

PART 2

LESSONS LEARNED ON A **PROJECT** LEVEL

Downeaster Passenger Rail Service

2002
Inaugural
Year

2003
Declining
Ridership &
Revenues

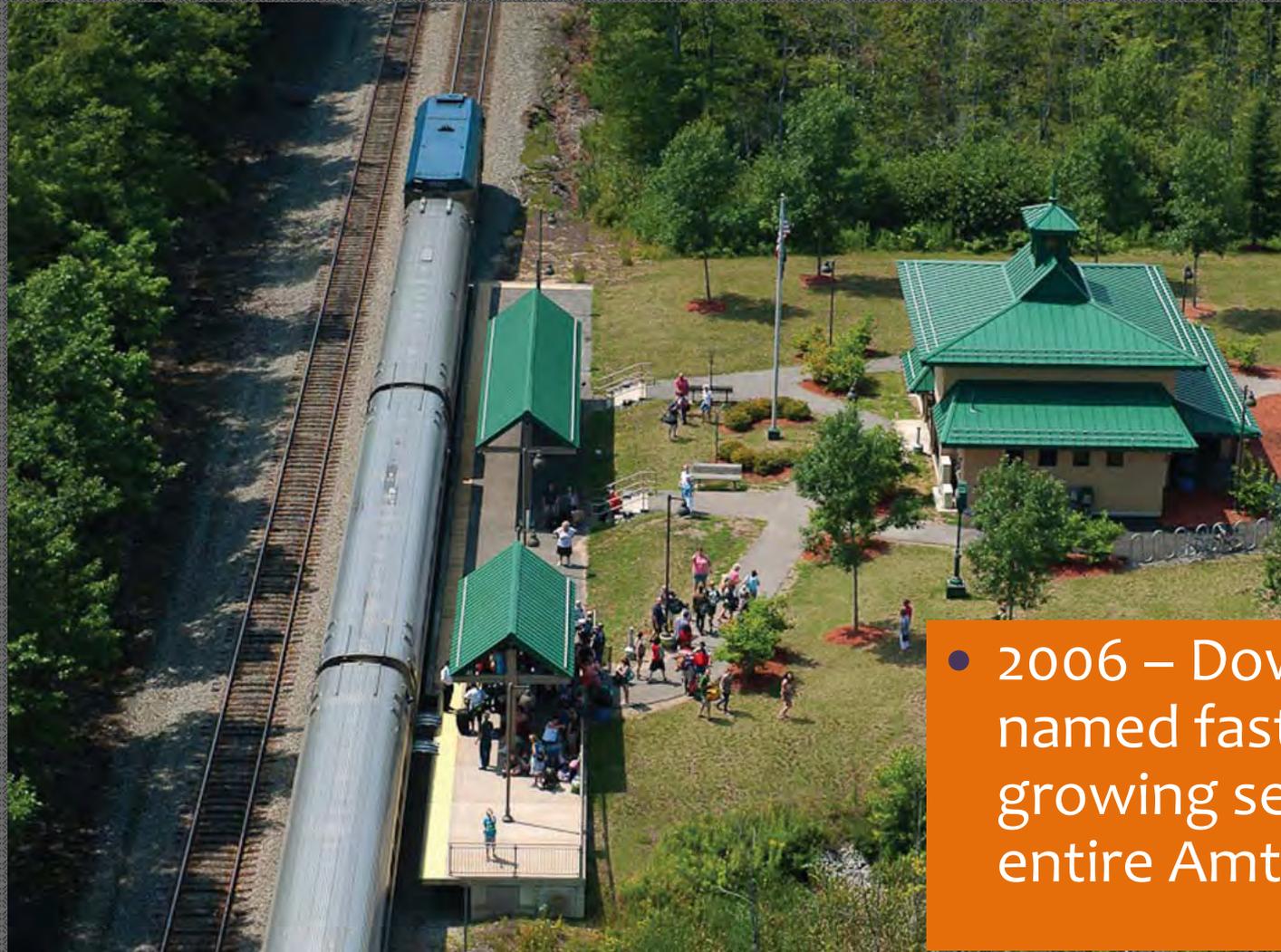


Initiated
business plan
in 2003 .

Invested \$6
million to
reduce trip
time and add
5th round trip.



Downeaster Passenger Rail



- 2006 – Downeaster is named fastest growing segment in entire Amtrak System

The Downeaster: a Catalyst for Mixed Use Development Projects

- \$150m in new private development around stations since service began

Center for Neighborhood Technology:

- \$1.8B in TOD is projected by 2030, generating 5,000 new jobs and \$55M new annual tax revenues



808 residential housing units including a \$22M condo complex in Old Orchard Beach

The Downeaster: Catalyst for Mixed-Use Development



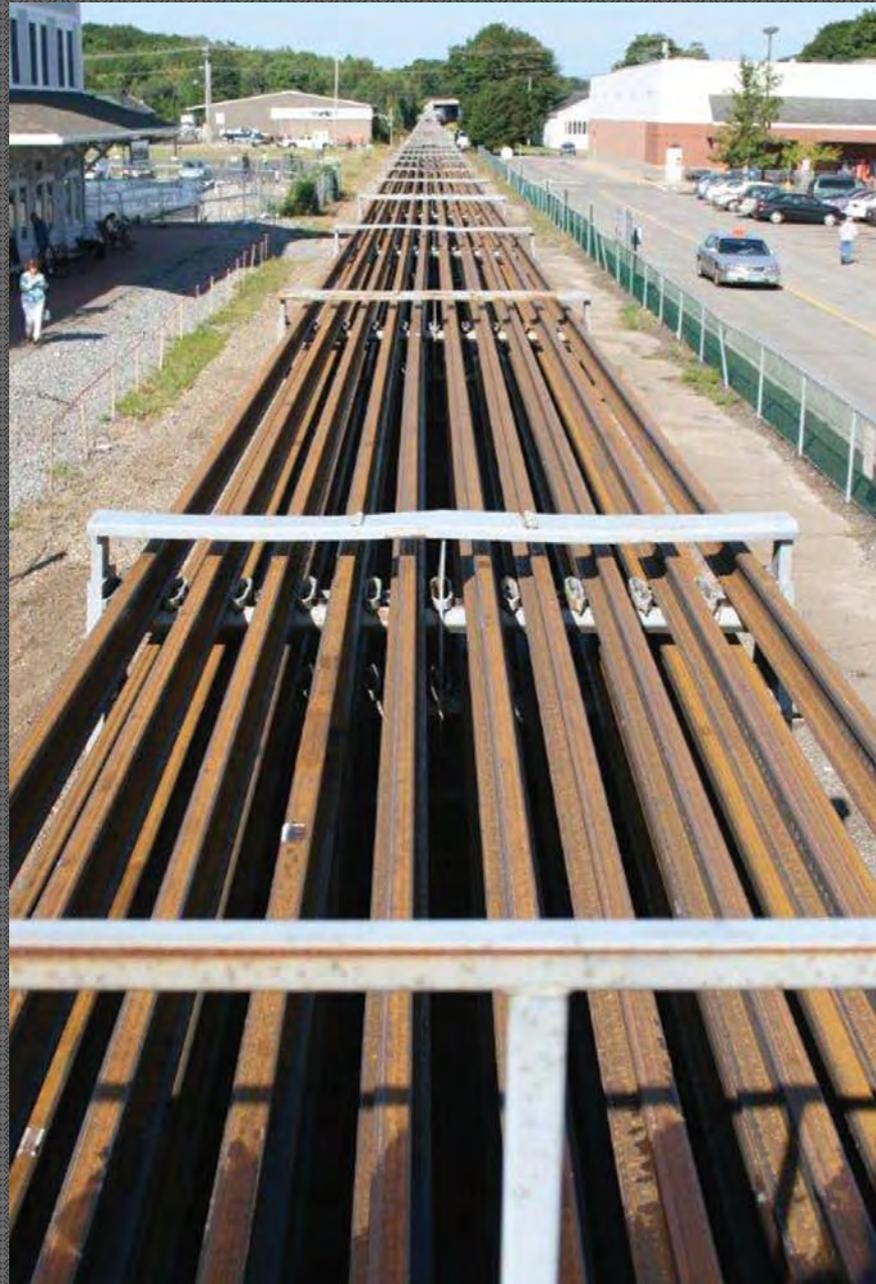
ISLAND POINT:

\$100M mixed-use development complex adjacent to Saco Train Station

- 400 Jobs
- \$14M Payroll
- \$2.7M Taxes



Groundbreaking
2010 for
expanded
service from
Portland to
Brunswick.



First project in the nation to put “steel in the ground.”



Bridge opened in 2006 –
42 months from concept to completion



Courtesy of Cianbro Corp.

Waldo-
Hancock
Bridge
during initial
reconstruction
work:
spring 2002



June 2003:
Corroded
suspension
cables on
Waldo-
Hancock
Bridge



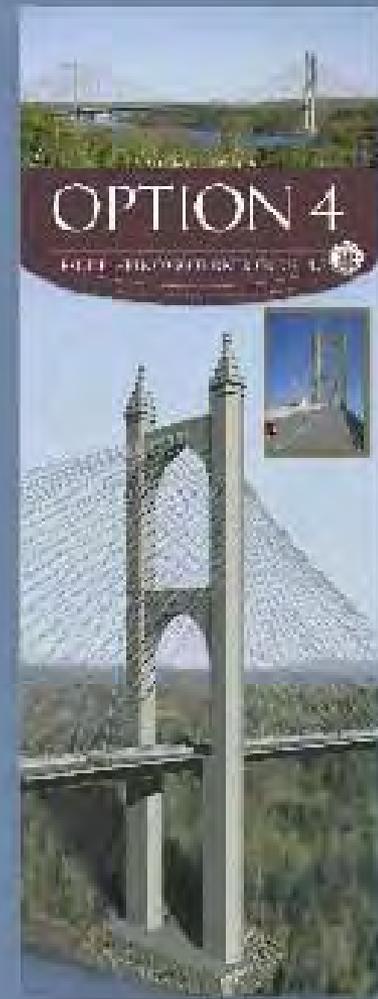
Posting resulted in 46-mile truck detour.



Sept. 2003:
Replacing a
historic bridge –
community
feelings run high



Option 1



Option 4

Tallest bridge
observatory in the
world

360-degree views of
Penobscot Bay

420 feet above
water

80,000+ visitors in
2010



Observation Deck (Vertical Trail)



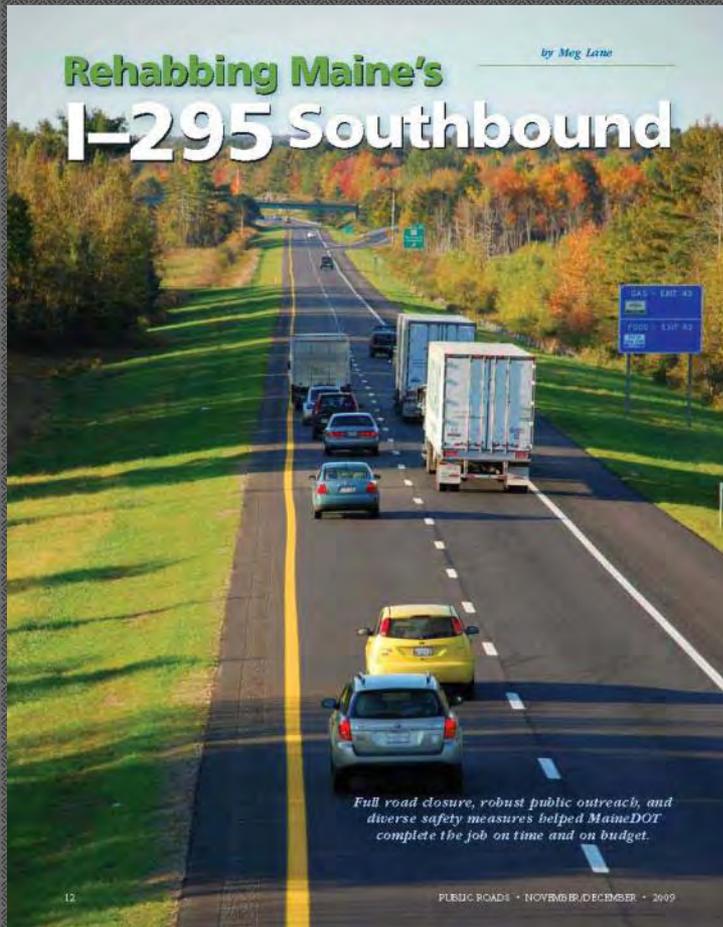
Located within a State park that includes Fort Knox, Maine's premier historic site. Managed by park personnel.



- Received 20 national and int'l awards
- Named top new bridge in America in 2004
- Featured at the International Bridge Conference, 2006
- Received ASCE Pankow Award for Innovation



Rehabilitation of I-295 SB & NB: Gardiner to Topsham



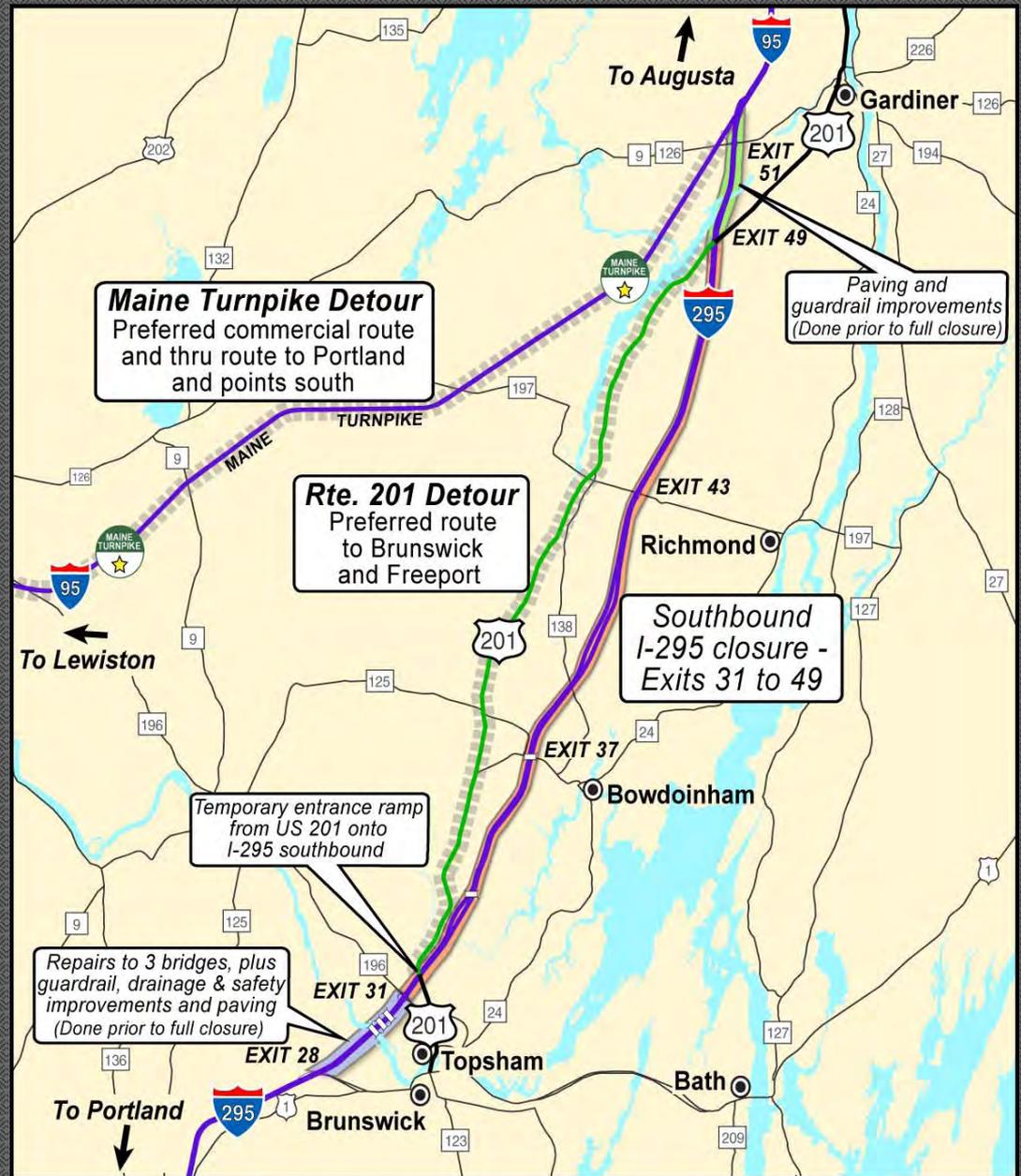
Full Closure of more than 18 miles of Interstate Highway Reduced Project Duration, Saved \$\$, and Ensured Safer Travel

Prior to Rehabilitation



Courtesy of MaineDOT

Projected
completed in one
construction season
vs. 3 years.



Rehabilitation of I-295 SB & NB: Gardiner to Topsham



Courtesy of MaineDOT

Results: Public Perception

Hailed as “an example of how to do things right” and praise from key community members.

KENNEBEC  **JOURNAL**