Once Vibrant Community .......................................................... Main Lobby/Taylor Street Entrance
Learn about a public-private partnership to redevelop a former rail yard into a vibrant community that will include medical and life sciences research campuses for a university, industrial and commercial space, retail, housing, public buildings, and open space development. Mission Bay will be a large residential community with high quality permanent jobs nearby and good transportation access. Please bring your ticket with you to board the bus. Pre-registration and a separate fee required. Meet in the lobby at 1:45 for a prompt 2:00 p.m. departure.

3:15 – 3:30 p.m.
Networking Break ...................................................................................................................... East Lounge

3:30 – 4:45 p.m.
Concurrent Sessions

Intentional Leadership is the Best Legacy .......................................................... Continental 1-3
Gain skills needed to become an “intentional leader”—one that crafts a leadership style and employees critical skills that will ensure a lasting legacy.
• Monica Scamardo, Psy.D., Variate Consulting
Moderator: Karl Elmshaeuser, Executive Director, West Central Nebraska Development District

Making Jobs Accessible: Transit and Workforce .......................................................... Continental 7-9
Hear about the successful approaches regional councils are using to make jobs readily accessible through transit programs, and engage in a dialogue about challenges and possible solutions for your region.
• Patricia Steed, Executive Director, Central Florida Regional Planning Council
• John Egelhaaf, Executive Director, Southwest Michigan Planning Commission
Moderator: Chris Bickley, Executive Director, Lowcountry COG
Broadening Economic Development to Include New Sectors ............................................... Continental 4
Increasingly, RDOs are working to encourage non-traditional industries and sectors that draw on the unique cultural, natural, and built assets in their regions. These sectors could include arts and culture, organic and other specialized agriculture, artisanal foods and beverages, “green” products and services, creative enterprises, and others. This session will highlight three regional efforts to promote new industries and examine the opportunities, challenges, and potential roles of regional organizations to broaden economic development beyond its conventional boundaries.
• Tim Ricard, Program Manager, Sonoma County Economic Development Board
• Amanda Hoey, Executive Director, Mid-Columbia Economic Development District
• Myron Schuster, Executive Director, Northwest Wisconsin RPC
Moderator: Lisa Dawson, Executive Director, Northeast Oregon Economic Development District

5:00 – 6:30 p.m.
Innovations Roundtable Reception ............................................................................... Continental 5-6
With almost 100 Innovation Award winning projects, there will be many opportunities to exchange information and ideas while learning about the winning projects during this interactive roundtable reception. Visit and learn about four programs to be entered into a raffle to win an iPad Mini. Check your registration envelope for the raffle card.

Tuesday, August 27
8:00 a.m. – 5:00 p.m.
Conference Registration .............................................................................. East Lounge

8:30 – 9:30 a.m. .......................................................... Continental 5-6
Plenary Session: Regional Development Organizations (RDOs): How Relevant Are We in 2013?
This session will offer much food for thought as it examines the question of RDO relevancy in 2013. The facilitator and panelists will dig deep to explore the level to which various state agencies, legislatures, the governor’s office, and key private/quasi-private applicable partners see RDOs as partners. They will discuss how RDOs, and their state associations, can become credible, relevant, and essential allies to help opportunities, challenges, and issues facing their state, region, and local communities.
• Peter Gregory, Executive Director, Two Rivers-Otaquechee Regional Commission
• Sandeep Dey, Executive Director, Western Michigan Shoreline Regional Development Commission
• Pamela Marshall, Executive Director, Memphis Area Association of Governments
• Kevin Byrd, Executive Director, New River Valley Planning District Commission
Facilitator: Jim Youngquist, Institute for Economic Advancement, University of Arkansas at Little Rock, and SouthEast Regional Directors Institute

9:30 – 9:40 a.m.
Networking Break .................................. East Lounge

9:40 – 10:50 a.m.
Concurrent Sessions

Building Enduring Regional Partnerships.......................................................... Continental 1-3
Learn about the innovative Tennessee Regions’ Roundtable, a network of five lead regional leadership organizations, key state and federal agency advisors, affiliate agency partners, and philanthropic leaders working collaboratively to address housing, transportation, infrastructure, and workforce development efforts throughout the state. Gain a better understanding of what strategies you can embrace to better collaborate with other organizations and partners in your own region and state.
• Bridget Jones, Ph.D., Executive Director, Cumberland Region Tomorrow
• Amy Brooks, Senior Transportation Planner, Knoxville Regional Transportation Planning Organization
Moderator: Joe Barker, Executive Director, Southwest Tennessee Development District
WealthWorks 101 ................................................................. Continental 7-9
Learn about the WealthWorks framework, which combines key elements of community and economic development to benefit people, firms, and places. The WealthWorks focus on value chains, investing in multiple forms of capital, and building upon local assets can be incorporated into your CEDS and other regional planning efforts.
• Deborah Markley, Ph.D., Managing Director and Director of Research, RUPRI Center for Rural Entrepreneurship
Moderator: Misty Casto, Executive Director, Buckeye Hills–Hocking Valley RDD

Cloud-Based Project Management and Information Exchange ..............................................Continental 4
Stop by this session to learn how regional councils are using technology to share information with their peers around the state, as well as inform their various stakeholders and audiences about the measurable impact of their work, individually and collectively.
• Jeff Pavey, Paladin Data
• Tim Armer, Executive Director, North Central New Mexico COG
Moderator: Jeff Kiely, Executive Director, Northwest New Mexico COG

Conversation Café: Emerging Strategies for Effective Aging Programs .......................Golden Gate 7-8
Engage in a facilitated discussion about AAA program planning and implementation, and share your experiences about challenges, opportunities, and innovative projects.
Facilitator: Elizabeth Castro, South Plains Association of Governments

10:50 a.m. – 12:30 p.m.
Mobile Workshop
The New Work Space: Collaborative Work Environment ..............................................Main Lobby/Taylor Street Entrance
Take a quick walk to Union Square to NextSpace, a co-working space for workers in innovation industries (software, design, marketing, architecture are just a few examples), to learn about this new form of office that is popping up around the country. Pre-registration and a separate fee required. Meet in the lobby at 10:50 for a prompt 11:00 a.m. departure. Please bring your ticket with you.

10:50 – 11:00 a.m.
Networking Break ..................................................................................................................East Lounge

11:00 a.m. – 12:00 p.m.
Concurrent Sessions

Building Back Better: Communities Come to Life after Disasters ........................................Continental 1-3
Natural disasters, though they pose many challenges, can also present opportunities to rebuild in ways that enhance quality of life, energize the economy, and protect and capitalize on assets such as main streets, historic buildings, and agricultural lands. This session will highlight two regions that are redeveloping better and stronger after disasters. Speakers will share success stories, challenges, and lessons learned related to public engagement and visioning, leveraging federal and other funding to achieve local needs, and redesigning neighborhoods and communities to increase resilience.
• Allison Beasley, Planning Director, Southern Mississippi PDD
• Kevin Belanger, Executive Director, South Central PDC

Effective Executive Director Evaluations ..............................................................................Continental 7-9
Aimed at executive directors and their board members, this session will outline sensible and effective processes to evaluate executive director performance.
• Steve Etcher, Vice President, Community Edge
Emerging Issues in Workforce Development
Hear how regional councils are working throughout their regions with various partners to build a workforce of skilled workers that responds to the needs of employers today and in the future.
- Althea Hairston, Director of Workforce Development, Piedmont Triad Regional Council
- Rodney Kirtley, Executive Director, Barren River ADD
Moderator: Jenny White, Director of Employment and Economic Services, South Alabama RPC

Conversation Café: Riding the Rollercoaster of Boom and Bust Economies
Expand your understanding about the impact of “boom” and “bust” economies on your regions while learning about regional council strategies for handling both ends of the economic spectrum.
- Facilitator: Debora Glasgow, Executive Director, SWODA

12:00 – 1:00 p.m.
Lunch on Your Own

1:15 – 2:15 p.m.
Concurrent Sessions

Case Studies in Downtown Redevelopment
Explore how small towns, with the help of regional councils, are leveraging a wide range of tools and approaches to build on their assets, protect their resources, and make strategic investments that offer long-term benefits for residents and local businesses.
- Honorable Chris Brown, Judge, Hopkins County Judge, and Treasurer, Ark-Tex COG
- Jason Vincent, Assistant Director, Pennyrile Area Development District
- Linda Grijalva, Director of Community Development, Central Savannah River Area Regional Commission
Moderator: Chris Fetzer, Executive Director, NACOG

Strengthening Small Businesses
Learn about innovative approaches to helping small businesses start up and thrive in rural regions.
- Randy Imler, Executive Director, Catawba Regional Council of Governments
- Ron Fox, Executive Director, SOREDI
Moderator: Mike Burress, Deputy Director, Lincoln Trail ADD

Conversation Café: Emerging Trends in GIS
Stop by to talk shop about emerging trends, share stories about your work, and learn what’s new in the GIS world.
Facilitator: Jiten Shah, Executive Director, Green River ADD

2:30 – 3:30 p.m.
Plenary Session: Becoming a Better Advocate for Local Approaches to Regional Development
Pick up practical tips and tools for advocating at the State House and on Capitol Hill from NADO’s expert legislative team. Also learn what you can do now to prepare for NADO on The Hill 2014 during NADO’s Washington Policy Conference, March 24-26, 2014.
- Susan Howard, Director of Government Relations and Legislative Affairs, NADO
- Ted Stiger, Legislative Associate, NADO
- Geoff Gleason, President, Cyber Security Research Consultants
- Kathy Ruffalo, President, Ruffalo and Associates
3:30 – 3:40 p.m.
Networking Break ................................................................. East Lounge

3:40 – 5:15 p.m.
Annual Business Meeting ...................................................... Continental 1-3
Followed by
2013–2014 NADO Board of Directors Meeting ...................... Continental 7-9
Both meetings are open to all NADO Members.

5:30 – 6:00 p.m.
Innovation Award Photo Session .......................................... Golden Gate 4-5

6:30 – 8:00 p.m.
President’s Award Dinner ..................................................... Continental 5-6

Wednesday, August 28

8:30 – 11:30 a.m.
EDA Seattle Regional Office Partnership Planning Program Training Session ................ Plaza A
EDA Seattle Regional Director A. Leonard Smith and his team will conduct a special session for Partnership Planning Program grantees in the EDA Seattle Region. All entities involved in the EDA SRO Partnership Planning Program are encouraged to attend.

Conference iPhone / iPad / Android App

Download NADO’s free conference app from your mobile device for more information about the schedule and sessions, all in the palm of your hand!

• Visit the App Store and search for the “NADO ATC” App.
• Once you download the app, you will be prompted to create a CrowdCompass account.
• Search “Nado” (case sensitive) in the event directory to download event information.

Now you will be able to use the app to stay in tune with all that’s happening at ATC 2013!
Anderson, Brian  
Dalton Chamber of Commerce  
706.712.0955  
andersonb@daltonchamber.org

Armer, Tim  
North Central New Mexico EDD  
505.827.7313  
tima@ncnmedd.com

Baker, Charlie  
Chittenden County RPC  
802.846.4490  
cbaker@ccrpcvt.org

Barnes, Josh  
U.S. Economic Development Administration  
202.482.2453  
jbarnes@eda.gov

Beasley, Allison  
Southern Mississippi Planning and Development District  
228.868.2311  
abeasley@smpdd.com

Belanger, Kevin  
South Central Planning and Development Commission  
985.851.2900  
kevin@scpdc.org

Bolden, Lia  
U.S. Census Bureau  
Los Angeles Region  
206.799.9868  
elaine.lia.bolden@census.gov

Brooks, Amy  
Knoxville Regional Transportation Planning Organization  
865.215.2500  
amy.brooks@knoxtrans.org

Brown, Honorable Chris  
Hopkins County, TX  
903.438.4006  
cbrown@hopkinscountytx.org

Byrd, Kevin  
New River Valley Planning District Commission  
540.639.9313  
kbyrd@nrvpdc.org

Dalbey, Matthew  
White House Council on Strong Cities, Strong Communities  
202.402.3138  
Matthew.Dalbey@hud.gov

DeBlasio, Steve  
FEMA, Region IX  
510.627.7182  
Stephen.DeBlasio@fema.dhs.gov

Dey, Sandeep  
West Michigan Shoreline RDC  
231.722.7878  
sdey@wmsrdc.org

Egelhaaf, John  
Southwest Michigan Planning Commission  
269.925.1137  
eganhaafj@swmpc.org

Erskine, Honorable Matt  
U.S. Economic Development Administration  
202.482.2900

Etcher, Steve  
CommunityEdge, LLC  
573.289.8050  
steve@communityedgellc.com

Fox, Ron  
SOREDI  
541.773.8946  
ron@soredi.org

Glasgow, Debora  
South Western Oklahoma Development Authority  
580.562.4882  
debora@swoda.org

Gleason, Geoff  
Cyber Security Research Consultants  
703.597.2897  
geoff.gleason@gmail.com

Graver, Dale  
VC3, Inc.  
803.955.8818  
dale.graver@vc3.com

Gregory, Peter  
Two Rivers - Ottauquechee Regional Commission  
802.457.3188  
pgregory@trorc.org
Grijalva, Linda  
Central Savannah River Area Regional Commission  
706.650.5694  
lgrijalva@csrarc.ga.gov

Hairston, Althea  
Piedmont Triad Regional Council  
336.761.2111  
ahairston@ptrc.org

Hall, Abby  
US EPA, Office of Sustainable Communities  
415.972.3384  
hall.abby@epa.gov

Hayes, Juliette  
FEMA, Region IX  
510.627.7211  
Juliette.Hayes@fema.dhs.gov

Hoey, Amanda  
Mid-Columbia EDD  
541.296.2266  
amanda@mcedd.org

Homsey, Daniel  
City Administrator’s Office of the City & County of San Francisco  
415.554.7114  
daniel.homsey@sfgov.org

Howard, Susan  
NADO  
202.624.8590  
showard@nado.org

Humiston, Glenda  
USDA Rural Development  
530.792.5800  
glenda.humiston@ca.usda.gov

Imler, Randy  
Catawba Regional Council of Governments  
803.327.9041  
rimler@catawbacog.org

Johnson, Cory  
West Alabama Regional Commission  
205.333.2990  
cory.johnson@westal.org

Jones, Bridget  
Cumberland Region Tomorrow  
615.986.2699  
bridge@cumberlandregiontomorrow.org

Kelley, Randy  
Three Rivers PDD  
662.489.2415  
vrk@trpdd.cpm

Kelsey, Brian  
NADO Research Foundation  
512.731.7851  
bkelsey@nado.org

Kiely, Jeff  
Northwest New Mexico COG  
505.722.4327  
jkiely@nwmnmco.com

Kirtley, Rodney  
Barren River Area Development District  
270.781.2381  
rkirtley@bradd.org

Koons, Scott  
North Central Florida RPC  
352.955.2200  
koons@ncfrpc.org

Lewis, Kathleen  
Southeast Idaho COG  
208.233.4032  
kathleen@sicog.org

Lucas, Sarah  
Northwest Michigan COG  
231.929.5034  
sarahlucas@nwm.cog.mi.us

Manis, Mike  
Centralina COG  
704.372.2416  
mmanis@centralina.org

Manwaring, Richard  
U.S. EDA Seattle Regional Office  
206.220.7660  
rmanwaring@eda.gov

Markley, Deborah  
RUPRI Center for Rural Entrepreneurship  
919.932.7762  
deb@e2mail.org

Marshall, Pamela  
Memphis Area Association of Governments  
901.729.2871  
pmarshall@maagov.org

Matheny, Cameron  
RCM Consulting, LLC  
304.532.1517  
cmathenycpa@gmail.com

McConville, Megan  
NADO Research Foundation  
202.624.7843  
mmcconville@nado.org

McNeil, Keith  
The SSM Group  
415.878.0260  
Keith@mcneilbenefits.com

Pavey, Jeff  
Paladin Data Systems  
360.779.2400  
jpavey@paladindata.com

Reid, Susan  
First Tennessee Development District  
423.722.5088  
sreid@ftdd.org
NADO 2013 Speakers (cont’d)

Ricard, Tim
Sonoma County Economic Development Board
707.565/7231
Tim.Ricard@sonoma-county.org

Ruffalo, Kathy
Ruffalo and Associates
202.997.4216
kathy@kruffalo.com

Scamardo, Monica
Variate Consulting
512.914.6484
monica@variateconsulting.com

Schroeder, Jason
Y-City Computer
740.297.6470
jasonscheroder@accelonline.org

Schuster, Myron
Northwest Regional Planning Commission
715.635.2197
mschuster@nwrpc.com

Shields, Jordan
The SSM Group
415.878.0260
jshields@thessmgroup.com

Stapleton, James
Center for Innovation and Entrepreneurship
573.651.2010
jstapleton@semo.edu

Steed, Patricia
Central Florida Regional Planning Council
863.534.7130
pstante@cfrrpc.org

Stiger, Ted
NADO
202.624.8467
stiger@nado.org

Stollman, Scott
U.S. EPA Region 9
415.972.3729
Stollman.Scott@epa.gov

Strickland, Wayne
Roanoke Valley-Alleghany Regional Commission
540.343.4417
wstrickland@nvarc.org

Tapp, Brian
Center for Innovation and Entrepreneurship
573.651.2304
btapp@semo.edu

Thomas, Susan
Texoma COG
903.813.3514
sthomas@texoma.cog.tx.us

Tse, Robert
USDA Rural Development-CA
530.792.5800
Robert.Tse@ca.usda.gov

Vincent, Jason
Pennyriple Area Development District
270.886.9484
jason.vincent@ky.gov

Youngquist, Jim
Institute for Economic Advancement / UALR
501.569.8471
jlyoungquist@ualr.edu

AICP Certification Maintenance Sessions

NADO has applied to the American Planning Association for American Institute of Certified Planners (AICP) Certification Maintenance (CM) credits for the following sessions and workshops. At the time the program was printed, we had not received notification of approval from APA. As soon as we receive approval from APA, we will notify conference attendees through NADO News and www.NADO.org.

- CEDS: A Primer, CM 2.5
- Data: The Cause of and Solution to All of Life’s Problems, CM 2.5
- Incorporating Disaster Plans into CEDS, CM 1.75
- Assessing the Value of a Statewide CEDS, CM 2
- Opening Plenary: Regional Resilience in Action, CM 1.5
- Federal-Local Partnerships to Implement Place-Based Economic Development, CM 1.75
- Building Truly Resilient Communities, One Decision at a Time, CM 1.75
- Federal Resources for Disaster Recovery and Resilience, CM 1.5
- Conversation Café: Emerging Issues in Planning, CM 1.5
- Mobile Workshop: Building Resilient Neighborhoods: The Diamond Heights Neighborhood, CM 2
- Mobile Workshop: Bringing New Life to Mission Bay: A City’s Effort to Restore a Once Vibrant Community, CM 2
- Making Jobs Accessible: Transit and Workforce, CM 1.25
- Building Enduring Partnerships, CM 1.25
- WealthWorks 101, CM 1
- Building Back Better: Communities Come to Life After Disasters, CM 1
- Conversation Café: Riding the Rollercoaster of Boom and Bust Economies, CM 1
- Case Studies in Downtown Redevelopment, CM 1
- Conversation Café: Emerging Trends in GIS, CM 1
2013 Annual Training Conference Program

ATC 2013

19

innovation award

Award Recipients

ALABAMA
- South Alabama Regional Planning Commission, Annual Jobs Fair and Business Expo

ARIZONA
- Southeastern Arizona Governments Organization, International Trade: Summit and Expo
- Southeastern Arizona Governments Organization, Growing Greenlee, The Opportunity Forum

CALIFORNIA
- Sonoma County Economic Development Board, Business Retention and Expansion Program

FLORIDA
- Apalachee Regional Planning Council, Florida ExpertNet
- Central Florida Regional Planning Council, Florida Heartland Energy Baseline and Greenhouse Gas Inventory
- Central Florida Regional Planning Council, Florida Heartland Brownfields Revitalization Partnership – Mulberry Health Clinic
- Florida Regional Councils Association, Energy Resiliency Strategy
- North Central Florida Regional Planning Council, Operation Transportation Response Untangling Chemical Kaos Full Scale Hazardous Materials Exercise
- North Central Florida Regional Planning Council, Fish Natural North Florida Tourism Promotion Program

GEORGIA
- Central Savannah River Area Regional Commission, Aycock Corner (Formerly Old SOC Station) Brownfield Redevelopment Project
- Central Savannah River Area Regional Commission, Kettle Creek Battlefield Park Master Plan
- Coastal Regional Commission, Adaptive Reuse of State Surplus Property
- Coastal Regional Commission, CRC Practicum Series
- Georgia Mountains Regional Commission, City of Lavonia Historic Southern Railway Depot Renovation
- Middle Georgia Regional Commission, Reverse Mortgage Counseling for Adults 62+
- Middle Georgia Regional Commission, Hospital On-Site Options Counseling
- Northeast Georgia Regional Commission, Comprehensive Economic Development Strategy Update
- River Valley Regional Commission, Vienna Urban Redevelopment Plan
- Southern Georgia Regional Commission, Building Partnerships and GIS from the Ground Up!

IDAHO
- Clearwater Economic Development Association, The American Manufacturer Network

IOWA
- East Central Iowa Council of Governments, Indian Creek Watershed Management Authority
- Southeast Iowa Regional Planning Commission, Regional Speed Indicator Sharing Program

KENTUCKY
- Barren River Area Development District, Industry Career Pathways Initiative
- Big Sandy Area Development District, Eastern Kentucky Disaster Case Management Program
- Bluegrass Area Development District, Data Distribution and Sharing using Cloud Technology
- Buffalo Trace Area Development District, Maysville Cox Building Renovation
- Buffalo Trace Area Development District, Kenton Pointe Assisted Living Facility
- Green River Area Development District, GIS Infrastructure Map Books
- Lincoln Trail Area Development District, Short-Term Home-Delivered Meals

Attend the reception, learn about four winning projects, complete the iPad Mini Raffle Card and enter the drawing. You must be present for the drawing to win. Check your registration envelope for your personalized raffle card.
• **Pennyrile Area Development District**, Operation Military Support
• **Pennyrile Area Development District**, Go Madisonville Initiative
• **Pennyrile Area Development District’s** Pennyrile Area Agency on Aging, Caregiver Education and Empowerment Project
• **Purchase Area Development District**, Kentucky Care Health Clinic in Carlisle County

**LOUISIANA**
• **Greater New Orleans, Inc.**, The Greater New Orleans Water Plan

**MASSACHUSETTS**
• **Merrimack Valley Planning Commission**, Merrimack Valley Regional Clean Energy Program
• **Pioneer Valley Planning Commission**, Pioneer Valley Regional Brownfields Plan

**MICHIGAN**
• **Northwest Michigan Council of Governments**, Food Innovation Districts: An Economic Gardening Tool Guidebook

**MINNESOTA**
• **Region Five Development Commission**, Creating a Resilient Region Plan in Central Minnesota

**MISSISSIPPI**
• **Central Mississippi Planning and Development District**, UMMC East University Drive
• **Central Mississippi Planning and Development District**, City of Ridgeland Universal Play Area
• **Central Mississippi Planning and Development District**, Madison County, GIS Map Viewer
• **East Central Planning and Development District**, Reshoring of Jobs and the Impact on Rural Community
• **East Central Planning and Development District**, Enterprise Park Project
• **North Delta Planning and Development District**, Tunica County Schulz Xtruded Products
• **Northeast Mississippi Planning and Development District**, Tishomingo County Economic Development Project
• **South Delta Planning and Development District Inc.**, SDPDD Innovation Project Funds
• **Three Rivers Planning and Development District, Inc.**, Regional Economic Developer Program

**MISSOURI**
• **Mid-Missouri Regional Planning Commission**, Continuity of Operations Planning for Local Governments
• **Mo-Kan Regional Council**, Better Block St. Joe

**NEBRASKA**
• **Metropolitan Area Planning Agency**, Carter Lake Water Improvement Project
• **South Central Economic Development District, Inc.**, Community Needs Assessment Survey

**NEW MEXICO**
• **North Central New Mexico Economic Development District**, REDI Net Community Broadband Network
• **Southeastern New Mexico Economic Development District/Council of Governments**, Mayors’ Summits

**NORTH CAROLINA**
• **Centralina Council of Governments**, Prosperity for Greater Charlotte
• **Isothermal Planning and Development Commission**, Reducing Barriers to Entry for Building Diagnostics for the Isothermal Region (STEM)
• **Land-of-Sky Regional Council**, Regional Brownfields Initiative
• **Mid-East Commission**, Hurricane Irene Disaster Recovery Project
• **Mid-East Commission**, 2013 North Carolina JobSeekers Survey
• **Piedmont Triad Regional Council**, Northwestern Piedmont Workforce Development Board/United Way of Forsyth County Financial Capability Initiative
• **Piedmont Triad Regional Council**, Creating Successful Learners
• **Piedmont Triad Regional Council Area Agency on Aging**, Extended Health Community Programs
• **Western Piedmont Council of Governments**, Catawba County Early Head Start Community Assessment
• **Western Piedmont Council of Governments**, Western Piedmont Industry Growth Analysis

**OKLAHOMA**
• **South Western Oklahoma Development Authority**, Housing Development and Community Improvement

**OREGON**
• **Mid-Columbia Economic Development District**, Klickitat-Skamania Local Technology Planning Team
• **Northeast Oregon Economic Development District**, GrantReady Training for Non-Profits
• South Central Oregon Economic Development District, Commercial Energy Efficiency Loan Fund
• Southern Oregon Regional Economic Development, Inc., Emerging Business Initiative/TAG Team

SOUTHERN CAROLINA
• Berkeley-Charleston-Dorchester Council of Governments, OurRegion OurPlan
• Berkeley-Charleston-Dorchester Council of Governments, Charleston Regional Competitiveness Center
• Berkeley-Charleston-Dorchester Council of Governments, Alliance Reclaimed Water Storage and Supply Project
• Lower Savannah Council of Governments’ Workforce Investment Area, GPS Your Career Destination Youth Forum
• South Carolina Appalachian Council of Governments, InfoMentum Fact Finder—Quantifying Upstate South Carolina
• Upper Savannah Council of Governments, City of Laurens Community Safety Initiative

TENNESSEE
• First Tennessee Development District, Washington County Disaster Recovery
• First Tennessee Development District, Interactive Map of Historic Places
• First Tennessee Development District, Sinkhole Activity Maps
• Memphis Area Association of Governments, West Tennessee Day Trippin’ Campaign Video Series
• Southwest Tennessee Development District, REDI College Summits

TEXAS
• Ark-Tex Council of Governments, Sulphur Springs, Hopkins County, TX-Downtown Reinvestment Project
• Capital Area Council of Governments, GeoMap
• South Plains Association of Governments, City of Ralls Small Town Environmental Project
• South Plains Association of Governments Area Agency on Aging, “Heat the Town”
• Texoma Council of Governments, Summertastic! Texoma Summer Youth Guide
• Texoma Council of Governments, Social Entrepreneurship for Poverty Alleviation (SEPA)

VIRGINIA
• Cumberland Plateau Planning District Commission and Lenowisco Planning District Commission, Virginia Coalfields Wireless 4G Project
• New River Valley Planning District Commission, NRV Tomorrow Interactive Survey
• Northern Neck Planning District Commission, Northern Neck District Regional Tourism Initiative
• Roanoke-Valley Allegany Regional Commission, Regional Report Card: The 2013 Compilation of Regional Cooperative Initiatives and Activities

VERMONT
• Chittenden County Regional Planning Commission, The ECOS Project

WEST VIRGINIA
• Region 1–Planning and Development Council, Region 2–Planning and Development Council, Region 3–Regional Intergovernmental Council, Region 4–Planning and Development Council, Region 5–Mid-Ohio Valley Regional Council, Region 6–Planning and Development Council, Region 7–Planning and Development Council, Region 8–Planning and Development Council, Region 9–Eastern Panhandle Regional Planning and Development Council, Region 10–Bel-O-Mar Regional Council and Interstate Planning Commission, and Region 11–Brooke-Hancock Regional Planning and Development Council, West Virginia Energy Efficiency and Conservation Block Grant Program
2013

Annual Business Meeting Agenda

Tuesday, August 27
3:40 p.m.
Continental 1–3

Presiding Officer
John Leonard, President

Welcoming Remarks
John Leonard, President

Minutes
Jeff Kiely, Secretary

Treasurer’s Report
Jeff Kiely, Treasurer

Membership Report
Terry Bobrowski, 2nd Vice President

Federal Policy and Budget Report
Susan Howard, Director of Government Relations and Legislative Affairs

State of the Association Report
Joe McKinney, Executive Director

Nominating Committee Report
Russ Cowley, Chair

Election of Officers
John Leonard, President

Announcement of 2013–2014 Board of Directors
John Leonard, President

Other Business
John Leonard, President

Note: Voting Credentials
Voting delegates must turn in a completed credential form at the NADO registration desk to receive their voting delegate ribbon. Voting delegates sit in a specially marked section during the Annual Business Meeting on Tuesday and vote for officers of NADO and organizational business issues. Only voting delegates wearing a green ribbon will be allowed to vote, but all conference registrants are encouraged to attend the business meeting.

The 2013–2014 Board of Directors Meeting will convene in Continental 7-9 immediately following the Annual Business Meeting. Both meetings are open to all.
2012-2013 Board of Directors
Executive Committee/Officers

John Leonard, President ..................................Southern Georgia Regional Commission (Valdosta, GA)
Peter Gregory, First Vice President ................Two Rivers-Ottawaquechee Regional Commission (Woodstock, VT)
Steve Etcher, Second Vice President* ..........Boonslick Regional Planning Commission (Warrenton, MO)
Terry Bobrowski, Treasurer and
Second Vice President*..............................First Tennessee Development District (Alcoa, TN)
Jeff Kiely, Treasurer and Secretary* ..........Northwest New Mexico Council of Governments (Gallup, NM)
Russ Cowley, Immediate Past President ........Six County Association of Governments (Richfield, UT)

Board Members

East Region
• David V. Bottar, Executive Director, Central New York RP&D Board (Syracuse, NY)
• Eric Bridges, Executive Director, North Central PA Commission (Ridgway, PA)
• Danny L. Brown, Chairman, Russell County Board of Supervisors, Cumberland Plateau PDC (Lebanon, VA)
• Catherine Dimitruk, Executive Director, Northwest RPC (Saint Albans, VT)
• Carol Jackson, Executive Director, Mid-Ohio Valley Regional Council (Parkersburg, WV)
• Tom Kennedy, Executive Director, Southern Windsor County RPC (Ascutney, VT)
• Wayne Strickland, Executive Director, Roanoke Valley-Alleghany RC (Roanoke, VA)
• Robert Thompson, Executive Director, Androscoggin Valley COG (Auburn, ME)

Midwest Region
• Bill Bolin, Executive Director, South Central Kansas EDD, Inc. (Wichita, KS)
• Sandeep Dey, Executive Director, West Michigan Shoreline RDC (Muskegon, MI)
• Doug Elliott, Executive Director, East Central Iowa COG (Cedar Rapids, IA)
• Tom Higginbotham, Executive Director, Northeast Nebraska EDD (Norfolk, NE)
• Richard Humzak, Executive Director, Region XII COG (Carroll, IA)
• Suzan Nash, Executive Director, Western Illinois RC (Macomb, IL)
• Tye Parsons, Executive Director, Northwest Missouri Regional COG (Maryville, MO)
• Bob Proud, Clermont County Commissioner, Ohio Valley RDC (Waverly, OH)
• Jill Soegesser, Executive Director, River Hills EDD & RPC (Jeffersonville, IN)
• Myron Schuster, Executive Director, Northwest RPC (Spooner, WI)
• Jay Trusty, Executive Director, Southwest RDC (Slayton, MN)

Southeast Region
• Joseph W. Barker, Executive Director, Southwest Tennessee DD (Jackson, TN)
• H. DeWitt Blackwell, Executive Director, Western Piedmont COG (Hickory, NC)
• Charles Blume, Executive Director, Apalachee RPC (Blountstown, FL)
• Suzanne Burnette, Executive Director, Lee-Russell COG (Opelika, AL)
• Matthew Dolge, Executive Director, Piedmont Triad Regional Council (Winston Salem, NC)
• Jim Dove, Executive Director, Northeast Georgia (Athens, GA)
• Patricia Hartung, Executive Director, Upper Savannah COG (Greenwood, SC)

West Region
• Lisa Dawson, Executive Director, Northeast Oregon EDD (Enterprise, OR)
• Chris Fetzner, Executive Director, Northern Arizona Council of Governments (Flagstaff, AZ)
• Lynne Keller Forbes, Executive Director, South Eastern COG (Sioux Falls, SD)
• Kathleen Lewis, Executive Director, Southeast Idaho COG (Pocatello, ID)
• Laura Lewis Marchino, Assistant Director, Region 9 EDD of SW Colorado, Inc. (Durango, CO)
• Robert Nash, Executive Director, Superior California EDD (Redding, CA)
• Elizabeth Riley, Executive Director, South Central Oregon EDD (Klamath Falls, OR)

Associate Representatives
• Jack Couch, Liaison, Kentucky Council of ADDs (Frankfort, KY)
• Penny Redington, Executive Director, Texas Association of Regional Councils (Austin, TX)
• Linda Salomon, Economic Development Manager, East River Electric Power Co-op (Madison, SD)

Names in orange are elected officials.

* Steve Etcher resigned from the board effective July 29, 2013. As a result, Treasurer Terry Bobrowski assumed the position of Second Vice President, and Secretary Jeff Kiely assumed the dual role of Secretary/Treasurer. They will hold these positions until the 2013-2014 NADO Board of Directors are elected on August 27, 2013.
Platinum Plus

Georgia
Middle Georgia Regional Commission
Kentucky
Bluegrass ADD
KIPDA
Maine
Northern Maine Dev. Commission
Mississippi
South Delta PDD
Southern Mississippi PDD
Three Rivers PDD
Ohio
Buckeye Hills-Hocking Valley RDD
Oklahoma
Assoc. of S. Central Oklahoma Govts.
Central Oklahoma EDD
Texas
Lower Rio Grande Valley Development Council

Platinum

Alabama
South Alabama RPC
Arkansas
Northwest Arkansas EDD
Southwest Arkansas PDD
California
Sacramento Area COG
Florida
North Central Florida RPC
Georgia
Southern Georgia Regional Commission
Iowa
Iowa Northland Regional COG
Kentucky
Buffalo Trace ADD
Lincoln Trail ADD
Maine
Eastern Maine Development Corporation
Maryland
Tri-County Council for Western MD
Mississippi
Northeast Mississippi PDD
North Carolina
Kerr-Tar COG
Land-of-Sky Regional Council
Mid-East Commission
Piedmont Triad Regional Council
Western Piedmont COG
Oklahoma
South Western Oklahoma Dev. Authority
Pennsylvania
SEDA-COG
South Carolina
Lower Savannah COG
Upper Savannah COG
Texas
Ark-Tex COG
Brazos Valley COG
Utah
Six County AOG
Vermont
Two Rivers-Ottauquechee Reg. Commission
West Virginia
Mid-Ohio Valley Regional Council

Sustaining

Alabama
Alabama-Tombigbee Regional Council
Lee-Russell COG
NW Alabama Council of Local Governments
Arizona
Northern Arizona Council of Governments
Southeastern Arizona Governments Organization
Arkansas
Central Arkansas PDD
West Central Arkansas PDD
Western Arkansas PDD
California
Superior California Economic Development
Florida
Apalachee RPC
Central Florida RPC
West Florida RPC
Georgia
Atlanta Regional Commission
Central Savannah River Area Regional Commission
Northeast Georgia Regional Commission
Three Rivers Regional Commission
Illinois
Western Illinois Regional Council
Iowa
East Central Iowa COG
North Iowa Area COG
Kentucky
Barren River ADD
FIVCO ADD
Lake Cumberland ADD
Northern Kentucky ADD
Penryrie ADD
Purchase ADD
Maine
Androscoggin Valley COG
Missouri
Boonslick RPC
Bootheel RP & EDC
Mark Twain Regional COG
Meramec RPC
Nebraska
Northeast Nebraska EDD
New Mexico
Eastern Plains COG
Northwest New Mexico COG
Southeastern New Mexico EDD/COG
New York
Southern Tier West RP&D Board
North Carolina
High Country COG
Isothermal P&D
Mid-Carolina COG
Southeastern Economic Development Commission
Upper Coastal Plain COG
Ohio
Ohio Mid-Eastern Govts. Assoc.
Ohio Valley RDC
Oklahoma
Northern Oklahoma Development Authority
Pennsylvania
Southern Alleghenies PDC
South Carolina
Berkeley-Charleston-Dorchester COG
Lowcountry COG
Santee-Lynches Regional COG
South Dakota
South Eastern COG

Membership as of August 15, 2013

2013 ANNUAL TRAINING CONFERENCE
Tennessee
East Tennessee Development District
First Tennessee Development District
South Central TN Development District
Southeast TN Development District
Upper Cumberland Development District
Texas
Golden Crescent RPC
Rio Grande COG
South Plains AOG
Vermont
Southern Windsor County RPC
Virginia
New River Valley PDC
West Virginia
Region VI PDC

General
Alabama
East Alabama RP&DC
N. Central Alabama RCOG
RPC of Greater Birmingham
South Central Alabama Development Commission
Southeast Alabama RPDC
Top of Alabama Regional COG
West Alabama Regional Commission
Alaska
Denali Commission
Arizona
Central AZ Assoc. of Governments
Arkansas
Southeast Arkansas EDD
White River P & DD, Inc.
California
3CORE, Inc.
Colorado
Northwest Colorado COG
Region 10 EDD
Region 9 EDD of SW Colorado, Inc.
Connecticut
Capital Region COG
Central CT Regional Planning Agency
Florida
Northeast Florida Regional Council
South Florida RPC
Southwest Florida RPC
Tampa Bay RPC
Georgia
Coastal Regional Commission
Georgia Mountains Regional Comm.
Heart of Georgia Regional Commission
Northwest Georgia Regional Commission
River Valley Regional Commission
Southwest Georgia Regional Commission
Idaho
Clearwater Economic Development Association
Sage Community Resources
Southeast Idaho COG
Illinois
Bi-State Regional Commission
Blackhawk Hills Regional Council
Greater Egypt RP&DC
Greater Wabash RPC
North Central Illinois COG
Southeastern Illinois RP&DC
Indiana
Indiana 15 RPC
Kankakee-Iroquois RPC
Region 3-A Development RPC
River Hills EDD & RPC
Southern Indiana Dev. Commission
Iowa
Chariton Valley Planning & Development COG
East Central Intergovernmental Assoc.
MIDAS COG
Northwest Iowa PDC
Region Six Planning Commission
Region XII COG
Siouxland Interstate MPC
Southeast Iowa RPC
Southern Iowa COG
Southwest Iowa Planning Council
Upper Explorerland RPC
Kansas
Flint Hills Regional Council
Great Plains Development Inc.
North Central Kansas RPC
Northwest Kansas PDC
South Central Kansas EDD, Inc.
Southeast Kansas RPC
Kentucky
Big Sandy ADD
Cumberland Valley ADD
Gateway ADD
Green River ADD
Kentucky River ADD
Louisiana
Acadiana Regional Development District
Capital Region Planning Commission
Kisatchie-Delta RP&DC
North Delta RP&DD
Regional Planning Commission
South Central P&DC
Maine
Greater Portland COG
Southern Maine RPC
Maryland
Tri-County Council for the Lower Eastern Shore of Maryland
Massachusetts
Merrimack Valley Planning Commission
Old Colony Planning Council
Pioneer Valley Planning Commission
Michigan
East Michigan COG
Northeast Michigan COG
Northwest Michigan COG
West Michigan Shoreline RDC
Minnesota
Arrowhead RDC
East Central RDC
Headwaters RDC
Mid-Minnesota Dev. Commission
Northwest RDC
Region 5 Development Commission
Region 9 Development Commission
Southwest RDC
Upper Minnesota Valley RDC
Mississippi
Central MS PDD
East Central PDD
Golden Triangle PDD
North Central PDD
North Delta PDD
Missouri
Harry S Truman Coordinating Council
Kaysinger Basin RPC
Mid Missouri RPC
MoKan Regional Council
Northeast Missouri RPC & RDC
Northwest Missouri Regional COG
Pioneer Trails RPC
South Central Ozark COG
Southeast Missouri RP & EDC
Montana
Bear Paw Economic Dev. Corp.
Sweetgrass Development Corporation
Nebraska
Metropolitan Area Planning Agency
Panhandle ADD
South Central EDD
West Central Nebraska DD
Nevada
Western Nevada DD
New Hampshire
Nashua RPC
North Country Council
Southwest RPC
Upper Valley Lake Sunapee RPC
New Mexico
Mid-Region COG
North Central New Mexico EDD
South Central New Mexico COG
Southwest NM COG
New York
Capital District RPC
Catamount Watershed Corporation
Central New York RP&D Board
Genesee/Finger Lakes RPC
Hudson Valley Regional Council
Lake Champlain-Lake George RPB
Southern Tier Central RP&D Board
Southern Tier East RP&D Board
North Carolina
Albemarle Commission
Centralina COG
Eastern Carolina Council
Lumber River COG
Southwestern NC P&EDC
North Dakota
Lake Agassiz Regional Council
Lewis & Clark RDC
Ohio
Eastgate Regional COG
Mid-Ohio RPC
Northeast Ohio 4-County RP&DO (NEFCO)
Toledo Metropolitan Area COG
Oklahoma
Assoc. of Central Oklahoma Govts.
Eastern Oklahoma Development District
Grand Gateway EDA
Indian Nations COG
Kiowa Co EDD of Oklahoma
Oklahoma EDA
Southern Oklahoma Dev. Association
Oregon
CCD Business Dev. Corporation
Columbia-Pacific EDD
Mid-Columbia EDD
Mid-Willamette Valley COG
Northeast Oregon EDD
Oregon Cascades West COG
South Central Oregon EDD
Southern Oregon Reg. Econ. Dev., Inc.
Pennsylvania
North Central PA Commission
Northeastern Pennsylvania Alliance
Northwest Commission
South Carolina
Catawba Regional COG
Pee Dee Regional COG
SC Appalachian COG
Waccamaw Regional COG
South Dakota
Black Hills COG
Central South Dakota Enhancement District
First District Association of Local Govts.
NECOG
Planning & Development District III
Tennessee
Greater Nashville Regional Council
Memphis Area Assoc. of Governments
NW Tennessee DD & Human Resources Agency
Southwest Tennessee Development District
Texas
Alamo Area COG
Capital Area COG
Central Texas COG
Coastal Bend COG
Deep East Texas COG
East Texas COG
Gulf Coast EDD
Heart of Texas COG
Middle Rio Grande Development Council
Panhandle RPC
Permian Basin RPC
South East Texas RPC
South Texas Development Council
Texoma COG
Utah
Bear River AOG
Five County AOG
Mountainland AOG
Southeastern Utah Assoc. of Local Governments
Uintah Basin AOG
Vermont
Bennington County Regional Commission
Chittenden County RPC
Lamoille County Planning Commission
Northwest RPC
Rutland Reg. Planning Commission
Windham Regional Commission
Virginia
Central Shenandoah PDC
Cumberland Plateau PDC
George Washington Regional Commission
Lenowisco PDC
Middle Peninsula PDC
Mount Rogers PDC
Northern Neck PDC
Northern Shenandoah Valley RC
Region 2000 Local Government Council
Roanoke Valley-Alleghany Regional Commission
Southside PDC
Washington
Benton-Franklin COG
Cowlitz-Wahkiakum COG
North Central Washington EDD
Tri-County EDD
West Virginia
Bel-O-Mar Reg. Council & Interstate Planning
Brooke-Hancock RP&DC
Eastern Panhandle RP&DC
Region 4 PDC
Region 8 PDC
Region 1 PDC
Region II PDC
Region VII PDC
Wisconsin
Northwest RPC
West Central Wisconsin RPC
Wyoming
High Plains EDD
Sustaining Associate
American Samoa Development Bank of American Samoa
Arkansas
Institute for Econ. Advancement/UALR
California
Yuba-Sutter EDC
Georgia
Central Georgia Joint Development Authority
Georgia Association of Regional Councils
Idaho
Region IV Development Association
Indiana
Indiana Association of Regional Councils
Kentucky
Kentucky Council of ADDs
Missouri
Missouri Dept. of Transportation
Southeast Missouri State University
Oklahoma
Southwestern Oklahoma State University
South Carolina
SCAN Corporation
South Dakota
East River Electric Power Cooperative
Lake Area Improvement Corporation  
**Tennessee**  
Tennessee Development District  
Association  
**Texas**  
Hidalgo County MPO  
**Virginia**  
National Rural Electric Cooperative  
Association  
**Washington**  
Washington Association of EDDs  
**West Virginia**  
West Virginia Assoc. of RP&DCs  

**Associate**  
**Alabama**  
Alabama Institute for Deaf & Blind  
Alabama Power Company  
Alford & Associates, LLC  
**Alaska**  
Juneau Economic Development Council  
Southeast Conference  
UAA, Center for Economic  
Development  
**Arizona**  
Arizona Rural Transportation  
Advocacy Council  
**California**  
Inland Valley Development Agency  
Sonoma County Economic Dev. Board  
**Colorado**  
Colorado Association of Regional  
Organizations  
Magellan Advisors  
**Connecticut**  
REX Development  
**Florida**  
Florida Regional Councils Association  
**Georgia**  
Coastal ADD Authority  
**Hawaii**  
Maui Economic Development Board  
**Indiana**  
Economic Development Coalition of  
SW Indiana  
Lake County Comm. Econ. Dev. Dept.  
Purdue Center for Regional  
Development  
**Iowa**  
Iowa Association of Regional Councils  
Iowa Department of Transportation  
**Kentucky**  
Center for Rural Development  
**KY Governor’s Office for Local**  
**Government**  
**Louisiana**  
Greater New Orleans, Inc.  
**Maryland**  
Amerinational Community Services  
**Minnesota**  
The Northspan Group, Inc  
West Central Initiative  
**Missouri**  
Midwest Assistance Program, Inc.  
Missouri Association of COGs  
W. Central Missouri Community  
Action Agency  
**Montana**  
Great Falls Development Authority, Inc.  
Montana Economic Developers Assoc.  
**New Hampshire**  
Coastal Economic Development  
Corporation  
**New Mexico**  
New Mexico Association of  
Regional Councils  
The Mercer Group Inc.  
**New York**  
City of Glens Falls  
**North Carolina**  
Beaufort, Martin, Pitt RPO  
Ridgetop Associates  
The Sequoyah Fund - Business  
Development  
**Ohio**  
WSOS Community Action  
**Oklahoma**  
Oklahoma Association of Regional  
Councils  
**Rhode Island**  
Rhode Island Economic Development  
Corporation  
**Texas**  
Avalanche Consulting, Inc.  
Paris Economic Development  
Corporation  
TexAmericas Center  
Texas Association of Regional Councils  
**Virginia**  
Virginia Association of PDCs  
**Washington**  
Makah Tribe Council  
**West Virginia**  
Hardy County Rural Dev. Authority  

**Subscriber**  
**District of Columbia**  
Appalachian Regional Commission
### NADO Past Presidents

<table>
<thead>
<tr>
<th>Name</th>
<th>Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Earl Price, Oklahoma</td>
<td>1968</td>
</tr>
<tr>
<td>Earl Price, Oklahoma</td>
<td>1969</td>
</tr>
<tr>
<td>Lon Hardin, Arkansas</td>
<td>1970</td>
</tr>
<tr>
<td>Tim Maund, Georgia</td>
<td>1971</td>
</tr>
<tr>
<td>Rudy Esala, Minnesota</td>
<td>1972</td>
</tr>
<tr>
<td>Nick Salazar, New Mexico</td>
<td>1973</td>
</tr>
<tr>
<td>Les Newcomb, Mississippi</td>
<td>1974</td>
</tr>
<tr>
<td>John Ladd, New York</td>
<td>1975</td>
</tr>
<tr>
<td>Don Raney, Arkansas</td>
<td>1976</td>
</tr>
<tr>
<td>Bob Chandler, Texas</td>
<td>1977</td>
</tr>
<tr>
<td>J. Roy Fogle, North Carolina</td>
<td>1978</td>
</tr>
<tr>
<td>Vernon Martin, Georgia</td>
<td>1979</td>
</tr>
<tr>
<td>G. Anthony Kuhn, Oregon</td>
<td>1980</td>
</tr>
<tr>
<td>Herman Tushaus, South Dakota</td>
<td>1981</td>
</tr>
<tr>
<td>Ed Bodenhamer, Georgia</td>
<td>1982</td>
</tr>
<tr>
<td>Rachel Scioscia, Nebraska</td>
<td>1983</td>
</tr>
<tr>
<td>Chris Page, Vermont</td>
<td>1984</td>
</tr>
<tr>
<td>Charles Howell, Georgia</td>
<td>1985</td>
</tr>
<tr>
<td>David Martin, Minnesota</td>
<td>1986</td>
</tr>
<tr>
<td>Vern Kelley, Mississippi</td>
<td>1987</td>
</tr>
<tr>
<td>Michael Aube, Maine</td>
<td>1988</td>
</tr>
<tr>
<td>George Alford, Alabama</td>
<td>1989</td>
</tr>
<tr>
<td>Terence Stone, Minnesota</td>
<td>1990</td>
</tr>
<tr>
<td>Charles Justice, Florida</td>
<td>1991</td>
</tr>
<tr>
<td>Howard Grossman, Pennsylvania</td>
<td>1992</td>
</tr>
<tr>
<td>Robert Paciocco, North Carolina</td>
<td>1993</td>
</tr>
<tr>
<td>Gary Freeman, California</td>
<td>1994</td>
</tr>
<tr>
<td>James Tonn, Georgia</td>
<td>1995</td>
</tr>
<tr>
<td>Leland Tillman, New Mexico</td>
<td>1996</td>
</tr>
<tr>
<td>Richard Cavender, Missouri</td>
<td>1997</td>
</tr>
<tr>
<td>Eric Thompson, South Carolina</td>
<td>1998</td>
</tr>
<tr>
<td>Lanier Boatwright, Georgia</td>
<td>1999</td>
</tr>
<tr>
<td>Terry Sherwood, Arkansas</td>
<td>2000</td>
</tr>
<tr>
<td>William D. Hess, New York</td>
<td>2001</td>
</tr>
<tr>
<td>John Bruner, Kentucky</td>
<td>2002</td>
</tr>
<tr>
<td>Joe Brannan, Arizona</td>
<td>2003</td>
</tr>
<tr>
<td>Gary Gorshing, Oklahoma</td>
<td>2004</td>
</tr>
<tr>
<td>Jack Scriber, Kentucky</td>
<td>2005</td>
</tr>
<tr>
<td>Kenneth Jones, Texas</td>
<td>2006</td>
</tr>
<tr>
<td>Dan Bollinger, Georgia</td>
<td>2007</td>
</tr>
<tr>
<td>Leanne Mazer, Maryland</td>
<td>2008</td>
</tr>
<tr>
<td>Sharon Juon, Iowa</td>
<td>2009</td>
</tr>
<tr>
<td>Michael Norton, Arkansas</td>
<td>2010</td>
</tr>
<tr>
<td>Tim Ware, North Carolina</td>
<td>2011</td>
</tr>
<tr>
<td>Russ Cowley, Utah</td>
<td>2012</td>
</tr>
<tr>
<td>John Leonard, Georgia</td>
<td>2013</td>
</tr>
</tbody>
</table>

### NADO Staff

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
<th>Contact Information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vicki Glass</td>
<td>Director of Meetings/Membership</td>
<td>202.624.8574</td>
</tr>
<tr>
<td>Tawanna Harley</td>
<td>Office Manager/Executive Assistant</td>
<td>202.624.7841</td>
</tr>
<tr>
<td>Susan Howard</td>
<td>Director of Government Relations/Legislative Affairs</td>
<td>202.624.8590</td>
</tr>
<tr>
<td>Brian Kelsey</td>
<td>Director of Economic Development</td>
<td>512.731.7851</td>
</tr>
<tr>
<td>Carrie Kissel</td>
<td>Associate Director</td>
<td>202.624.8829</td>
</tr>
<tr>
<td>Megan McConville</td>
<td>Program Manager</td>
<td>202.624.7843</td>
</tr>
<tr>
<td>Joe McKinney</td>
<td>Executive Director</td>
<td>202.624.5947</td>
</tr>
<tr>
<td>Alexandria Murnan</td>
<td>Graduate Fellow</td>
<td>202.624.8177</td>
</tr>
<tr>
<td>Brett Schwartz</td>
<td>Program Manager</td>
<td>202.624.7736</td>
</tr>
<tr>
<td>Agnieta Sharpe</td>
<td>Transportation Fellow</td>
<td>202.624.5257</td>
</tr>
<tr>
<td>Keith Shoop</td>
<td>Legislative Fellow</td>
<td>202.624.7809</td>
</tr>
<tr>
<td>Ted Stiger</td>
<td>Legislative Associate</td>
<td>202.624.8467</td>
</tr>
<tr>
<td>Laurie Thompson</td>
<td>Deputy Executive Director</td>
<td>202.624.5948</td>
</tr>
</tbody>
</table>
2014 Events

March 24 – 26, 2014
NADO Washington Policy Conference
Marriott Crystal Gateway
Arlington, Virginia
703.920.3230
Room rate: $250 single/double

June 7 – 9, 2014
NADO Summer Board of Director Meeting
Skamania Lodge
Stevenson, Washington
509.427.7700
Room rate: $188 single/double

August 23 – 26, 2014
NADO Annual Training Conference
Hyatt Regency Denver Colorado Convention Center
Denver, Colorado
888.421.1442
Room rate: $174 single/double

2015 Events

March 23 – 25, 2015
NADO Washington Policy Conference
Marriott Crystal Gateway
Arlington, Virginia
703.920.3230
Room rate: $250 single/double

October 24 – 27, 2015
NADO Annual Training Conference
New Orleans Marriott
New Orleans, Louisiana
504.581.1000
Room rate: $189 single/double

Visit www.nado.org/events for more information.

Kentucky County Officials Training Credit

Kentucky’s training incentive program for elected county officials began with the enactment of House Bill 810 (KRS 64.5275), effective in January 1999. The program offers county judge-executives, fiscal court members, clerks, sheriffs, and jailers an annual financial incentive to participate in continuing training relevant to their official duties. NADO’s 2013 Annual Training Conference is an approved event. If you did not receive a Certification Form for this conference in your conference packet, please stop by the Conference Registration and Information Center to get one. You must have a NADO staff person or the session presenter initial the form next to the appropriate session. Attendees are responsible for submitting the forms to the Kentucky Department for Local Government after the conference.

Follow Us:

Friend NADO on Facebook at facebook.com/NADO.org.

To join fellow conference attendees and NADO staff for a Twitter dialogue and conference updates, use the hashtag #NADOATC. Follow NADO’s Twitter accounts, @NADOWeb and @RPOAmerica.