

# TRIBES AND SUSTAINABLE DEVELOPMENT WORKSHOP

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JULY 26-27, 2012

HOTEL ALBUQUERQUE

ALBUQUERQUE, NEW MEXICO

*WORKSHOP MATERIALS*

## Welcome

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Thank you for joining us for the **Tribes and Sustainable Development Workshop**. This workshop is designed to build the capacity of HUD Sustainable Communities Regional Planning and Community Challenge grantees working with tribal nations to develop strong planning and economic development strategies.

Discussion topics will address both planning and project implementation techniques. Through expert trainings and peer resource-sharing, participants will learn about innovative approaches to sustainable economic development in Indian Country; collaborative partnerships, visioning processes, and planning strategies that promote quality growth; and effective communications techniques. Additional sessions will address growing community-based entrepreneurs and businesses; project financing; affordable housing; and connecting water infrastructure to community and economic development goals.

Presentations and other event materials, as well as reports, case studies, and other resources related to planning, economic development, transportation, and sustainable development issues can be accessed at [www.NADO.org](http://www.NADO.org) and [www.SCLearningNetwork.org](http://www.SCLearningNetwork.org).

Thank you for attending, and we hope this event is valuable to you. Please be sure to fill out the evaluation form provided in your folder, to assist us in planning future events.

## About the Sustainable Communities Capacity Building Program

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Through a cooperative agreement with the U.S. Department of Housing and Urban Development, the NADO Research Foundation leads one of the eight teams providing capacity building and technical assistance to HUD and EPA sustainable communities award recipients. The capacity building teams are forming networks among the grantees to exchange ideas on successful strategies, lessons learned, and emerging tools. This work will strengthen the capacity of grantee communities to create more housing choices, make transportation more efficient and reliable, make more efficient investments in water and wastewater infrastructure, and build vibrant, healthy and economically prosperous neighborhoods. Grantees and their partners can access resources, network with their peers, and find information about upcoming events on the SC Learning Network, available here: <http://sclearningnetwork.org/>.

This program is a component of the Partnership for Sustainable Communities, an innovative interagency collaboration, launched by President Obama in June 2009, between HUD, EPA and DOT to lay the foundation for a 21st century economy by creating more financially, environmentally, and socially sustainable communities. More information about the Partnership and additional resources can be found here: <http://www.sustainablecommunities.gov/>.

## Sponsors

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This workshop was coordinated by the NADO Research Foundation, through a cooperative agreement with the U.S. Department of Housing and Urban Development (No. DCSGP0003-11). Any opinions, findings, and conclusions or recommendations expressed at this event do not necessarily reflect the views of HUD. Special thanks to all those who assisted in the development of this workshop, including all of the speakers and facilitators lending their expertise.



## About NADO and the NADO Research Foundation

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The National Association of Development Organizations (NADO) is a national membership organization for the nation's 540 regional development organizations focused on strengthening local governments, communities, and economies through regional solutions, partnerships, and strategies. NADO and its membership of regional development organizations (RDOs) are part of the nation's intergovernmental partnership system of federal, state, and local officials. While many regional development organizations in smaller metropolitan and rural regions were originally founded solely as multi-county Economic Development Districts (EDDs) designated by the U.S. Economic Development Administration (EDA), most have expanded and diversified their programs and services to play a key role in community and economic development, emergency management and homeland security preparedness, GIS data analysis and information management, business development finance, technology and telecommunications, transportation and workforce development.

Founded in 1988, the NADO Research Foundation is the nonprofit research affiliate of NADO. The NADO Research Foundation identifies, studies, and promotes regional solutions and approaches to improving local prosperity and services through the nationwide network of RDOs. The Research Foundation shares best practices and offers professional development training, analyzes the impact of federal policies and programs on RDOs, and examines the latest developments and trends in small metropolitan and rural America. Most importantly, the Research Foundation is helping bridge the communications gap among practitioners, researchers, and policy makers.



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# AGENDA

THURSDAY, JULY 26

- 8:00 a.m. Registration and Networking**  
*Coffee and continental breakfast will be provided*
- 8:30 a.m. Welcome and Purpose**
- 8:45 a.m. Roundtable Introductions**  
HUD Sustainable Communities Grantees will each offer a two-minute overview of their projects.
- 9:15 a.m. Positioning Tribes as Economic Competitors**  
*Sherry Salway Black, National Congress of American Indians*  
Black will discuss the unique underlying barriers to accessing and controlling wealth and resources in tribal nations, and will highlight recent trends in Indian country that are shaping how tribes are now approaching sustainable economic development using innovative collaboration and partnerships.
- 10:15 a.m. Break**
- 10:30 a.m. Developing Plans and Putting Them into Action: Bottom-Up Community Planning and Economic Development in Indian Country**  
*Jim Beard, Confederated Tribes of the Umatilla Indian Reservation*  
*Tomasita Duran, Ohkay Owingeh Housing Authority*  
Panelists will describe case studies of tribal communities that have developed long-term visioning and economic development strategies that promote quality growth that is consistent with tribes' unique identities and cultural traditions. Participants will hear about challenges and opportunities that other tribal communities have encountered, from the visioning process through project implementation and construction. Presentations will be followed by a group discussion.
- 12:15 p.m. Luncheon Presentation: Growing Entrepreneurs in the Green Economy**  
*Alice Loy, Global Center for Cultural Entrepreneurship*  
Loy will discuss the Sustainable Native Communities Collaborative, a partnership between the Global Center for Cultural Entrepreneurship and Enterprise Community Partners to support Native American entrepreneurs building culturally grounded businesses.
- 1:30 p.m. Communications Clinic: Articulating Your Goals and Developing Your Message**  
*Tom Madrecki, Smart Growth America*  
This interactive training will help participants develop communications techniques around their community and economic development goals. Participants will work through exercises to identify community values and craft a clear, unique message specific to their projects. Participants will also learn how to address negative reactions and handle conflict and disruptions in the planning process.
- 3:30 p.m. Break**

- 3:45 p.m. Raising Additional Funds and Navigating Legal and Financial Frameworks**  
*Sherry Salway Black, National Congress of American Indians*  
*Marvin Ginn, Native Community Financing*  
 This session will address strategies for leveraging additional resources to ensure the longevity of current plans and projects in tribal communities. Presenters will discuss the nuts and bolts of financing projects on native lands, and will also discuss entrepreneurship and developing more broadly sustainable economic development agendas in tribal communities.
- 5:00 p.m. Highlights from Day 1 and Goals for Day 2**
- Evening Group Dinners in Old Town Albuquerque**

## FRIDAY, JULY 27

- 8:00 a.m. Networking and Roundtable Discussion**  
 FY10 Sustainable Communities Initiative grantees will share “lessons learned” with FY11 grantees. *Coffee and continental breakfast will be provided.*
- 8:30 a.m. Federal Resources Available for Indian Country**  
*Dwayne Marsh, HUD Office of Sustainable Housing and Communities*  
 Learn about resources that tribes can tap into to further support their plans and programs.
- 9:00 a.m. Turning Crisis into Opportunity**  
*Pat Riggs, Ysleta del Sur Pueblo*  
 Ysleta del Sur Pueblo faced economic catastrophe with the loss of the gaming industry, but took this crisis as an opportunity to rethink how the Pueblo approached community and economic development. Through a community-driven process, the Pueblo built a new strategy for economic prosperity, governance, and accountability.
- 9:45 a.m. Connecting Land Use, Water Infrastructure, and Economic Development on Tribal Lands**  
 This roundtable discussion will provide an overview of concepts and discuss available tools and resources related to water infrastructure development, and grantees will have the opportunity to ask questions about their specific projects.
- Lauren Heberle, Center for Environmental Policy and Management, University of Louisville
  - Carol Norton, Center for Environmental Policy and Management, University of Louisville
  - Heather Himmelberger, New Mexico Environmental Finance Center
- 10:30 a.m. Break**
- 10:45 a.m. Affordable Housing Development in Tribal Communities**  
 This roundtable discussion will provide an overview of tools and resources available for tribal communities seeking to develop affordable housing and discuss opportunities and challenges related accessing quality housing and transportation options on tribal lands.
- Rosemary Fagrelus, Minnesota Housing Partnership
  - Gene Gonzales, Housing Assistance Council
  - Elizabeth Bernal, Rural Community Assistance Corporation
- 11:30 a.m. Wrap up and Takeaways**
- 12:00 p.m. Adjourn**

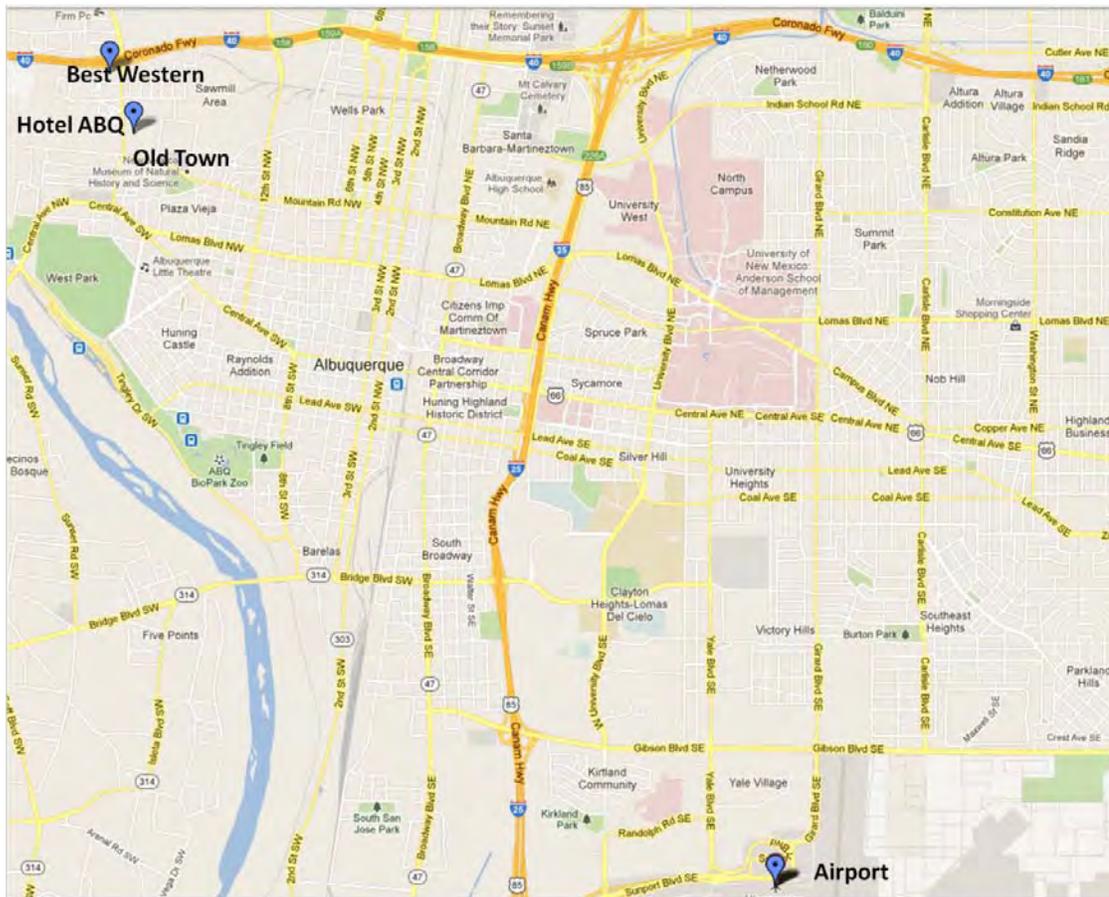
# LOCATION INFORMATION

**Meeting:** Hotel Albuquerque [www.hotelabq.com](http://www.hotelabq.com)  
Franciscan Room  
800 Rio Grande Blvd, NW, Albuquerque, NM 87014, 505-369-0895

**Accommodations:** The NADO room block at the Hotel Albuquerque is full.  
Alternatively, you may try the Best Western Rio Grande Inn. <http://www.riograndeinn.com/>  
1015 Rio Grande Blvd. NW, Albuquerque, NM 87104, 505-843-9500

**Airport:** Albuquerque International Sunport  
The airport is about a 4-mile cab ride from the hotel. Cab fare is approximately \$25 and information about shuttle service is here: <http://www.sunportshuttle.com/>.

**Attire:** Business casual



# GRANTEE PROFILES

## NORTHEAST ARIZONA ECONOMIC DEVELOPMENT PLANNING PROJECT

<b>Grant Type</b>	Regional Planning Grant
<b>Year Awarded</b>	2010
<b>Project Location</b>	Apache and Navajo Counties, Arizona
<b>Lead Grantee Organization</b>	Economic Development for Apache County (EDAC)
<b>Project Partners</b>	White Mountain Apache, Hopi, Navajo, St. Johns, Springerville
<b>Geography Served</b>	Hopi, Navajo and White Mountain Apache Tribes (WMAT) or villages and chapters within those tribes); Apache County; St Johns, AZ; Springerville, AZ; Winslow, AZ
<b>Population</b>	95,000

### Workshop Participants

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### Project Scope

The goal of Northeast Arizona Economic Development Planning Partnership is to better position the communities and tribes of the region to address the challenging times of our day by developing individual community plans and then integrating common strategies identified by the individual communities into strategies for a regional plan. We are working together on important regional efforts to develop the tourism industry, support our natural resources industry, and support local small businesses.

Currently the WMAT and the village of Moenkopi have participated in the planning process with Building Communities. The Moenkopi Village plan is complete. The WMAT plan is still in process. The village of Sipaulovi has scheduled their planning sessions with Building Communities for August 1&2, 2012. The chapters/communities of Chinle, Ft. Defiance and Ganado are all in the process of selecting participants in the planning process and choosing dates for the planning process with Building Communities.

Building Communities is the contractor for the planning efforts of the Northeast Arizona Economic Development Planning Project. They have contracted to conduct 11 individual community plans and a regional plan for this project.

## Challenges

The three most significant challenges are vision, resources and regulations. Most tribes and their communities have previously participated in planning processes that have not produced results. This makes local participation difficult. Community leaders and citizens are hesitant to spend their time on activities that sit on the shelf. Creating a strong enough vision through the planning process is a challenge. The Building Communities planning methodology requires strong, consistent participation from local leaders and residents. Building Communities believes that Community vision must come from the leadership and residents of that community to move from the planning stage to the implementation stage. Politics also plays a role in blurring community vision for the future. For example, the WMAT has undergone a bitter and controversial change in political leadership making planning a very difficult task.

While there are resources for planning, the challenge to find and allocate funding to carry out the individual community plans and then fund regional strategies is an enormous task. Making connections and building relationships with private and public funders is going to be critical to the implementation of local and regional plans.

Each tribe and community within that tribe have unique laws and regulations that can be very inhibitive to private investors and assistance from public entities. Local tribal communities do not always have the authority to move forward with their individual strategies and goals. The private and public sectors are well aware of the burdensome bureaucratic process that can choke even the simplest economic development strategies. Identifying the regulatory stumbling blocks and creating relationships with decision makers is critical to economic development for tribal communities.

## TAWA'OVI PLANNING GRANT

<b>Grant Type</b>	Community Challenge Grant
<b>Year Awarded</b>	2011
<b>Project Location</b>	Tawa'ovi (northeast Arizona)
<b>Lead Grantee Organization</b>	The Hopi Tribe
<b>Project Partners</b>	The Hopi Tribe, HUD and other Federal Agencies
<b>Geography Served</b>	The Hopi Tribe
<b>Population</b>	7,000

## Workshop Participants

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## Project Scope

Develop the Tawa'ovi Community on the Hopi Indian Reservation as a sustainable community. The community will be designed to have up to 600 homes, 1,500 residents, numerous businesses, governmental services, schools and other key services. The Hopi Drive is using the Challenge grant to develop the plans for the new community and begin to attract housing, businesses, and infrastructure to Tawa'ovi.

## Challenges

Attracting the necessary financing required to develop the community of Tawa’ovi, attracting housing, industry, retail, governmental and other services that are essential to the development of the community.

## Strengths and Challenges by Topic Area

The strengths that the Tribe brings to the development of the community of Tawa’ovi are the urgent need for new housing, businesses and community facilities. The greatest weakness is the lack of funding and low income of the residents of the Hopi Indian Tribe.

**Communications:** The Planning Department holds monthly public meetings on the development of the community of Tawa’ovi and regularly meets with the Hopi Tribal Chairman Vice Chairman and the Tribe Council to explain the progress that is being made to develop this community. This meeting also solicits input and ideas from the public, Tribal Departments and elected officials.

**Project financing:** The Tawa’ovi Committee is actively seeking funding to develop this project.

**Connecting economic development with land use planning and infrastructure development:** The Tawa’ovi Committee is actively working on land use planning, developing all forms of infrastructure for the new community.

**Fair and affordable housing:** The development of fair and affordable housing is the cornerstone of the development of Tawa’ovi Community.

## Additional Information

The Tawa’ovi Committee is actively pursuing all aspects of the development of the community of Tawa’ovi.

## VIBRANT FUTURES (NORTH CENTRAL MONTANA)

<b>Grant Type</b>	Regional Planning Grant
<b>Year Awarded</b>	2011
<b>Project Location</b>	North Central Montana
<b>Lead Grantee Organization</b>	Opportunity Link
<b>Project Partners</b>	Partners include Government entities (City, County, and Tribal); community development corporations; educational institutions; human service organizations, housing organizations,
<b>Geography Served</b>	The region consists of 11 counties and three Indian Reservations (Blackfeet, Fort Belknap, & Rocky Boy’s Indian Reservations) in Northcentral Montana.
<b>Population</b>	Our region covers over 31,284 square miles (making it larger than 10 states) and has a population of 148,808. Based upon the size of the region and the population levels, the region is considered rural/frontier.

## Workshop Participants

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## Project Scope

*Vibrant Futures* works to enable the communities of Northcentral Montana to complete a region-wide visioning, planning, capacity building, and information exchange system that will help coordinate and move forward existing local plans to create a comprehensive response to high priority needs and opportunities for a more economically and environmentally sustainable development.

Opportunity Link serves as the lead organization to engage regional governments, planners, stakeholders and residents throughout the 36-month period to develop citizen involvement, government coordination, a high road approach to emerging jobs and contracts, and a series of baseline and benchmark metrics that can guide evaluation of progress.

The goal of *Vibrant Futures* is to develop citizen involvement and government planning that, over the next 20 year, will lead to improved employment, housing, community health and safety, regional transportation, water quality, and resource management.

## Challenges

Development is handicapped by extreme distances and geographic isolation, extreme seasonal weather conditions, more than two decades of rural population loss and economic decline, persistent and extreme poverty on reservations, disproportionate health problems on reservations, and a history of structural racism.

Steady economic contraction and agricultural restructuring have affected our entire population, who suffered constricting municipalities, school closures, loss of services, and disappearing tax bases. Residents make long commutes and, until recently, relied completely on personal automobile access for transportation. Housing is expensive relative to earning abilities; winter energy bills exceed monthly rent. Alarming increases in obesity and diabetes are evident, with disproportionate effect in Native American communities, especially among children. Statistics demonstrate high rates of accidental death and suicide. Rural areas do not attract health care providers, requiring costly, long-distance travel for treatment. Aging infrastructures include dams, bridges, and drinking water; all of which are vulnerable due to delayed and non-coordinated maintenance and severe climate conditions.

Sustainable economic development in the region, especially the on the three Indian Reservations, presents many challenges. Currently, the major economic engine on the reservations remains governmental with the majority of businesses owned by tribal governments. Because of the historical isolation of reservation communities from external commercial activity, reservation communities became dependent on the federal government for survival. Statewide, 81.5% of Montanans work for private industry and 18.5% work for government entities. This healthy boon of private industry does not exist on our reservation communities and a far larger percentage of the population is employed by the government. Even in communities where successful, tribally owned enterprises are found, there is little business diversity because of the lack of development in the private sector and subsequent lack of economic growth to create employment opportunities.

Regional planning will present opportunities for cross-training and knowledge sharing amongst decision makers in the region to create roadmaps for development that will have regional impact.

## Strengths and Challenges by Topic Area

### *Communications:*

**Strength:** Our *Vibrant Futures* team consists of native, home-grown Montana expertise. This home-grown expertise becomes a strength in communication because our team members not only know the needs and priorities that exist within the region, but they can identify with the hardships and roadblocks that need to be addressed. With our roots planted firmly in Northcentral Montana, we have been able to develop a good network of contacts that help us in communicating our efforts. It also ensures that we continually recognize our region's diversity—economically, demographically, and environmentally—and approaches to supporting sustainable rural communities should be equally varied.

**Challenge:** The challenge of communicating our goals to the community is the vastness of the region. Our regional planning grant encompasses 11 counties and 3 tribal communities, includes 31,248 square miles, and is home to approximately 148,000 residents. Not all communities have access to reliable forms of technology and are as accustomed and comfortable with utilizing it. A majority of the governmental entities have a preference to in-person presentations.

### *Project financing:*

**Strength:** Regional approach to development that has the potential to attract investments.

Challenge: Tackling the barriers that have prohibited investments in frontier sized communities and on Tribal lands. No models to reference.

**Connecting economic development with land use planning and infrastructure development:**

Strength: Coordination to respond to existing local plans containing existing local plans to create a comprehensive response to high priority needs and opportunities for a more economically and environmentally sustainable development.

Challenge: We are working to identify common planning documents or elements within the many types of planning documents utilized by Cities, Counties, economic development agencies and Tribal communities.

**Fair and affordable housing:**

Strength: High levels of need and availability of development options.

Challenge: Land use, funding sources, dependency on Federal funding to address housing needs, and incorporating energy efficiency into the development of affordable housing opportunities.

**COCHITI PLAZA REVITALIZATION PROJECT**

<b>Grant Type</b>	Community Challenge
<b>Year Awarded</b>	2011
<b>Project Location</b>	Cochiti Pueblo, New Mexico
<b>Lead Grantee Organization</b>	Pueblo de Cochiti Housing Authority
<b>Project Partners</b>	
<b>Geography Served</b>	Ione, Pueblo de Cochiti
<b>Population</b>	1,500

**Workshop Participants**

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**Project Scope**

The “Cochiti Plaza Revitalization Project” (Project) is a rural tribally-lead community planning effort of the Pueblo de Cochiti Tribal Administration, departments and entities, along with county, state, Federal and non- and for- profit entity partners, collaborating to revitalize the historically designated Plaza Area in the Pueblo.

The goals of the Project will be focused on accomplishing the following:

- Address a long standing tribal need and desire to revitalize and repopulate the Plaza area;
- Physically assess 60 homes and 2 Tribal cultural buildings for future renovation
- Evaluate energy costs and usage in current and renovated homes;
- Design new/existing roads incorporating walking and bicycle paths for all community members;
- Survey and plat map existing Plaza area homes.

- Develop and establish homeownership and land assignment processes;
- Develop and increase the usage of local and other transportation sources to reduce transportation cost for employment, health and day to day needs;
- Involve underrepresented groups in the community planning process - youth, elders and disabled;
- Increase and enhance employment & income opportunities for tribal members and artisans;
- Develop draft building and design codes which jointly incorporate traditional and modern building concepts for future development and growth
- Repopulate vacant/abandoned Plaza homes as permanent residences;
- Incorporate energy efficient products and green build concepts into renovations and construction of new homes.

Once these planning objectives have been accomplished, this data can then be used to further the Tribe’s efforts in securing other funding sources to implement the developed processes to the desires of the Tribal Council and community.

## Challenges

The Project is a unique undertaking of the Pueblo de Cochiti to revitalize its community by relooking at the historic living styles that has maintained and held its tradition, culture and language in tack for hundreds of years and will began at the heart of the Pueblo the “Plaza”.

The Plaza is the center point for all traditional and cultural activities that occurs throughout the year. Over the years, as mainstream living concepts were introduced, the ancient rationale of the Pueblo living concepts were set aside for the “new way” which has diminished the traditions, cultural and language of the Pueblo. This once cohesive community lived as one and cared and respected each other which kept the people safe, secure and respectful. The sprawled living concept has led to increased social dysfunctions within the community’s membership and the development of this type of project will help to preserve, maintain and continue the traditions, cultural and language of the Cochiti people

### Topic Area Challenges:

**Communications:** Acceptance from community members to change or revert back to older living concepts.

**Project financing:** Finding additional funding for future development efforts.

**Connecting economic development with land use planning and infrastructure development:** Finding adequate funding sources to foster further economic development, transportation expansion and usage.

**Fair and affordable housing:** Rehabbing/constructing of affordable housing.

<b>Grant Type</b>	Regional Planning Grant
<b>Year Awarded</b>	2010
<b>Project Location</b>	Pine Ridge Indian Reservation, South Dakota
<b>Lead Grantee Organization</b>	Thunder Valley Community Development Corporation
<b>Project Partners</b>	BNIM Architects, InNative and Smith, Shelton, Salazar & Ragona LLC are planning partners. Various tribal governmental programs, non-governmental organizations as well as some businesses make up the Consortium and Steering Committee.
<b>Geography Served</b>	Pine Ridge Indian Reservation; approximately 2,700,000 acres
<b>Population</b>	30,000-40,000

### Additional Information on the REGION (Pine Ridge Indian Reservation):

- Home of the Oglala Band of Teton Lakota of the Oceti Sakowin (Great Sioux Nation)
- Translations:
  - Oglala means “They Scatter Their Own / First to Attack”
  - Titunwan means “Prairie Dwellers”
  - Lakota means “Those who consider themselves kindred”
  - Oceti Sakowin means “Seven Council Fires”
- Tribal/Agency Headquarters: Pine Ridge, SD
- Counties: Bennett, Jackson, Shannon
- Languages: Lakota, English
- Population: 30,000-40,000
- Total Area: Approximately 2,700,000 acres
- Tribally Owned: 706,340 acres
- Allotted Owned: 1,064,840 acres
- Total Tribal/Allotted Owned: 1,771,180 acres (65.5%)
- Federal or Non-tribally Controlled: 928,820 acres (34.5%)

### Workshop Participants

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### Project Scope

The Sustainable Communities Regional Planning Grant allows the Region to look at comprehensive ways to integrate housing, land use, economic and workforce development, transportation and infrastructure investments in a manner that empowers the Oglala Lakota Nation. Among other things, the plan considers the interdependent challenges of economic competitiveness and revitalization; social equity, inclusion, and access to opportunity; energy use and climate change; and, public health and environmental impacts.

Vision Statement: “It is the vision of the Oglala Lakota to acknowledge and move on from historical injustices and courageously build healthy, prosperous communities with wisdom, kindness, generosity and respect for all life, land, water and air. The Oyate (People), especially our Youth, are empowered to lead the way to this sustainable future while honoring our culture and history through the revitalization of our Lakota language.”

## Top Twelve Initiatives to Achieve the Vision and Goals:

### 1. Regional Planning Office

A new regional planning office becomes the hub to coordinate decision-making and encourage sustainable development and research. This body will take responsibility for stewarding the plan and supporting integrated implementation projects/policy as well as track grants and funding opportunities.

### 2. Governance

Look at ways Lakota leadership can inform us and promote greater stability through transparency and constitutional reforms. Focus on capacity & independent strength of the three branches of government - judicial, legislative and executive. Increase public involvement.

### 3. Language

Revive common use of the Lakota language and infuse it in all aspects of planning for the future.

### 4. Youth and Young Ones

Youth and young ones are the future and the very sacred. There must be a basis of youth leadership in all facets of Lakota life in order to plan for a vibrant, healthy and prosperous future founded in deeply held cultural values passed along by the older generations.

### 5. Model Community Development

Create sustainable and interconnected communities that provide better housing, places for businesses to thrive, and a healthy and supportive environment for youth, elderly, and families. Use model communities as living laboratories to build skills, knowledge, and capacity for residents. Explore and refine new ways of living that build on traditional Lakota values to develop innovative, homegrown Native solutions to a variety of challenges.

### 6. Health and Wellness

Strengthen programs improving physical, mental, and spiritual health for overall societal wellness.

### 7. Education, Training, and Outreach

Teach culture, build capacity, and share information on current activities and programs.

Expand ways to teach, involve, inform, engage, and grow through trainings, media, and community events for all who live in the region as well as visitors.

### 8. Economy

Dramatically increase access to funds and financing needed to build homes and businesses. Encourage entrepreneurship, workforce capacity, and responsible tourism. Seek out public and private partners.

### 9. Land Use

Continue to untangle regulations and increase the land base of the Tribe. Sustain a balance between the development of homes and businesses, agriculture and preserving habitats and beautiful landscapes for all of our relatives - human, plant, and animal.

### 10. Environment and Ecosystems

Ensure quality of the natural environment: water, air, and earth. Be prepared for and adapt to future climate changes. Map ecosystems and restore them.

### 11. Communication

We want to communicate better. Answers to "Where?", "How do I?" and "Who do I ask?" are built on a well-connected network of people in addition to a well-managed high-speed network of data transmission.

### 12. Transportation

Provide better connections to communities, education, food, and job opportunities. Move beyond thinking of transportation as roads and consider multimodal transportation (buses, cars, horses, bicycles, and more). Build and maintain infrastructure that supports this goal and seek to align with wider reservation systems of growth and preservation. Redefine policy and funding formulas associated with transportation related activities.

## Challenges

Cycles of poverty as a result of over a century's worth of attempts to exterminate, assimilate, relocate and otherwise diminish the flourishing of the Lakota People. This has affected society at all levels in terms of social, mental, spiritual and physical functioning. Additionally, unfunded promises and treaties from the dominant culture have produced a difficult environment to fostering healing and growth. Also, lack of sensitivity and awareness by the dominating western society and its elected officials (who have a lot to do with the allocation of proper funding to tribes) further exacerbates difficulty in healing and growth in the Region. Thus, we constantly face challenges of enough properly equipped/trained members of the region who are healthy (in some or all of the areas mentioned) enough to maintain efforts at home to build a better future. Also, there is no real tax-base in such a poverty stricken place and funding is always limited. Thus, access to reliable and longer-term sources of capital and resources is a chronic issue. In the face of all of this, the language and culture of the people is constantly under attack. IT WILL TAKE A LOT MORE UNDERSTANDING BY OUTSIDERS AND COMMITTED RESOURCES FLOWING IN OUR REGION TO AFFECT THE CHANGE THAT IS SOUGHT AS PART OF ORIGINAL \$ ALLOCATION THAT WAS GIVEN FROM THE SUSTAINABLE COMMUNITIES PLANNING PROJECT.

### Topic Area Challenges:

Thunder Valley and its Consortium are largely tribal members, thus the "home team" effect is good and can generate more buy-in and trust from local communities.

**Communications:** We can speak in the vernacular of the local population and have very good outlets for sending out our message, but struggle with keeping tribally-enrolled employees with the skill sets that are needed to do community engagement and public relations.

**Project financing:** This project has made it clear that planning is sorely needed in our region. The last time we had a planning office was in the 1970's. Without this, the lack of regional coordination and general chaos that has occurred since then severely impedes our region from reaching the successes it seeks. We really need a solution that goes beyond just producing a PLAN, which we have done, and supports longer term sustainable implementation and coordination. This is where financing is absolutely critical. Additionally, having community development monies available to support implementation projects (for examples, match funds for grants) are also needed. Financing is always an issue and our Region has ideas for what can be done, but needs more committed partners.

**Connecting economic development with land use planning and infrastructure development:** We have the framework for this set up by the nature of our Consortium Membership, but again, as our Region has no official Regional Planning Office that might be able to steward these types of continued conversations, the future connections look shaky.

**Fair and affordable housing:** We need to finish our first ever Pine Ridge Equity & Opportunity analysis. On the Oyate Omniciye | Oglala Lakota Planning Project, such a document was not mandatory due to the exemptions in the NAHASDA guidelines, and the Oglala Sioux Lakota Housing (tribally designated housing authority) only had to do a one page Housing Plan. Now that the sustainable communities planning project has happened, the project team is working with PolicyLink and others to produce more in-depth documentation that can highlight what has happened and what needs to be done. It is very apparent that our Region suffers greatly with lack of access to affordable and efficient housing. Equity is a more "subtle" consideration, in that the Region is not trying to be equal in who gets affordable housing – they are committed to serving tribal members first. Nonetheless, the issue of equity is very real in terms of wider economic impacts from the surrounding non-Native communities and cities who derive many economic gains from the local Native American populations, but do little to give back to the Native communities.

### Additional Information

For more information on the Oyate Omniciye | Oglala Lakota Planning Project, visit these links:

Web: [www.oglalalakotaplan.org](http://www.oglalalakotaplan.org)

Facebook: [www.facebook.com/OyateOmniciye](https://www.facebook.com/OyateOmniciye)

Twitter: [www.twitter.com/LakotaPlan](https://www.twitter.com/LakotaPlan)

Important Historical Notes:

The tribes of the Oceti Sakowin (Dakota, Lakota, and Nakota) were once given the name nadowe-is-iw-ug, which means "little adders (snakes)" by their enemies, the Ojibway. The French mispronounced the Ojibway word as nadewisou and shortened it to "Sioux," the name by which the tribes are collectively known. Because the name was intended as an insult, many of the people dislike being called Sioux.

At one time the traditional homelands of the Oceti Sakowin extended from the Bighorn Mountains in Wyoming to eastern Wisconsin. Their territory stretched from Canada in the north to Kansas in the south. The Lakota occupied an area in western Minnesota around the Great Stone Lake. In the mid-1700s the Lakota moved from Minnesota to the Black Hills region of western South Dakota, eastern Wyoming, and eastern Montana. In modern times they live on the Cheyenne River, Lower Brule, Pine Ridge, Rosebud, Crow Creek, and Standing Rock reservations in North and South Dakota, and at Fort Peck Reservation in Montana. There are also descendants of the Lakota and Dakota that live in Canada.

## THE SUSTAINABLE COMMUNITY MASTER PLAN AND IMPLEMENTATION PROJECT (SPOKANE TRIBE)

<b>Grant Type</b>	Community Challenge
<b>Year Awarded</b>	2010
<b>Project Location</b>	The Spokane Indian Reservation in NE Washington State
<b>Lead Grantee Organization</b>	The Spokane Tribe of Indians
<b>Project Partners</b>	Antithesis Research
<b>Geography Served</b>	One Tribe, but serving members on- and off-reservation.
<b>Population</b>	2094

### Workshop Participants

Chamisa Radford  
 Planning and Economic Development Director, The Spokane Tribe of Indians  
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Mary Verner  
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Scott Radford  
 Project Director, Antithesis Research  
 6201 Ford-Wellpinit Road; Wellpinit, WA 99040  
[killerfungis@yahoo.com](mailto:killerfungis@yahoo.com) 509-258-7100

### Project Scope

The HUD Community Challenge Planning Grant SOW is to create an adoptable, community-driven comprehensive plan for the Tribe—a plan for planning and to begin implementation. Implementation will occur through grant writing and by developing and adopting zoning and building codes that support a livable reservation and improve the quality of life for tribal members. The project promotes collaborative and inclusive planning for walkable, TOD, energy efficient development. In addition, we emphasize planning that allows for regional participation, specifically in the area of economic development, and tribal self-governance.

### Challenges

Inter-departmental collaboration and the impacts of historical trauma within the community are significant challenges to future planning efforts. In addition, basic infrastructure and maintenance funding are barriers to future development.

### Topic Area Challenges:

**Communications:** For the past eighteen months we have continued to work with small groups, publish articles in the local paper, hold events, and interact with the community in any way possible to keep our project goals alive. We have utilized Facebook, well known community members and elders, and have a Youth for a Sustainable Future project going. We are now in our second season

of the youth project. We know our message is getting out there because we have seen other community groups develop and hold community events with the same messages. Our challenge is reaching the isolated members.

**Project financing:** The project is a huge undertaking. At times it is difficult to keep up with managing our current budget. Keeping up with current funding opportunities and then begin able to pursue future funding options could be a full-time job for all staff members. Our challenge is the internal grant writing protocol which slows our response time.

**Connecting economic development with land use planning and infrastructure development:** Our challenge is that we do not have a comprehensive plan in place to connect all the dots, but we are working on it. We have developed a very diverse team of individuals to address these issues. Our challenge with this new cross-department/organization has been political.

**Fair and affordable housing:** Our challenge here is funding and lack of building and zoning codes, which we are addressing. In this instance our strength is that we are willing to think outside the box to meet our housing needs, we have the support of HUD, and the Tribal HUD program that is open to change or looking at things differently. Our local HUD department requires grant writing and grant management assistance.

## Additional Information

In any community, there are “wicked” social issues that must be addressed and at times, that is difficult to do with planning alone. Throwing funding at or applying band-aids to these issues will not solve the problem. The Spokane Tribal community’s vision is to provide a healthy, culture-rich environment in which we can all be self-sufficient. The main community concern is the overwhelming incidence of drug and alcohol abuse and suicide. How does a plan address these issues? Well, I would say the plan does not, but the actions following the plan can and will. How do we convince funders to support these efforts when they can look outside their window and see the same condition within their poor neighborhoods that have not been addressed? How do we inform funders of the special state that Tribes are in from being placed on reserves and years of mismanagement of funds and isolation? These problems may mistakenly appear to be a life-style choice or perceived as silly complaints or asking for even more handouts due to the lack of knowledge around the federal trust responsibility and Federal Indian Law. I believe our project promotes self-sufficiency, self-governance and self-determination, but these cannot be realized without some support from the outside.

## NORTHWOODS NIIJII ENTERPRISE COMMUNITY, INC. REGIONAL PLANNING GRANT

<b>Grant Type</b>	Regional Planning Grant
<b>Year Awarded</b>	2010
<b>Project Location</b>	Three Indian reservations in the Northwoods of Wisconsin
<b>Lead Grantee Organization</b>	Northwoods NiiJii Enterprise Community, Inc.
<b>Project Partners</b>	Lac du Flambeau Band, Sokaogon Chippewa Community, Menominee Indian Tribe, Shawano County Economic Progress Inc., University of Wisconsin, East Central Regional Planning Commission, East Central Regional Planning Commission, Great Lakes Inter-tribal Council (pending agreement)
<b>Geography Served</b>	Three tribes in a non-contiguous regional plan.
<b>Population</b>	7000

### Workshop Participants

Patricia O'Neil  
Executive Director, Northwoods NiiJii Enterprise Community, Inc.  
602 Peace Pipe Rd., P.O. Box 786, Lac du Flambeau, WI 54538  
[postanton@msn.com](mailto:postanton@msn.com) 715-588-4250

### Project Scope

The 3 main goals of the project are (1) revise the pre-existing grass-roots comprehensive regional plan for the Enterprise Community, (2) fill gaps in data and planning at the tribal level (transportation, land use, energy), and (3) seed projects to complete the first strategic plan including Fire and Emergency Services, Cultural Tourism Facility, and green housing development.

### Challenges

The most significant challenges in accomplishing the grant are (1) a lack of understanding about the unique legal and organizational nature of Native American communities. Imposing a cookie cutter approach across all projects nationally does not work, and (2) devising a regional plan with non-ctiguous areas that focuses on an ethnic sub-sector with vastly different goals than the surrounding interspersed communities.

Challenges to economic development in the region include insufficient human capacity, lack of public support, availability of investment capital in areas of development interest and restrictive legal infrastructure (Constitution, BIA Review process, lack of Codes, etc.). The challenges to sustainable development are few because these values are wholly embraced by the community. High costs for investments in green infrastructure are a hard sell in impoverished communities. The rural nature of these communities posses challenges with respect to transportation.

### Topic Area Challenges:

**Communications:** None.

**Project financing:** Cultural- and Eco- Tourism Destination Site Development Funding is limited.

**Connecting economic development with land use planning and infrastructure development:** Some topics of economic development such as industrial development are highly politicized between 2 factions within the Native community. One group wants development and one group wants traditional lifestyles. Generally water, broadband and infrastructure are more widely accepted, however, the resident population has difficulty paying user costs.

**Fair and affordable housing:** None.

# Workshop Speakers and Staff

## **Jim Beard**

Comprehensive Planning Manager, Confederated Tribes of the Umatilla Indian Reservation  
Pendleton, OR

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Jim Beard has had over 30 years of professional planning experience in city, county, regional and tribal planning primarily at the director level. Most of this experience has been in a rural context where the planning office provides the full range of planning, permitting and community development services. He believes his most significant professional contribution has been to the development of Washington State's Growth Management Act where he represented his colleagues at state level negotiations. However, the challenges of working with a dynamic Tribe like CTUIR have been the most rewarding and particularly building the tribes transit system.

## **Elizabeth Bernal**

Housing Specialist, Rural Community Assistance Corporation  
Albuquerque, NM

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Elizabeth Bernal is the designated Rural Community Assistance Corporation (RCAC) Rural Development Housing Specialist for the State of New Mexico. She provides technical assistance to improve and/or develop affordable housing in the rural communities of New Mexico and throughout the western United States. Ms. Bernal has a strong background in housing and community development. She has successfully prepared applications for and secured CDBG, EDA and HOME funding, developed economic development programs, and administered state and federal funds to complete affordable housing projects. Ms. Bernal also has extensive experience in providing hands-on HOME owner-occupied rehabilitation training to New Mexico tribal organizations, local governments, non-profit and for-profit organizations.

Before joining RCAC, Ms. Bernal served as executive director of the Anthony-Berino Economic Development Corporation, the Housing Rehabilitation director for Tierra Del Sol's Housing Corporation, and as, the executive director of the South Central Council of Governments in rural New Mexico. The positions required extensive work with local, state, federal, and tribal governments to build and provide capacity building assistance to the membership in the areas of infrastructure, workforce program/projects, housing and transportation.

## **Sherry Salway Black**

Director, Partnership for Tribal Governance, National Congress of American Indians  
Washington, DC

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Sherry Salway Black joined the staff of the National Congress of American Indians as director of the Partnership for Tribal Governance initiative in May 2009. Ms. Black's previous work experience includes 19 years as Senior Vice President of, and on the boards of directors for, First Nations Development Institute and First Nations Oweesta Corporation. She also served for three years as the executive director of the Ovarian Cancer National Alliance and six years in various positions with the Indian Health Service.

Ms. Black was recently appointed to the President's Advisory Council on Financial Capability whose purpose is to assist the American people in understanding financial matters and making informed financial decisions, and thereby contribute to financial stability. She currently serves on the boards of directors of the Johnson Scholarship Foundation, the Hitachi Foundation and as chairperson for First Peoples Fund. She served two terms on the board of directors for the Council on Foundations where she served as the treasurer and a member of the Executive, Finance and Investment, Membership, and Governance Committees. She also serves on the Board of Trustees for the National Indian Child Welfare Association, the advisory committee for the National Congress of American Indians' Policy Research Center and the Board of Governors for the Honoring Excellence in the Governance of Tribal Nations program at Harvard University. Other past board positions includes American Indian Business Leaders, Native Americans in Philanthropy, the Hopi Education Endowment Fund, Trillium Asset Management Corporation, and Women and Philanthropy. Ms. Black has a Masters of Business Administration degree from the Wharton School of the University of Pennsylvania. She is Oglala Lakota and is originally from Pine Ridge.

**Tomasita Duran**

Executive Director, Ohkay Owingeh Housing Authority

Ohkay Owingeh, NM

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Tomasita Duran, Executive Director for the Ohkay Owingeh Housing Authority, manages the Mutual Help Program, 184 Loan Guarantee Program, Cha Piyeh, Inc. a CDFI, Tsigo Bugeh Village Low Income Housing Tax Credit units, rehabilitation of 200 units, developed 45 units, implemented the Owe'neh Bupingeh Rehabilitation Project in the Historical Pueblo core area and developed a Master Land Use Plan for Ohkay Owingeh. She serves on the Tsay Corporation Board of Directors, NDC New Markets Advisory Group, and several Tribal Committees.

**Rosemary Fagrelus**

Housing Development Director, Minnesota Housing Partnership

St. Paul, MN

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Ms. Fagrelus provides OneCPD activities for HUD grantees and subgrantees as well as conducting HUD needs assessments, provides TA and capacity building, develops learning tools and materials and to organizations developing multi-family ownership, rental, and supportive housing projects. Her TA expertise includes accessing and complying with HOME, CHDO, CDBG, SHP (ESG), CoC (S+C), and NSP funding, conducting feasibility analysis, and coordinating public and private funding sources. Her HUD-TA experience with MHP covers Minnesota and Iowa. She also administers and underwrites MHP's pre-development loan program (using State and private foundation funding). She has 30+ years of experience in the affordable housing field, has designed and implemented numerous housing programs at the federal, state, and community level, and has raised over \$20 million dollars through public and private funding proposals. She has participated in housing development and rehab projects totaling more than 2,000 units. Her past employment includes Greater Metropolitan Housing Corporation, City of Minneapolis Community Development Agency (now CPED), Metropolitan Council HRA, Minnesota Housing (the State's housing finance agency), and the City of Superior, WI. She earned her BS degree from the University of Minnesota with an emphasis in housing and design. She is a Certified HOME Program Specialist—Regulations.

**Marvin Ginn**

Executive Director, Native Community Finance

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Marvin Ginn is the Executive Director of Native Community Finance. He is a member of the Choctaw Tribe from Okalahoma. Ginn holds a B.S. in Business Administration and is a certified trainer with the Neighborhood Reinvestment Corp and National American Indian Housing Council. He is also certified in NAHASDA Essentials and Tax Preparation. Ginn guides clients through the process of applying for a loan and provides many clients with counseling services who are interested in financing a home loan and/or renovating their current home.

**Gene Gonzales**

Southwest Regional Director, Housing Assistance Council

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Gene Gonzales has been working in rural affordable housing for 30 years. Over the course of his career he has gained expertise in Property Management, Green Housing Rehabilitation and Affordable Housing Developments where he frequently used HOME funds in the projects. He has been very successful in the Colonias region because of his expertise and ability to speak Spanish. Gonzales has extensive experience in Colonias including Subdivision Development, Single Family Housing Rehabilitation, and the Development of Elderly 202 Housing along with 514/516 Farmlabor Projects, including Asset Management of over 600 units along the New Mexico/Texas and Mexico border. For the past two years he has been able to provide training and technical assistance in Green Building, Energy Conservation, HOME Rating and Green Rehabilitation for single and multi-family projects. His knowledge of construction has allowed him to teach groups new Smart Construction along with Passive-Solar, Strawbale and Adobe. As the Southwest Regional Director for HAC, he has carried out numerous training activities and technical assistance throughout the country under HAC's various affordable housing programs.

**Lauren Heberle**

Director, Center for Environmental Policy and Management, University of Louisville

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Dr. Lauren C. Heberle is the Associate Director of the Center for Environmental Policy and Management at the University of Louisville and Director of the Environmental Finance Center Serving EPA Region 4. She is also an Assistant Professor of Sociology and teaches

environmental and social policy courses. Her expertise is in community participation in environmental decision making. Her areas of research include urban redevelopment, environmental policy, environmental justice, and sustainable development. She serves as a member of, or expert witness to, a variety of local and federal task forces and committees.

**Heather Himmelberger**

Director, New Mexico Environmental Finance Center  
Albuquerque, NM

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Heather Himmelberger is a registered professional engineer with 25 years of experience in working with water and wastewater utilities and in the environmental arena. She has a BS in Environmental Engineering from Penn State University and an MS in Environmental Engineering from Johns Hopkins University. She has been the Director of the NM Environmental Finance Center since 1996. As Director, she has assisted state, local and tribal governments with the broad financial implications of providing environmental services, such as water and wastewater, and complying with state and federal regulations. Heather has served as an expert witness to EPA's Financial Advisory Board and has been a presenter at numerous national, international, regional, and local conferences, workshops, and meetings. Heather has worked with tribal governments since 1996 in addressing water related issues.

**Alice Loy**

Director of Programs, Global Center for Cultural Entrepreneurship  
Albuquerque, NM

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Alice Loy, PhD, is the Co-founder of the Global Center for Cultural Entrepreneurship (GCCE) and currently serves as Director of Programs. GCCE partners with communities and cultural entrepreneurs to develop economic opportunities that complement communities' cultural assets and heritage. GCCE programs include the Sustainable Native Communities Collaborative, an initiative of Enterprise Community Partners, the northern New Mexico Cultural Corridor, and PowerUp!

Dr. Loy's driving passion is applying entrepreneurship to social and cultural challenges and opportunities. Loy has worked in Mexico, Central America, and Native America with indigenous people, researching cultural industry development and enterprise creation. Loy has designed and taught university level courses ranging from Social Entrepreneurship to Environmental Ethics. Loy's doctoral dissertation focused on social-environmental entrepreneurs' use of communication networks. In 2010 Loy led an innovative research project, funded by W.K. Kellogg Foundation, which analyzed the social, health, and economic impacts of cultural ventures on Native American families. Loy holds a BA in Cultural Ecology from Prescott College and an MBA from the University of New Mexico.

**Tom Madrecki**

Press Manager, Smart Growth America  
Washington, DC

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Tom Madrecki is Smart Growth America's Press Manager, joining the organization after a yearlong stint at United Parcel Service's public affairs office in Washington DC. Specializing in reporter outreach and message delivery with policy change as an end-goal, Tom graduated from the University of Virginia, where he served as managing editor of The Cavalier Daily.

**Dwayne Marsh**

Senior Advisor, HUD Office of Sustainable Housing and Communities  
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Dwayne S. Marsh works with the agency to advance sustainable planning and development through interagency partnerships, departmental transformation, and funding initiatives managed through the Office. He is the principal coordinator for OSHC grant programs and is working with the staff team to develop the capacity building resources that will reinforce the work of the inaugural cohort of grantees. He brings specific expertise in coalition building for regional equity and leadership development for policy change. He provides technical assistance and capacity building expertise to equitable development initiatives that address continuing disparities in affordable housing, transportation investment, and environmental justice. Before beginning his decade-long stay with the national nonprofit research and advocacy intermediary PolicyLink, Marsh worked for eight years at The San Francisco Foundation.

**Kimberley McCollim**

Management Analyst/Regional Sustainability Officer, HUD Seattle Regional Office  
Seattle, WA

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Kimberley McCollim has worked for the Department of Housing and Urban Development for the past nine years. She works within the Office of Field Policy Management at the Seattle Regional Office, which covers Washington, Idaho, Oregon and Alaska. McCollim works on issues such as homelessness, affordable housing (single and multifamily housing), is one of Region X's Sustainability Officers, and has been on several HUD grant technical review teams, including the Sustainability Grants. She is the grant liaison for the Spokane Tribe of Indians Challenge Grant. McCollim worked out of the Spokane, WA Field Office, transferring over to the Seattle office last September. Before her career at HUD, she worked for the City of Spokane, WA Human Services Department, focusing on grant management and homelessness. Kimberley has a Master's in Urban and Regional Planning from Eastern Washington University and a BA in Sociology from Gonzaga University.

**Carol Norton**

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Carol Norton is an Assistant Director with the Environmental Finance Center that serves EPA Region 4 and the Center for Environmental Policy and Management at the University of Louisville. She is a certified planner with the American Planning Association and earned her Master degree in Urban Planning (MUP) from the University of Louisville and a Bachelor of General Studies (BGS) from Indiana University Southeast.

Her previous work included a public sector internship on Town and Country planning in England and as a planning commissioner in Corydon, Indiana and Louisville, Kentucky, as well as serving on the Metro Louisville Landmarks Commission. As Assistant Manager, she is currently involved in the writing, editing and distribution of practice guides throughout Region 4 – the Southeast – in an effort to increase education about environmental planning, sustainable development, water quality and community revitalization. She has also worked on projects that include land use and housing inventories and affordable housing policies and practices. She has also co-authored the [\*Kentucky Wet Growth Tools for Sustainable Development: A Handbook on Land Use and Water for Kentucky Communities\*](#) with Prof. Tony Arnold and Dustin Wallen of the U of L Center for Land Use and Environmental Responsibility.

**Kathy Nothstine**

Associate Director, NADO Research Foundation  
Washington, DC

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Kathy Nothstine serves as an Associate Director at NADO. She designs and manages research and training programs related to regional planning, sustainable development, community and economic development, and transportation planning. Previously, Nothstine worked as a community planner with a planning and design consulting firm in central Florida, where she contributed to land use programs and site plans for real estate development proposals, coordinated public and private sector planning efforts, and developed land use policies and plans for municipal governments. She earned her Master of City Planning degree from the University of Pennsylvania and a BA from Villanova University.

**Pat Riggs**

Economic Development Director, Ysleta del Sur Pueblo  
Ysleta, TX

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As a tribal member, active community leader, and skilled professional, Patricia Riggs, Director of Economic Development brings dedication to the betterment of the Ysleta del Sur Pueblo and all Native American communities. She has a Master's in Business Administration from the University of Texas at El Paso. Ms. Riggs administers economic development initiatives, oversees economic strategic planning and analyzes proposed economic projects and investments. Her research interests include how tribal policy, federal policy and culture affect contemporary Native American economies and contribute to cultural continuity.

Ms. Riggs has extensive experience in American Indian tribal affairs and was instrumental in the establishment and initial funding of the Ysleta del Sur Pueblo Court. Her experience includes program development, strategic planning, grant writing and crafting tribal policy and codes. Ms. Riggs has sat on national native committees and boards such as the Tribal Law and Policy Institute Advisory Board, The Tribal Wellness to Healing Courts (Drug Courts) Publication Committee, the Tribal Justice Resource Center Management Oversight Committee and the National Child Welfare Resource Center for Tribes National Advisory Council. Most importantly, Patricia is an active participant in cultural activities and traditional ceremonies.

## Tribes and Sustainable Development Workshop: List of Participants

HUD SCI Grant Type	Year Awarded	Title of Project	First Name	Last Name	Position	Organization	Location	State	Email	Phone
Community Challenge	2011	Cochiti Plaza Revitalization Project	Leslie	Aguilar	Admin Asst./Bookkeeper	Pueblo de Cochiti Housing Authority	Cochiti	NM	laguilar@cochitihousing.org	505-465-0264
Regional Planning	2010	Northeast Arizona Economic Development Planning Project	Kirk	Arviso	Administrative Coordinator	Apache County	Apache County	AZ	kirkarviso@co.apache.az.us	928-729-7155
			Jim	Beard	Comprehensive Planning Manager	Confederated Tribes of the Umatilla Indian Reservation	Pendleton	OR	JimBeard@ctuir.org	541-429-7520
Regional Planning	2010	Northeast Arizona Economic Development Planning Project	Ben	Bennett	Deputy Director	Navajo Division of Transportation		AZ	bbennett@navajodot.org	928-371-8350
			Elizabeth	Bernal	Housing Specialist	Rural Community Assistance Corporation	Albuquerque	NM	ebernal@rcac.org	505-884-4829
			Sherry Salway	Black	Director, Partnership for Tribal Governance	National Congress of American Indians	Washington	DC	sherry_black@NCAI.org	202-466-7767
Regional Planning	2010	Northeast Arizona Economic Development Planning Project	Karalea	Cox	Plan Facilitator	Building Communities, Inc.	Apache County	AZ	kc@buildingcommunities.us	928-245-1998
			Tomasita	Duran	Executive Director	Ohkay Owingeh Housing Authority	Ohkay Owingeh	NM	tomasita_duran@ohkayowingeh-nsn.gov	505-852-0189
			Rosemary	Fagrelus	Housing Development Director	Minnesota Housing Partnership	St. Paul	MN	rfagrelus@mhponline.org	651-925-5542
			Marvin	Ginn	Executive Director	Native Community Finance	Laguna	NM	marving@nativecommunityfinance.org	505-552-7050
			Gene	Gonzales	Southwest Regional Director	Housing Assistance Council	Albuquerque	NM	gene@ruralhome.org	505-883-1003
Regional Planning	2010	Northeast Arizona Economic Development Planning Project	Linda	Haynes	Regional Program Manager	Economic Development for Apache County	Eagar	AZ	ED4AC@yahoo.com	928-358-3954
			Lauren	Heberle	Director	Center for Environmental Policy and Management, University of Louisville	Louisville	KY	lauren.heberle@louisville.edu	502-852-4749
			Heather	Himmelberger	Director	New Mexico Environmental Finance Center	Albuquerque	NM	heatherh@efc.nmt.edu	505-924-7028
Regional Planning	2010	Northeast Arizona Economic Development Planning Project	Christine	Holden	Economic Planner	White Mountain Apache Tribe	White River	AZ	christineholden@wmat.us	928-338-4346
Community Challenge	2011	Tawa'ovi Planning Grant	Royce	Jenkins	Director	The Hopi Tribe	Kykotsmovi	AZ	royce_jenkins@hopi.nsn.us	928-734-3243
			Alice	Loy	Director of Programs	Global Center for Cultural Entrepreneurship	Albuquerque	NM	aliceloy@gmail.com	505-263-5180
			Tom	Madrecki	Press Manager	Smart Growth America	Washington	DC	tmadrecki@smartgrowthamerica.org	202-215-8858
			Dwayne	Marsh	Senior Advisor	HUD Office of Sustainable Housing and Communities	Washington	DC	Dwayne.S.Marsh@hud.gov	202-402-6316
			Kimberley	McCollim	Management Analyst/Regional Sustainability Officer	HUD Seattle Regional Office	Seattle	WA	Kim.Mccollim@hud.gov	206-220-5446
Community Challenge	2011	Tawa'ovi Planning Grant	Byron	McNeil	Owner	McNeil Development Services, LLC	Show Low	AZ	byronmcneil@hotmail.com	928-228-1423
Regional Planning	2010	Oyate Omniciye   Oglala Lakota Plan	Scott	Moore	Project Coordinator	Thunder Valley Community Development Corporation	Porcupine	SD	scott@thundervalley.org	605-455-2700
Regional Planning	2011	Vibrant Futures	Eryn	Nissen	Information & Outreach Manager	Opportunity Link	Havre	MT	enissen@vibrantfuturesmt.org	406-265-3699
			Carol	Norton	Program Manager	Center for Environmental Policy and Management, University of Louisville	Louisville	KY	ccnort01@exchange.louisville.edu	502-852-8042
			Kathy	Nothstine	Associate Director	NADO Research Foundation	Washington	DC	knothstine@nado.org	202-624-5256
Regional Planning	2011	Northwoods Niiiji Enterprise Community, Inc.	Patricia	O'Neil	Executive Director	Northwoods Niiiji Enterprise Community, Inc.	Lac du Flambeau	WI	postanton@msn.com	715-892-2332
Community Challenge	2010	The Sustainable Community Master Plan and Implementation Project	Chamisa	Radford	Planning & Economic Development Director	Spokane Tribe of Indians	Wellpinit	WA	chamisab@spokanetribe.com	509-458-6590
Community Challenge	2010	The Sustainable Community Master Plan and Implementation Project	Scott	Radford	Project Director	Antithesis Research	Wellpinit	WA	killerfungis@yahoo.com	509-258-7100
			Pat	Riggs	Economic Development Director	Ysleta del Sur Pueblo	Ysleta	TX	priggs@ydsp-nsn.gov	915-859-8151
Regional Planning	2011	Vibrant Futures	Barb	Stiffarm	Executive Director	Opportunity Link	Havre	MT	bstiffarm@opportunitylinkmt.org	406-265-3699
Community Challenge	2011	Cochiti Plaza Revitalization Project	Rick	Tewa	Executive Director	Pueblo de Cochiti Housing Authority	Cochiti	NM	ricktewa@cochitihousing.org	505-465-0264
Community Challenge	2011	Tawa'ovi Planning Grant	Stephen	Thompson	Architect	Thompson Pollari Studio	Phoenix	AZ	thompson@tp-studio.com	602-957-2250
Community Challenge	2010	The Sustainable Community Master Plan and Implementation Project	Mary	Verner	Chief Financial Office	Spokane Tribal Enterprises	Wellpinit	WA	mary@spokoenterprises.com	509-458-6500

# HUD Sustainable Communities Grantees, FY2010 - FY2011

