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## NADO NEWS: July 15, 2011

### A Publication of the National Association of Development Organizations

## Register Now for Two NADO Conferences

NADO's Rural Transportation and EDFS Conferences set to Occur August 23 – 26: Register Now to Secure Your Seat at These Informative Events!

The 2011 EDFS Peer Networking and Training Conference and the 2011 National Rural Transportation Conference will be held August 23 – 26, 2011 at the Marriott Metro Center in Washington, DC. We hope that you will consider sending your loan fund and transportation planning staff to these events. Feel free to also promote these two events among your peers in your states and regions.

### Economic Development Finance Service Conference (August 23 – 25)

NADO's Economic Development Finance Service (EDFS) conference is specifically designed for regional planning and development organization staff that manage federally funded loan programs, including Economic Development Administration (EDA), Small Business Administration (SBA),US Department of Agriculture (USDA), Appalachian Regional Commission (ARC), and Community Development Financial Institutions Fund (CDFI).

The conference has been planned by and for EDFS members and has incorporated suggestions from attendees at previous EDFS events. <u>Click here to access the conference agenda</u>.

Conference highlights:

- Taking advantage of the conference location, we are planning a small business loan fund showcase which will convene representatives from exemplary and innovative loan funds and federal agency staff to share examples of the positive impact that these programs are having in rural regions nationwide.
- Sessions will cover timely topics, including working with growth companies, loan fund consolidation, collection and recovery and loan workouts, accountability and due diligence, building loan fund capacity, microloan funds, and more.
- Plenary sessions will address the state of small business finance, as well as a federal program update from NADO's legislative team.
- The ever-popular federal networking plenary will be back, and since we will be in DC, we expect strong participation from the agencies that fund your loan programs.
- Facilitated networking sessions will give attendees a chance to roll up their sleeves and talk shop: we consistently hear this is the most valuable aspect of the conference, as attendees are able to talk with peers and seek solutions to common problems or challenges while also sharing new strategies for better loan fund management.

The EDFS conference is a great opportunity for your loan fund staff to develop new or enhance existing professional peer networks, hear directly from federal agency staff about Registering for the conference is convenient and easy. The early bird rate (rate increases after July 25) for EDFS members is \$250; the cost for non-EDFS members is \$275. <u>Click here</u> to access the on-line conference registration.

The 2011 EDFS Peer Networking and Training Conference is sponsored by SBA, Bank of America and NADO and the NADO Research Foundation. Learn more, view the agenda, and register at <u>http://www.nado.org/event-</u> <u>registration</u>. SBA's funding should not be construed as an endorsement of any products, opinions or services. All SBA-funded projects are extended to the public on a nondiscriminatory basis.

### National Rural Transportation Conference (August 24 – 26)

The National Rural Transportation Peer Learning Conference will occur August 24 – 26, also at the Marriott Metro Center in the heart of Washington, DC. With the future direction of statewide and regional planning in question, there is no better time to hear updates from Washington and learn successful practices to enhance small metro and rural planning programs. The <u>early registration</u> and <u>hotel</u> <u>room block</u> deadlines are July 25. The early registration rate is only \$225.

NEW! A special session on August 24 will provide information on TIGER grants and other federal funding opportunities from the U.S. Department of Transportation. Through a series of workshops, peer training, and networking sessions, conference participants will hear updates on the direction of federal policy and learn information on air quality, freight and economic development, sustainable communities, regional transit, scenario planning, and other issues. With a variety of sessions available, training appropriate for organizations new to transportation planning as well as states with a history of planning will find the content valuable.

As the only annual training event on rural transportation planning and programs, the conference will bring together transportation, regional planning and economic development professionals, local officials, state DOT staff and stakeholders from regional, rural transportation planning organizations (RPOs) and small metropolitan planning organizations (MPOs) across the nation for three days of learning and networking with peers. With the conference being located in Washington, DC, we are expecting to have participation from several federal agency staff, making the conference a great opportunity to network. In addition, we'll have updates on the Administration's and Congress's priorities for surface transportation reauthorization, including such issues as regional and statewide planning and performance measurement.

National Rural Transportation Conference links:

- <u>Register online now</u>
- Conference agenda
- <u>Vote for discussion topics for the final</u> <u>morning's Conversation Cafe</u>
- <u>Conference hotel and travel information</u>
- Conference organizers will apply to offer **AICP CM credits** again this year

Conference sponsors include the Appalachian Regional Commission, Development District Association of Appalachia, Environmental Protection Agency, Federal Highway Administration, Federal Transit Administration, National Association of Development Organizations (NADO) and NADO Research Foundation, and NADO's RPO America, along with other planning partners.

### **LEGISLATIVE NEWS**

### House Passes FY12 Energy-Water Appropriations Bill

On July 15, the U.S. House of Representatives passed an amended \$30.6 billion Energy-Water spending bill (H.R. 2354) that contains fiscal year 2012 funding for the U.S. Energy Department, the Army Corps of Engineers, the U.S. Interior Department's Bureau of Reclamation and several regional water and power authorities. It would provide about \$2 billion less than current levels and \$5.9 billion less than President Obama's request. This bill provides funding for all of the federal-state regional commissions.

During the debate, Rep. Paul Broun (R-GA) offered an amendment to eliminate funding for the Southeast Crescent Regional Commission which failed. Congressman Mike McIntyre (D-NC) gave an outstanding floor speech defending the Southeast Crescent Regional Commission and applauding the great work of the Appalachian Regional Commission and theDelta Regional Commission. Below is a summary of the funding levels for the commissions. This is the fifth appropriations bill that the House has passed. The Senate has not yet begun work on a FY2012 Energy-Water appropriations measure.

- Appalachian Regional Commission: The bill would provide \$68.4 million, down from \$76 million in FY2010, \$137,000 above FY11 and \$7.6M below President Obama's FY12 budget request
- Delta Regional Authority: The bill would provide \$11.7 million, down from \$13 million in FY2010
- Denali Commission: \$10.7 million, down from \$11.97 million in FY2010
- Northern Border Regional Commission: \$1.35 million, down from \$1.5 million in FY2010
- Southeast Crescent Regional Commission: \$250,000, level with FY2011 funding

### House Appropriations Committee Approves FY12 CJS Appropriations Bill

The FY2012 House Commerce, Justice, Science (CJS) Appropriations bill would provide \$258 million for the U.S. Department of Commerce's Economic Development Administration (EDA), \$26 million below last year's level (\$284 million) and \$67 million below the President's request. EDA was funded at \$293 million in FY2010. Accompanying the bill was a House Report from the subcommittee which includes an unprecedented number of very specific directives for EDA in FY2012. In total, EDA must submit over seven wide-ranging reports to the committee addressing issues such as the GAO report on duplicative economic development programs, EDA's use of ARRA and disaster funding, the comprehensive CEDS study, the effectiveness of the University Center programs and Trade Adjustment Assistance Centers (TAAC), among others. The Committee also requires that EDA develop better comprehensive reporting systems on its grant programs. The Senate has not yet considered a CJS appropriations measure.

Specific funding levels for EDA programs in the FY2012 bill are as follows:

- Public Works: The bill would provide \$123.28 million, the program received \$133.28 million in FY2010
- Planning: The bill would provide level funding for the planning program at \$31 million
- Technical Assistance: The bill would provide \$9.8 million, level with FY2010 funding
- Research and Evaluation: The bill would provide \$1.5 million, level with FY 010 funding
- Trade Adjustment Assistance: The bill would provide \$15.8 million, level with FY2010 funding
- Economic Adjustment Assistance: The bill would provide \$38.62 million, level with FY2010 funding

• Salaries and Expenses: The bill would provide \$37.924 million, level with FY2011 funding

### House Appropriations Committee Approves FY12 Interior-Environment Spending Bill; Cuts Brownfields

On July 12, the House Appropriations Committee approved the FY2012 Interior and Environment Appropriations Bill. The measure would provide \$27.5 billion in spending, a reduction of \$2.1 billion below last year's level of \$29.5 billion and \$3.8 billion below President Obama's budget request of \$31.2 billion.

**Department of the Interior:** The bill would provide \$9.9 billion in spending for the Department of Interior, a \$720 million reduction from current spending and \$1.2 billion below the President's FY2012 request.

• The Bureau of Land Management would receive \$1 billion, a decrease of \$63 million from the current year.

**Environmental Protection Agency (EPA):** The bill would provide \$7.1 billion in spending for EPA, a reduction of \$1.5 billion from FY2011 level. Cuts to EPA programs include:

- The Clean Water State Revolving Fund and the Drinking Water State Revolving Fund would receive \$1.5 billion (down \$1 billion from the \$2.4 billion they received in FY2011). These programs help fund state and local water infrastructure improvements nationwide.
- EPA Brownfields: The bill would provide \$23.68 million for brownfields programs which is equal to the FY2011 level and \$2.7 million below the President's budget request. The bill would also provide \$60 million for brownfields infrastructure projects, \$39.8 million below the FY2011 level. The Committee supports the cleanup work and the ability of this program to leverage private investment and spur redevelopment. The Committee is concerned that, given the downturn in the redevelopment and real estate markets,

these sites are not being made ready for reuse as evident by the lower outlay rates for the Recovery Act funding.

 Brownfields Technical Assistance Centers.— Within the funds provided for State and Tribal Assistance Grants, \$2 million is included for the EPA's Technical Assistance to Brownfield Communities program, equal to the FY2011 enacted level and the FY2012President's budget request.

### FAA Extension Introduced in the House

On July 15, Rep. John Mica (R-FL), Chairman of the House Committee on Transportation and Infrastructure, introduced what would be the 21<sup>st</sup> extension of programs under the Federal Aviation Administration (FAA) if it becomes law. H.R. 2553, the "Airport and Airway Extension Act of 2011, Part IV," would extend FAA programs until September 16 to give the House and Senate additional time to work out their differences.

A major component of this extension is the addition of a provision, similar to what passed in the Senate, that requires a minimum distance for Essential Air Service (EAS) airports of 90 miles from the nearest medium or large hub airport which would eliminate 10 airports in current EAS communities. There would also be a \$1,000 per passenger cap on EAS subsidies. Airports requiring a subsidy of more than that would be excluded from the program.

The current FAA extension expires on July 22. The last long-term authorization for the FAA, the "Vision 100-Century of Aviation Reauthorization Act" (P.L. 108-176), expired on September 30, 2007.

### House Committee on Transportation and Infrastructure Holds Several Hearings

**Ensure Maintenance of U.S. Harbors:** On July 8, the Water Resources and Environment Subcommittee, chaired by Rep. Bob Gibbs (R-OH), held a hearing to examine H.R. 104, the "Realize America's Maritime Promise" (RAMP)

Act. The measure, introduced by Rep. Charles Boustany (R-LA), requires that revenue coming into the Harbor Maintenance Trust Fund (HMTF) each year, including interest on the balance, is all invested in U.S. harbor construction and maintenance. Currently, user fees collected from shippers and deposited into the Trust Fund are not being fully utilized to maintain the nation's harbors. Instead, some of these funds are being withheld from their intended purpose and used to offset unrelated federal spending. If enacted, H.R. 104 could significantly change maritime shipping in the United States and worldwide. Restoring harbors and channels to their authorized dimensions will make them safer, accommodate larger vessels, and increase growth in the import and export industries. H.R. 104 has more than 100 bipartisan cosponsors.

Streamline the Recovery Process Following

Local Disasters: On July 14, the Subcommittee on Economic Development, Public Buildings, and Emergency Management, chaired by Rep. Jeff Denham (R-CA), held an oversight hearing to examine ways to better manage federal disaster recovery programs, help communities get back on their feet more quickly following major disasters, and save taxpayers money. The hearing was held in anticipation of reauthorizing the Federal Emergency Management Agency (FEMA), the federal government's lead agency for preparing for, mitigating against, responding to, and recovering from disasters and emergencies. The panels focused on finding ways to streamline the recovery process through expedited assistance processes, improving coordination among the relevant federal agencies, supporting mitigating efforts before a disaster strikes, and ensuring proper planning.

**Crude Oil Released in Montana:** On July 14, the Subcommittee on Railroads, Pipelines and Hazardous Materials, chaired by Rep. Bill Shuster (R-PA), held a hearing to focus on the July 1, 2011 accidental release of crude oil from the Silvertip Pipeline in Yellowstone County, Montana. The U.S. Department of Transportation's Pipeline and Hazardous Materials Safety Administration estimates that 750 – 1,000 barrels of crude oil were released into the Yellowstone River as a result of the accident. The cause of the spill has not yet been determined.

More information on this week's hearings can be found at

http://www.transportation.house.gov/.

### FEDERAL NEWS AND NOTES

### U.S. DOT to Hold Two Webinars on FY2011 TIGER Grants

### 1. Lessons on How to Compete for a USDOT TIGER Grant

On Monday, July 18, 2011 from 1:00 p.m. – 4:00 p.m. EDT, the U.S. Department of Transportation (DOT) will hold the webinar Lessons on How to Compete for a USDOT TIGER *Grant* in preparation for the release of its FY2011 Transportation Investment Generating Economic Recovery (TIGER) Discretionary Grants. The purpose of the webinar is to identify key elements of competitive applications and provide information on developing benefit cost analysis. Additionally, information outlining the process for this fall's round of application evaluations will be presented. You can log on to the webinar at http://mediasite.yorkcast.com/webcast/Viewer /?peid=d52bbcdc6c9440a3b521eb0c33286e541 d.

### 2. 2011 TIGER Discretionary Grants

On Wednesday, July 27, the Federal Highway Administration (FHWA) will also hold a webinar on the 2011 TIGER Discretionary Grants from 2:00 p.m. – 3:30 p.m. EDT. The TIGER grant program will provide funding to states, cities, local governments, and other partnerships which submit applications for projects that have significant impact on the Nation, a metropolitan area or a region. When the applications are reviewed, focus will be placed on those projects that can quickly create and preserve jobs as well as encourage economic activity.

During the webinar, representatives from the U.S. DOT's Office of the Secretary will discuss the program, selection criteria, evaluations, and application process for the next round of TIGER Discretionary Grants. Due to capacity limitations, registration is required. Please go to

https://www.nhi.fhwa.dot.gov/resources/webc onference/web\_conf\_learner\_reg.aspx?webcon fid=23251 to register. This webinar is expected to fill up quickly.

FHWA encourages participants to submit questions in advance. Please send any prewebinar questions to <u>freight@dot.gov</u> by 5 p.m. EDT on Friday, July 22. For more information, contact Jennifer Symoun, SAIC, 703-676-6849 or jennifer.e.symoun@saic.com. For more information on TIGER Grants visit <u>http://www.dot.gov/tiger/</u>.

### Administration Launches Strong Cities, Strong Communities Initiative

On July 11, the Obama Administration announced the launch of Strong Cities, Strong Communities (SC2), a pilot initiative aimed at coordinating the resources of multiple federal agencies to strengthen the capacity of local governments and stimulate economic growth. Six cities—Chester, PA, Cleveland, OH, Detroit, MI, Fresco, CA, Memphis, TN, and New Orleans, LA—have been chosen to participate in the pilot program. Federal interagency teams will work with local governments, the private sector and other institutions to leverage federal dollars and support local economic and community development efforts.

In addition, through the SC2 Pilot Challenge, the Economic Development Administration (EDA) will offer \$1 million each to six cities—one in each of EDA's six regions—to conduct a challenge competition to develop a blueprint for economic development for each city and region. EDA invites public comments on the structure of the SC2 Pilot Challenge. Comments are due August 10. Additional information concerning the EDA request for comments is available at <u>http://www.gpo.gov/fdsys/pkg/FR-2011-07-11/pdf/2011-17319.pdf</u>. Additional information concerning SC2 is available at <u>http://www.whitehouse.gov/the-press-</u> <u>office/2011/07/11/obama-administration-</u> <u>launches-strong-cities-strong-communities-</u> <u>support-I.</u>

### DOT Now Accepting Applications for Small Community Air Service Development Grants

The Department of Transportation's Office of Aviation Analysis has announced the availability of \$15 million in *Small Community Air Service Development* Grant Program funds. Grants may be used to help small communities enhance their air service. A total of 40 awards are expected, with no more than four awards in any state. The application deadline is August 2. Additional information is available at http://www07.grants.gov/search/search.do;jses sionid=J152TTQKTYnd55y1N5MvcjF67TrV0P1H0 W761YCvC2LtHWFn2J8q!-1346687983?oppId=102918&mode=VIEW.

### FEMA Announces Funding Level for EFSP Program

On July 15, the U.S. Department of Homeland Security's Federal Emergency Management Agency (FEMA) announced that approximately \$120 million will be available under the Emergency Food and Shelter Program (EFSP). EFSP is administered by a national board whose members include the American Red Cross, Salvation Army, United Way Worldwide and others. EFSP funding supports social service agencies throughout the country, and is used to supplement food, shelter, rent, mortgage and utility assistance programs for persons with non-disaster related emergencies. Additional information will be available within the next few days on the national board's website, located at www.efsp.unitedway.org.

RUS Now Accepting Applications for Household Water Well System Grants On July 11, the U.S. Department of Agriculture's Rural Utilities Service (RUS) announced the availability of \$2.2 million in Household Water Well System (HWWS) Grant Program funds. Grants will be awarded to private nonprofit organizations to establish lending programs which lend up to \$11,000 to homeowners to construct or repair household water wells for existing homes. The application deadline is August 10. Additional information is available at <u>http://www.gpo.gov/fdsys/pkg/FR-2011-07-11/pdf/2011-17317.pdf</u>.

### RUS Again Accepting Applications for Delta Health Care Services Grants

On April 4, the U.S. Department of Agriculture's Rural Utilities Service (RUS) announced the availability of \$3 million in Delta Health Care Services Grant Program funds. Funds may be used for the development of health care services, education programs and job training programs, and for the development and expansion of public health-related facilities in the Delta Region. The deadline to submit an application passed on June 3; however, RUS opened a second application period to enable potential applicants who missed the initial deadline to apply. The new application deadline is August 11. Information concerning the original announcement is available at http://frwebgate1.access.gpo.gov/cgibin/PDFgate.cgi?WAISdocID=9Qp5xI/0/2/0&WA ISaction=retrieve. Information concerning the second application period is available at http://www.gpo.gov/fdsys/pkg/FR-2011-07-<u>12/pdf/2011-17458.pdf</u>.

### RHS Accepting Pre-Applications for Rural Rental Housing Program Loan Funds

On July 13, the U.S. Department of Agriculture's Rural Housing Service (RHS) announced the availability of \$18 million in Section 515 Rural Rental Housing Program Ioan funds. RHS is now accepting pre-applications, including preapplications for the nonprofit set-aside, Rural Economic Area Partnership (REAP) set-aside and the Underserved Counties and Colonias setaside (under the Granston-Gonzalez National Affordable Housing Act). Approximately \$12 million is unrestricted, and \$2 million is reserved for each of the three above groups. Funds may be used for new construction or the purchase and rehabilitation of existing rural multi-family properties. The pre-application deadline is August 29. Additional information is available at <u>http://www.gpo.gov/fdsys/pkg/FR-</u> 2011-07-13/pdf/2011-17530.pdf.

# DRA Launches Updated Website and Online Application Portal

On July 12, Delta Regional Authority (DRA) launched an updated website and online application portal. The updated website, located at <u>www.dra.gov</u>, features information and resources about economic development, the Delta region and DRA initiatives, news and activities. Also, in an effort to bring accountability, compliance and transparency to the project application process, DRA launched an interactive online application portal for the States' Economic Development Assistance Program (SEDAP). SEDAP applications will now be accepted through the portal, located at <u>http://grants.dra.gov</u>.

### NADO NEWS AND NOTES

# Rural-Urban Connections in the Sacramento Region

On Tuesday, July 12, NADO Research Foundation sponsored "Rural-Urban Connections in the Sacramento Region," a webinar exploring how the Sacramento Area Council of Governments (SACOG) is addressing rural growth and development issues in their regional planning processes. David Shabazian, Senior Planner with SACOG, discussed the Rural-Urban Connections Strategy (RUCS), a look at the region's growth and sustainability objectives from a rural perspective. Through the RUCS framework, SACOG is working with rural residents, businesses, and public agencies to form strategies that enhance the agriculture sector, rural economies, regional and local food systems, resource conservation, and regional

sustainability. Raef Porter, Senior Research Analyst at SACOG, demonstrated in real-time the interactive scenario modeling tools that SACOG is using to broaden understanding of how land use and transportation investments affect rural areas, agriculture production, and the region as a whole. <u>A recording of the</u> <u>webinar is located here.</u> SACOG staff will be demonstrating these tools further in an interactive workshop at <u>NADO's Annual Training</u> <u>Conference in Miami Beach</u> (October 8-11). This webinar was approved for 1.5 AICP Certification Maintenance credits.

### Congratulations to the Winners of the NADO 2011 Excellence in Regional Transportation Award!

The NADO Research Foundation sponsors an annual award program to honor innovative and excellent approaches to regional transportation planning and program implementation. Congratulations to this year's Excellence in Regional Transportation Award recipients! Winners will be honored at the Awards Reception at NADO's <u>National Rural</u> <u>Transportation Conference</u>, to be held in Washington, DC from August 24 – 26, 2011. The reception will provide an opportunity for all conference attendees to learn more about the winning projects in an informal setting. This year's awards recipients are listed below.

### <u>Georgia</u>

• River Valley Regional Commission, Rural Georgia Safe Routes to School Initiative

### <u>lowa</u>

- MIDAS Council of Governments, Rural Intelligent Transit Systems
- Region XII Council of Governments, Regional Retro-reflectivity Compliance
- Southeast Iowa Regional Planning Commission, *Flint River Trail*

### <u>Minnesota</u>

• Region Nine Development Commission, Mankato Area Transportation and Planning Study (MATAPS)

### Missouri

- Mo-Kan Regional Council with Northwest Missouri Regional Council of Government and Green Hills Regional Planning Commission, Northwest Missouri Regional Road Safety Audit Program
- Northwest Missouri Regional Council of Governments, Regional Sidewalk Assessment

### North Carolina

- Centralina Council of Governments, Lake Norman Regional Bicycle Plan (LNRBP)
- Western Piedmont Council of Governments, Regional Transit Authority Development and Implementation

### <u>Ohio</u>

• Mid-Ohio Regional Planning Commission, The Planning Framework for the Evacuation of the Transportation Needs Populations in Central Ohio

### Pennsylvania

• North Central Pennsylvania Regional Planning and Development Commission, *Corridor Safety Analysis* 

### South Carolina

- Lower Savannah Council of Governments, Cross County Connection
- Santee-Lynches Regional Council of Governments, Volunteer Transportation – Elderly and Individuals with Disabilities

### <u>Texas</u>

• Brazos Valley Council of Governments, The Brazos Valley Transportation Partnership

### <u>Vermont</u>

• Two Rivers-Ottauquechee Regional Commission, *Woodstock Full Circle Electric Trolley* 

### <u>Virginia</u>

 Roanoke Valley Alleghany Regional Commission, Roanoke Valley Greenways – Interactive Map

### Join NADO at the Loews Miami Beach October 8 – 11 for our 2011 Annual Training Conference (ATC)

NADO's 44<sup>th</sup> Annual Training Conference will be held at the Loews Miami Beach Hotel on historic Collins Avenue in South Beach October 8 – 11. Conference planning is in full swing, including final touches on a number of interesting and relevant mobile workshops, timely best practice sessions, numerous networking opportunities, thought-provoking plenary sessions and much more!

Don't miss this opportunity to catch up with your peers and learn about their relevant and replicable projects and initiatives, hear from national experts on regional development, participate in one of many interesting mobile workshops that will not only take you out of the hotel but across the causeway to the City of Miami and beyond.

You may register for the conference online by visiting <u>http://www.nado.org/event-</u> <u>registration/?regevent\_action=register&event\_i</u> d=1&name\_of\_event=2011AnnualTrainingConf <u>erenceMiami</u>. This link will also take you to the preliminary conference agenda. Visit <u>http://www.loewshotels.com/en/Miami-Beach-Hotel/GroupPages/NADO</u> for information about the Loews Hotel and to reserve your rooms on line.

### MEMBERSHIP UPDATE

### Welcome to Our New NADO Member!

James Garza, Director, White Pine County Community and Economic Development (White Pine, NV). For more information, visit www.whitepinecounty.net.

### New Executive Directors:

Connie Shade has been named Executive Director of Lower Savannah Council of Governments (Aiken, SC). For more information, visit <u>www.lscog.org</u>.

Sarah Pennick-Smith has been named Executive Director of Waccamaw Regional COG (Georgetown, SC). For more information, visit www.wrcog.org.

### NADO CALENDAR OF EVENTS

- <u>2011 EDFS Training Conference</u> August 23 – 25, 2011, Marriott Metro Center, Washington, DC
- <u>2011 National Rural Transportation Peer</u> <u>Learning Conference</u> August 24 – 26, 2011, Marriott Metro Center, Washington, DC
- <u>2011 Annual Training Conference</u> October 8 – 11, 2011, Miami Beach, FL

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